

IGM Financial Investor Presentation

February 2025



Caution concerning forward-looking statements

Certain statements in this report, other than statements of historical fact, are forward-looking statements based on certain assumptions and reflect IGM Financial Inc.'s (IGM Financial, IGM or the Company) and, where applicable, its subsidiaries' and strategic investments', current expectations. Forward-looking statements are provided to assist the reader in understanding the Company's, and its subsidiaries and strategic investments, financial position and results of operations as at and for the periods ended on certain dates and to present information about management's current expectations and plans relating to the future. Readers are cautioned that such statements may not be appropriate for other purposes. These statements may include, without limitation, statements regarding the operations, business, financial condition, expected financial results, performance, prospects, opportunities, priorities, targets, goals, ongoing objectives, strategies and outlook of the Company, and its subsidiaries and strategic investments, as well as the outlook for North American and international economies, for the current fiscal year and subsequent periods. Forward-looking statements include statements that are predictive in nature, depend upon or refer to future events or conditions, or include words such as "expects", "anticipates", "plans", "believes", "estimates", "seeks", "intends", "targets", "projects", "projects", "forecasts" or negative versions thereof and other similar expressions, or future or conditional verbs such as "may", "will", "should", and "could".

This information is based upon certain material factors or assumptions that were applied in drawing a conclusion or making a forecast or projection as reflected in the forward-looking statements, including the perception of historical trends, current conditions and expected future developments, as well as other factors that are believed to be appropriate in the circumstances. While the Company considers these assumptions to be reasonable based on information currently available to management, they may prove to be incorrect.

By its nature, this information is subject to inherent risks and uncertainties that may be general or specific and which give rise to the possibility that expectations, forecasts, predictions, projections or conclusions will not prove to be accurate, that assumptions may not be correct and that objectives, including environmental and social, strategic goals and priorities will not be achieved.

A variety of material factors, many of which are beyond the Company's and its subsidiaries' and strategic investments' control, affect the operations, performance and results of the Company and its subsidiaries and strategic investments, and their businesses, and could cause actual results to differ materially from current expectations of estimated or anticipated events or results. These factors include, but are not limited to: the impact or unanticipated impact of general economic, political and market factors in North America and internationally, interest and foreign exchange rates, global equity and capital markets, management of market liquidity and funding risks, changes in accounting policies and methods used to report financial condition (including uncertainties associated with critical accounting assumptions and estimates), the effect of applying future accounting changes, operational and reputational risks, environmental and social risks, business competition, technological change, changes in government regulations and legislation, changes in tax laws, the impact of trade relations, unexpected judicial or regulatory proceedings, catastrophic events, outbreaks of disease or pandemics (such as COVID-19), the Company's ability to complete strategic transactions, integrate acquisitions and implement other growth strategies, and the Company's and its subsidiaries' and strategic investments' success in anticipating and managing the foregoing factors.

The reader is cautioned that the foregoing list is not exhaustive of the factors that may affect any of the Company's forward-looking statements. The reader is also cautioned to consider these and other factors, uncertainties and potential events carefully and not place undue reliance on forward-looking statements.

Other than as specifically required by applicable Canadian law, the Company undertakes no obligation to update any forward-looking statements to reflect events or circumstances after the date on which such statements are made, or to reflect the occurrence of unanticipated events, whether as a result of new information, future events or results, or otherwise.

Additional information about the risks and uncertainties of the Company's business and material factors or assumptions on which information contained in forward-looking statements is based is provided in its disclosure materials, including this Management's Discussion and Analysis and its most recent Annual Information Form, filed with the securities regulatory authorities in Canada, available at www.sedarplus.ca.



Non-IFRS financial measures & other financial measures

This report contains Non-IFRS financial measures and non-IFRS ratios that do not have standard meanings prescribed by IFRS and may not be directly comparable to similar measures used by other companies. These measures and ratios are used to provide management, investors and investment analysts with additional measures to assess earnings performance.

Non-IFRS financial measures include, but are not limited to, "adjusted net earnings available to common shareholders", "adjusted net earnings", "adjusted earnings before income taxes", "adjusted earnings before interest, and taxes" (Adjusted EBIT), "earnings before interest, taxes, depreciation and amortization before sales commissions" (EBITDA before sales commissions), and "earnings before interest, taxes, depreciation and amortization and amortization after sales commissions" (EBITDA before sales commissions" (EBITDA before sales commissions), and "earnings before interest, taxes, depreciation and amortization and amortization after sales commissions" (EBITDA after sales commissions). These measures exclude other items which are items of a nonrecurring nature, or that could make the period-over-period comparison of results from operations less meaningful. Effective in the first quarter of 2024, these measures also exclude the Company's proportionate share of items that Great-West Lifeco Inc. (Lifeco) excludes from its IFRS reported net earnings in arriving at Lifeco's base earnings. Base earnings is an alternate measure Lifeco uses to understand the underlying business performance compared to IFRS net earnings. Lifeco's financial information can be obtained in its disclosure materials filed on www.sedarplus.ca. Comparative periods have been restated to reflect this change. EBITDA before sales commissions excludes all sales commissions. EBITDA after sales commissions includes all sales commissions and highlights aggregate cash flows.

Non-IFRS ratios include the following:

Ratio	Numerator	Denominator
Adjusted earnings per share (Adjusted EPS)	Adjusted net earnings available to common	Average number of outstanding common shares on a diluted basis
	shareholders	
Return (Adjusted return) on equity (ROE, Adjusted ROE)	Net earnings (Adjusted net earnings) available	Average shareholders' equity excluding non-controlling interest
	to common shareholders	
ROE (Adjusted ROE) excluding the impact of fair value through	Net earnings (Adjusted net earnings) available	Average shareholders' equity excluding non-controlling interest and the impact of fair value
other comprehensive income investments	to common shareholders	through other comprehensive income investments net of tax

Refer to the appropriate reconciliations of non-IFRS financial measures, including as components of non-IFRS ratios, to reported results in accordance with IFRS included in the respective IGM Financial Inc.'s Management, Discussion and Analysis and other documents contained on slide 5, Documents incorporated by reference.

This report also contains other financial measures which include:

- Assets Under Management and Advisement (AUM&A) represents the consolidated AUM and AUA of IGM Financial's core businesses IG Wealth Management and Mackenzie Investments. In the Wealth Management segment, AUM is a component part of AUA. All instances where the asset management segment is providing investment management services or distributing its products through the Wealth Management segment are eliminated in IGM Financial's reporting such that there is no double-counting of the same client savings held at IGM Financial's core businesses. AUM&A excludes Investment Planning Counsel's (IPC's) AUM, AUA, sales, redemptions and net flows which were disclosed as discontinued operations until the sale of IPC in November 2023.
- Assets Under Advisement (AUA) are the key driver of the Wealth Management segment. AUA are savings and investment products held within client accounts of our Wealth Management segment core business.
- Assets Under Management (AUM) are the key driver of the Asset Management segment. AUM are an additional driver of revenues and expenses within the Wealth Management segment in
 relation to its investment management activities. AUM are client assets where we provide investment management services, and include investment funds where we are the fund manager,
 investment advisory mandates to institutions, and other client accounts where we have discretionary portfolio management responsibilities.
- Assets Under Management and Advisement Including Strategic Investments (AUM&A Including SI) represents AUM&A including the Company's proportionate share of the AUM&A of
 strategic investments based on the Company's direct and indirect ownership of the strategic investments. The strategic investments included are those whose activities are primarily in asset and
 wealth management, and include ChinaAMC, Northleaf, Rockefeller and Wealthsimple. Rockefeller client assets include assets under management and advisement as well as assets held for
 investment purposes and only receiving administrative services.
- Working Capital which consists of current assets less current liabilities excluding assets and liabilities not reflective of ongoing operations.



Non-IFRS financial measures & other financial measures

Other items

Other items for the twelve months ended December 31, 2024 consisted of:

- Tax loss consolidation of \$4.7 million, recorded in the fourth quarter, related to the benefit from tax loss consolidation transactions that the Company has entered into with a subsidiary of Power Corporation.
- The Company's proportionate share of items Lifeco excludes from its base earnings (Lifeco other items) of (\$6.9) million (nil in the fourth quarter). Effective in the first quarter of 2024, IGM began to exclude the Company's proportionate share of items that Lifeco excludes from its IFRS reported net earnings in arriving at Lifeco's base earnings. Base earnings is an alternate measure Lifeco uses to understand the underlying business performance compared to IFRS net earnings. Lifeco's financial information can be obtained in its disclosure materials filed on www.sedarplus.ca. Comparative periods have been restated to reflect this change.
- Lifeco other items may include market related impacts; assumption changes and management actions; business transformation impacts; realized gains and losses on assets measured at Fair Value Through Other Comprehensive Income; equity and interest impacts on the measurement of surplus assets and liabilities; amortization of acquisition related finite life intangible assets; material legal, impairment, and tax related charges, impacts of disposals and acquisitions; and other items that, when removed, assist in explaining Lifeco's underlying business.
- The Company's proportionate share of Rockefeller's one-time debt refinancing costs of \$3.3 million, recorded in the second quarter, related to the early repayment of one of Rockefeller's financing facilities.

Other items for the twelve months ended December 31, 2023 consisted of:

- Lifeco other items of (\$22.4) million, including (\$6.0) million recorded in the fourth quarter.
- A gain on the sale of IPC of \$220.7 million recorded in the fourth quarter.
- Restructuring and other charges of \$76.2 million after-tax (\$103.3 million pre-tax), recorded in the second quarter, related to further streamlining and simplifying the Company's operating model to better align with business priorities.
- A gain on the sale of a portion of the Company's investment in Lifeco of \$168.6 million after-tax (\$172.9 million pre-tax), consisting of \$174.8 million recorded in the first quarter and a decrease of \$6.2 million that was recorded on a prospective basis in the second quarter.
- Lifeco IFRS 17 adjustment of \$15.1 million, recorded in the second quarter, representing a change of estimate which has been recorded on a prospective basis.

Other items for the year ended December 31, 2022 consisted of:

• The Company's proportionate share of items Lifeco excludes from its base earnings (Lifeco other items) of \$65 thousand.

All figures as of December 31 unless otherwise stated. Figures may not add due to rounding. Percentage changes are calculated on non-rounded actuals and may vary slightly from rounded figures. Unless stated otherwise, prior period comparables exclude discontinued operations.



Documents incorporated by reference

This summary document and webcast are meant to discuss, not to serve as a substitute for, information included in these documents.

The reader is hereby cautioned to refer to the following documents relating to IGM Financial's results:

- 1. Documents related to IGM Financial's Q4, 2024 results issued on February 6, 2025:
 - IGM Financial Q4, 2024 financial results press release. This press release includes financial highlights as well as a summary earnings statement.
 - IGM Financial Q4 2024 Condensed Consolidated Financial Statements and Notes.
 - IGM Financial Q4, 2024 Management's Discussion and Analysis ("MD&A").
 - IGM Financial Q4, 2024 Supplemental Information.
 - IGM Financial Q4, 2024 Analyst Presentation.
- 2. IGM Financial January 2025 Total Assets Under Management and Advisement and Net Flows press release and Trended History files issued on February 5, 2025.
- 3. IGM Financial 2023 Annual Report issued on March 21, 2024.
- 4. Documents related to IGM Financial's Q4, 2023 results issued on February 15, 2024:
 - IGM Financial Q4, 2023 and 2023 financial results press release. This press release includes financial highlights as well as a summary earnings statement.
 - IGM Financial Q4, 2023 Consolidated Financial Statements and Notes.
 - IGM Financial Q4, 2023 Management's Discussion and Analysis ("MD&A").
 - IGM Financial Q4, 2023 Supplemental Information.
 - IGM Financial Q4, 2023 Analyst Presentation.
- 5. IGM Financial 2023 Investor Day Presentation issued on December 5, 2023.
- 6. IGM Financial 2023 Sustainability Report issued on May 13, 2024.
- 7. IGM Financial analyst presentation "IGM Financial Acquires Stake in Rockefeller Capital Management", issued on April 4, 2023.

Each of these documents are available on the Company's website at www.igmfinancial.com and/or at www.sedarplus.ca.



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Glossary

- Assets Under Management & Advisement AUM&A
- Assets Under Advisement AUA
- AUM Assets Under Management
- CAGR Compound Annual Growth Rate
- **Certified Financial Planner** CFP
- EPS Earnings per Share
- ESG Environmental, Social and Governance
- Exchange Traded Fund ETF
- **FMV** Fair market value
- FSB **Full-Service Broker**
- Fair Value Through Other Comprehensive Income **FVTOCI**

High Net Worth **HNW**

IFIC	The Investment Funds Institute of Canada
IMF	International Monetary Fund
LTM	Last Twelve Months
MA	Mass Affluent
OECD	Organization of Economic Cooperation and Development
Portag3	Portag3 Ventures LP and Portag3 Ventures II LP
QTD	Quarter-to-date
SI	Strategic Investment
SMA	Separately Managed Account
SOW	Share of Wallet
YTD	Year-to-date
\$	Canadian dollar





IGM Financial Overview





IGM Financial: A compelling wealth and asset management company that is built for growth

•	A wealth and asset	: management co	mpany that is	built for growth
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- IG Wealth and Mackenzie (the "Core") are extending their industry leadership positions
- Strategic investments in complementary wealth and asset managers, valued at \$6.2B¹, help to accelerate IGM's growth, expand distribution & product capabilities and create synergies across the organization

Wealth management



Anchored in financial planning and utilizing leading-edge technology, IG Wealth Management has a nationwide presence with long-standing, intergenerational client relationships, a focus on mass affluent and high net-worth clients and a segmented advice model



Wealthsimple

Strategic investments extend geographical and generational reach, adding distribution capabilities and growth drivers

Asset management



Leveraging a boutique model and strong distribution relationships, Mackenzie Investments holds a leadership position in Canadian retail, is focused on expanding strategic partnerships and developing a targeted presence in institutional



Strategic investments extend geographical and product reach, adding leading market positions and growth drivers



IGM at a glance

Consolidated AUM&A incl. strategic investments ¹	\$483.5B	2024 Adjusted EPS by
Mutual fund AUM market Share ²	Top 4 In CANADA	\$3.95
Clients	~2 Million	Wealth m
Employees ³	3,600+	50.9%
2024 Net earnings available to common shareholders	\$934MM	ROCKEFEL Capital manage
2024 Adjusted net earnings available to common shareholders ^{1,4}	\$939MM	Asset ma
2024 Adjusted EBITDA ^{1,4,5}	\$1,547MM	
Fair value of strategic investments ⁶	~\$6.2B	11.8%

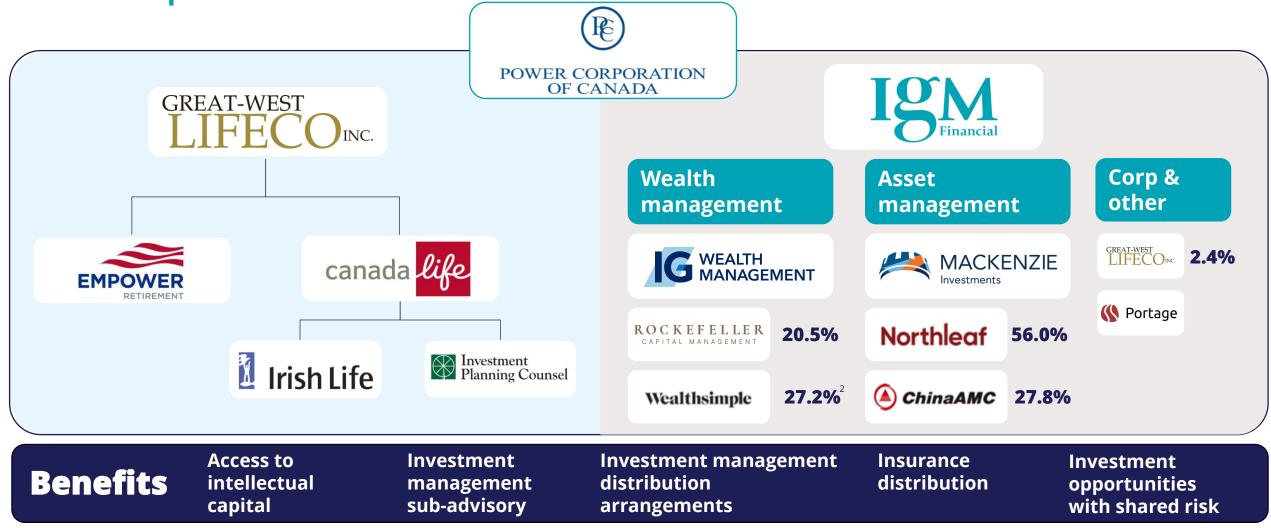
y segment^{1,4}



1) A non-IFRS financial measure - see Non-IFRS Financial Measures and Other Financial Measures section on slide 3. Excludes other items, see slide 4. 2) Source: The Investment Funds Institute of Canada (IFIC), ISS Market Intelligence Simfund Canada data reflecting the "Funds Administration View", based on long-term funds and is based on total industry. 3) As of December 31, 2023. 4) Effective in Q1/24, adjusted earnings exclude IGM's proportionate share of items that Lifeco excludes from its IFRS reported net earnings in arriving at Lifeco's base earnings. 5) Adjusted EBITDA is before sales commissions. 6) See slide 94 for further details. 7) Wealthsimple's fair value is recorded FVTOCI.



Strength and scale as part of the Power Corporation group of companies¹



1) Abbreviated organizational chart. Power Corporation has ownership interest in Portag3 and Wealthsimple. Great-West Lifeco has ownership interest in Portag3 and IGM Financial. 2) Calculated using the treasury method which includes options that are in the money and assumes option proceeds are used to repurchase shares.



Acquisitions, divestments and guiding themes



Investing themes

Investing in diversified growth

Risk smart M&A

Simplification of Power Group

Sale of non-core investments

5 Investment in innovation ecosystem

1) Includes ~\$11MM of additional consideration in 2021 related to a prior obligation. 2) On September 17th, 2020, <u>Mackenzie and Lifeco announced the acquisition</u> of a non-controlling interest in Northleaf through an acquisition vehicle 80% owned by Mackenzie and 20% by Lifeco, for \$245MM in consideration, subject to performance measures over a five-year period. 3) Includes transactions in Q4 2020 & Q2 2021. 4) The transaction doubled Mackenzie's interest in ChinaAMC to 27.8%. 5) Transaction valued at USD 622MM; USD/CDN exchange rate of 1.3500 as of April 4, 2023. 6) Represents total absolute value of all transactions. Values reflect announced transaction price, excluding closing costs and adjustments.



Growth in consolidated AUM&A incl. strategic investments

IGM AUM&A ¹ (\$B, IGM proportionate share)	Where we WERE 2018 (Dec 31)	Where we ARE 2024 (Dec 31)
	\$86B	\$140B
ROCKEFELLER CAPITAL MANAGEMENT	n/a	\$45B
Wealthsimple	\$1B	\$17B
Investment Planning Counsel ²	\$26B	n/a
MACKENZIE ³ Investments	\$61B	\$130B
ChinaAMC	\$24B	\$135B
Northleaf	n/a	\$18B
Consolidated AUM&A including strategic investments ⁴	~\$200B	~\$483B

1) AUM&A for companies other than IG Wealth Management, Mackenzie and IPC represents IGM's proportionate share of AUM&A based on ownership position as at December 31, 2018 and December 31, 2024, respectively. 2) IPC sale to Canada Life closed on November 30, 2023. 3) Excludes sub-advisory to Wealth Management. 4) See other financial measures on slide 3. Consolidated AUM&A incl. SI includes inter-segment and inter-company eliminations.



A compelling wealth and asset management line up

Leadership positions in Canadian wealth and asset management; diversified earnings drivers in adjacent markets

Wealth management ¹ (AUA \$202B ²)Asset management (AUM \$366B ²)
G WEALTH MANAGEMENT MACKENZIE Investments
Comprehensive personal financial planning delivered through long-term advisor-client relationshipsDiversified asset management solutions provider and business partner
1,633 Advisor Practices ³ 30,000+ external advisors & institutional clients
Assets Under Management & Advisement: \$140B Assets Under Management: \$213B ⁴
ROCKEFELLER Wealthsimple SchinaAMC Northleaf
A leading U.S. independent financial services advisor firm, serving HNW & UHNW clientele
\$218B Client Assets \$64B AUA \$486B AUM \$32B AUM
20.5% interest 27.2% interest ⁶ 27.8% interest 56% economic interest
\$903MM carrying value \$1,219MM fair value ⁷ \$2,030MM carrying value \$284MM carrying value ⁸

1) Includes nesto, and other wealth management strategic investments, which have a carrying value of \$79MM. 2) AUA & AUM of strategic investments is recorded on proportionate share basis. 3) 3,136 licensed professionals comprise Advisor Network. Advisor Practices are advisors with 4 years or greater tenure and serve clientel representing approximately 94% of AUM. 4) Includes assets sub-advised to Wealth Management \$83,4B. 5) Reflects December 31, 2024, bid price of \$47.61 per share on 22.136 million shares held by IGM. 6) Calculated using the treasury method which includes options that are in the money and assumes option proceeds are used to repurchase shares. 7) FVTOCI and includes IGM's combined direct and indirect interest in Wealthsimple. 8) Assumes Northleaf carrying value is net of non-controlling interest. 9) FVTOCI and excludes indirect investments in Wealthsimple.



Advancing IGM Financial's sustainability strategy





Clear medium-term capital allocation priorities

G WEALTH MANAGEMENT #1 **Invest in our Core businesses** to position them for long-term success 📥 MACKENZIE **Strong dividend** Share buybacks A&M Offset dilutive effect of stock Focus on investing in the Sustain strong current #2 wealth and asset management dividend option program business we own today ROCKEFELLER Wealthsimple Northleaf Dynamically grow the Evaluate other M&A Opportunistically dividend over time... repurchase shares... opportunities... #3 ... in the context of the attractive capital allocation opportunities within our existing businesses

Credit Profile

Value "A" credit rating; maintain strong liquidity and access to capital markets

Investing in Core businesses while continuing to return capital



2025 focus

priorities



for long-term success

sustained strong dividend

and share repurchases



management businesses

we own today



IGM Financial

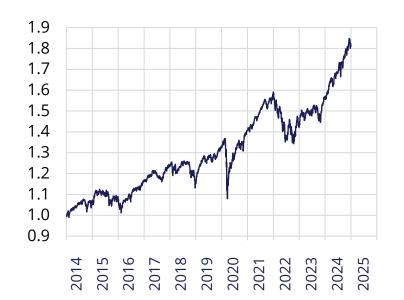
Performance Summary





Financial market and client investment returns

IGM client return index¹



Total AUM mix



Investment performance

	2022	2023	2024
IGM client investment return ²		9.9%	15.5%
kets:			
(S&P/TSX Composite)	(5.8%)	11.8%	21.6%
(S&P 500)	(18.1%)	26.3%	25.0%
(MSCI Europe)	(9.5%)	15.8%	8.6%
(MSCI Asia Pacific)	(17.2%)	11.4%	9.6%
(CSI 300)	(19.8%)	(9.1%)	17.9%
ne (FTSE TMX Canada Universe)	(11.7%)	6.7%	4.2%
ve to CAD	7.3%	(2.3%)	8.6%
EUR relative to CAD		0.8%	1.8%
CNY relative to CAD		(5.2%)	5.8%
	'kets: (S&P/TSX Composite) (S&P 500) (MSCI Europe) (MSCI Asia Pacific) (CSI 300) me (FTSE TMX Canada Universe) ve to CAD ve to CAD ve to CAD	investment return ² (9.9%) kets: (S&P/TSX Composite) (5.8%) (S&P 500) (18.1%) (MSCI Europe) (9.5%) (MSCI Asia Pacific) (17.2%) (CSI 300) (19.8%) me (FTSE TMX Canada Universe) (11.7%) ve to CAD 7.3% ve to CAD 0.9%	investment return ² (9.9%) 9.9% kets: (S&P/TSX Composite) (5.8%) 11.8% (S&P 500) (18.1%) 26.3% (MSCI Europe) (9.5%) 15.8% (MSCI Asia Pacific) (17.2%) 11.4% (CSI 300) (19.8%) (9.1%) me (FTSE TMX Canada Universe) (11.7%) 6.7% ve to CAD 7.3% (2.3%) ve to CAD 0.9% 0.8%



Index returns are local market total returns, except Asia is reported in USD. 1) Weighted average return on AUM, indexed to December 31, 2013. 2) Returns exclude sub-advisory to Canada Life.

Industry operating environment and IG and Mackenzie net flows rates

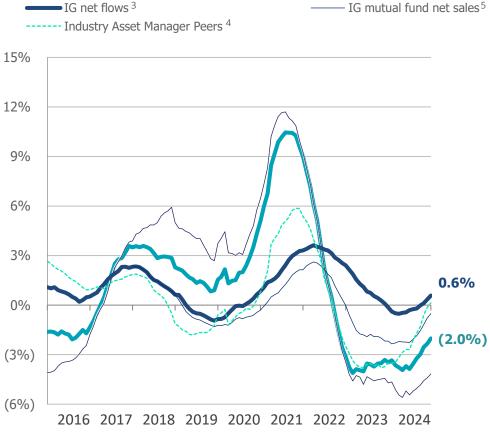
Mackenzie investment funds^{1,2}

Annual industry long-term net sales (\$B)

Industry Asset Manager Peers

Total Industry

105.8 38.5 51.9 27.3 48.3 29.3 4.7 10.5 7.7 1.2 (3.5) (8.1) (30.6)(5.8)(21.6)(50.5) _(69.9) 2022 2023 2024 2015 2016 2017 2018 2019 2020 2021 2024 Categories 2023 \$ Change Balanced (20.9)(9.0)11.9 Foreign Equity 9.9 (8.9) 1.0 Canadian Equity (5.2)(7.3)(2.1)Income Oriented 2.5 11.2 8.7 Sector/Speciality (0.8)(1.1)(0.3)Alternatives 2.6 6.4 3.8 1.2 31.8 Total (30.6)



Long-term net flows rate as at December 31, 2024 (last twelve month trailing, % of average assets)

Mackenzie retail investment funds²

Source: The Investment Funds Institute of Canada (IFIC), ISS Market Intelligence Simfund Canada

Source: The Investment Funds Institute of Canada (IFIC), ISS Market Intelligence Simfund Canada data reflecting the "Funds Administration View" and excluding exchange-traded funds. "Industry Asset Manager Peers" (advice channel) includes "Independents" (including IGM Financial), "Life Insurers" and other select companies. "Net Sales" reflects gross sales less redemptions and is presented by The Investment Funds Institute of Canada (IFIC), ISS Market Intelligence Simfund Canada as "Net New Money". Net transfers are excluded from all reported figures.



(starting in 2019).

1) Excludes net sales from

Mackenzie, IG and IPC mutual

fund investment in Mackenzie

changes by clients which include

Mackenzie mutual funds within their investment offerings.Mackenzie reflects long-term

effective January 2018 and total

mutual fund net sales in prior

4) Industry Asset Manager Peers is

focused on the advice channel

and reflects long-term mutual

fund net sales and average

5) Includes Mackenzie investment funds that are on IG Wealth

Management's Approved List

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based on fund managers

ETFs. Excludes gross sales, redemptions, and net sales

related to fund allocation

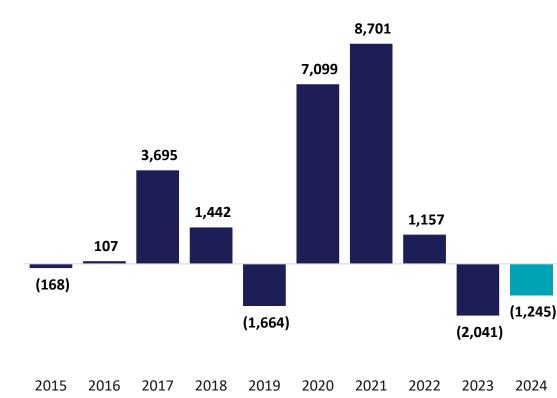
investment funds.3) Reflects total client flows

periods.

AUM.

Annual net flows

IGM Financial consolidated annual net flows¹ (\$MM)



Wealth management

- IG Wealth 2024 Gross inflows of \$14.6B; 78% of new client gross inflows during 2024 from new \$250K+ clients
- Rockefeller organic and inorganic growth of US\$18.5B during 2024
- Wealthsimple grew AUA by 106%, well ahead of market performance

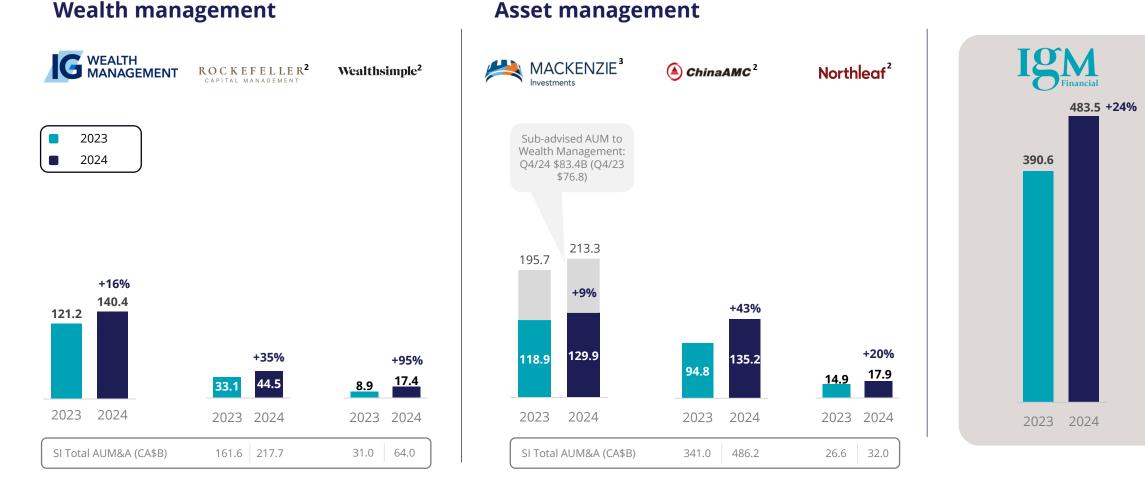
Asset management

- Mackenzie total net flows stabilization during 2024
- ChinaAMC continues to gain share with strong net flows²
- Northleaf new commitments of \$4.9B during 2024



Ending AUM&A (\$B) including SI proportionate share

Consolidated AUM&A incl. SI¹

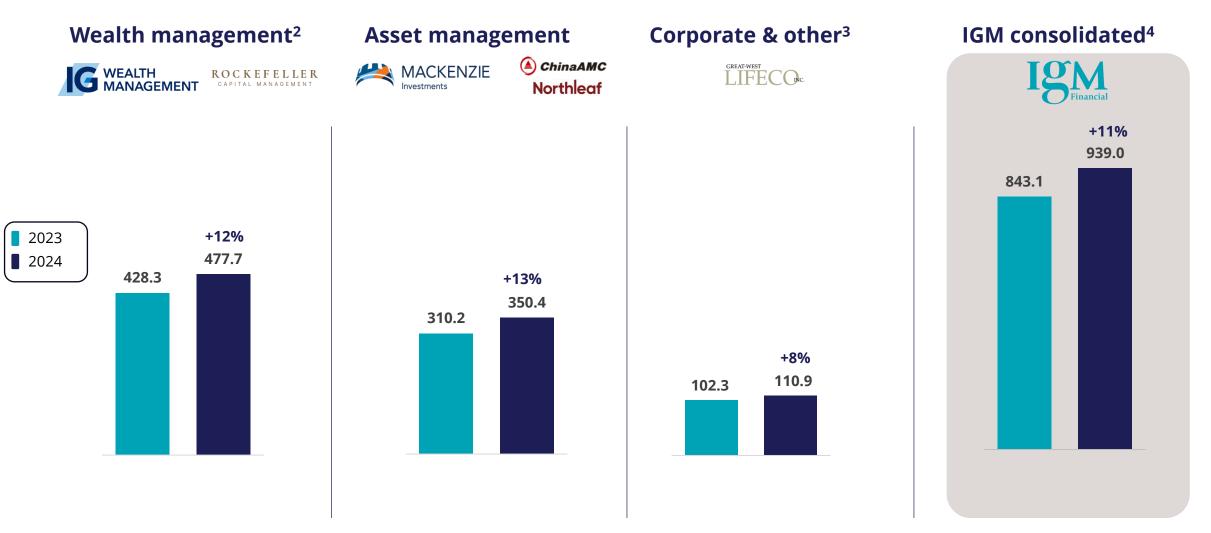


Asset management

1) Consolidated AUM&A incl. SI includes inter-segment and inter-company eliminations. AUM&A is the sum of like coloured bars for the respective entities in each of the Wealth Management and Asset Management segments. SI charts represented proportionate share of respective AUM, calculated as total AUM multiplied by IGM ownership position, 2) See slide 94 for IGM Financial's ownership position of each company, 3) 04/24 AUM of \$213.3 B (04/23 of \$195.7B) represents dd party AUM + Sub-advised AUM to Wealth Management



Adjusted net earnings available to common shareholders¹ by segment (\$MM)

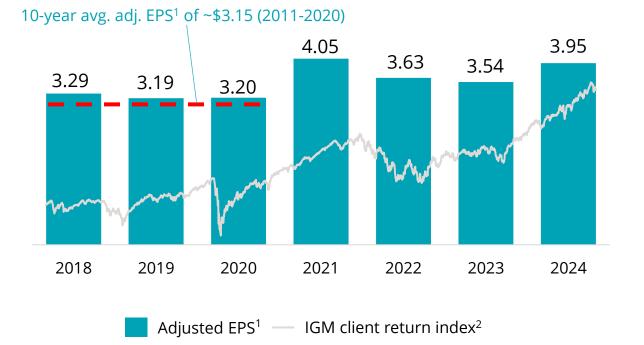


1) A non-IFRS financial measure - see Non-IFRS financial measures and other financial measures section on slide 3. Excludes other items, see slide 4. 2) Wealth Management segment reflects earnings from continuing operations and includes earnings related to nesto. Wealthsimple is classified as an investment which is accounted for at FVTOCI and therefore has no impact on the segment earnings. 3) Corporate & Other reflects earnings from continuing operations and is primarily comprised of the proportionate share of Lifeco's base earnings of \$100.0MM in 2024 (2023 of \$89.3MM). 4) Includes \$2.5M for 2023 related to contributions from discontinued operations. The sale of IPC to Canada Life closed on November 30, 2023. Effective in Q1/24, adjusted earnings exclude IGM's proportionate share of terms that Lifeco excludes from its IFRS reported net earnings. Comparative periods have been restated. See non-IFRS financial measures on slide 3.



Positioned for earnings growth and levered to markets; returning capital to shareholders

Maintained solid adjusted EPS through market volatility partly due to focus on expense management



Earnings growth potential levered to markets

Capital returned to shareholders



Significant capital returned to shareholders

1) Adjusted EPS is a non-IFRS measure – see Non-IFRS Financial Measures and Other Financial Measures on slide 3. Excludes other items, see slide 4. Effective in Q1/24, adjusted earnings exclude IGM's proportionate share of items that Lifeco excludes from its IFRS reported net earnings in arriving at Lifeco's base earnings. 2022 and 2023 Adjusted EPS has been restated to reflect this change. 2) Weighted average return on AUM, indexed to Dec 31, 2001.



Returning capital to shareholders with financial flexibility

Return of capital to shareholders (\$MM)



Q1/24 Q2/24 Q3/24

04/24

04/23

and Northleaf is net of NCI.

Leverage (Debt/LTM Adj. EBITDA¹)

1.6 1.6 04/23 01/24 Q2/24 Q3/24 04/24

Balanced approach to capital allocation

Return of capital to shareholders:

- Dividend of \$0.5625 per share declared during O4/24
- 1,015,000 shares repurchased during Q4/24 under NCIB; 3,088,400 shares repurchased during 2024 at a cost of \$122.5MM
- LTM trailing dividend pay-out rate is • 57% of adjusted net earnings and 64% of adjusted cash earnings²

Cash and leverage:

- Unallocated capital of \$531MM as • of December 31, 2024, from \$452MM at September 30, 2024
- Debt/Adj.EBITDA¹ of 1.6x on a LTM trailing basis





Confidence in achieving our medium-term financial objectives and creating long-term stakeholder value¹

Medium-term financial objective – IGM Financial 5-year EPS growth



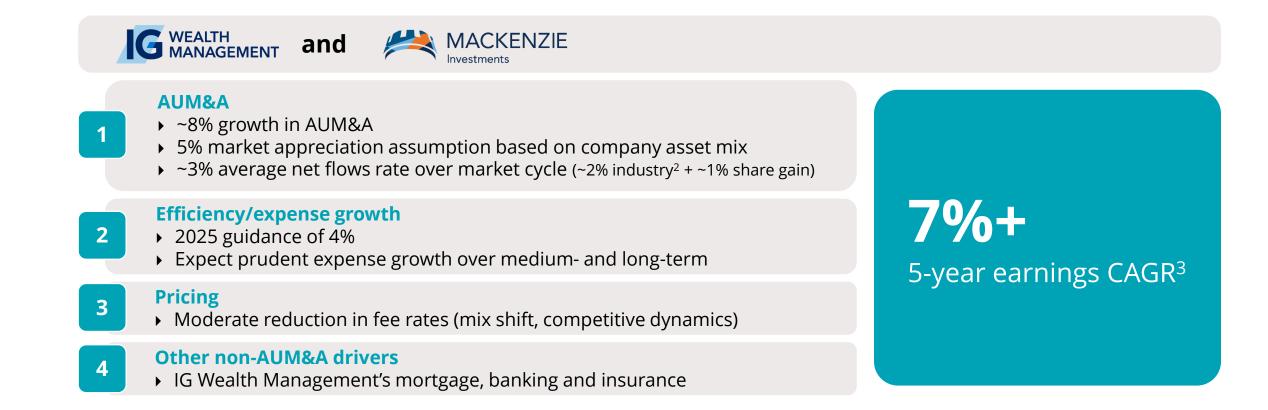
As presented at IGM Financial's 2023 Investor Day, see documents incorporated by reference on slide 5.

1) This section contains information about our forward-looking statements. See "Caution concerning forward-looking statements" on slide 2. Medium-term financial objectives issued during IGM Financial's Investor Day on December 5, 2023. 2) Adjusted net earnings is a non-IFR measure – see Non-IFRS Financial Measures and Other Financial Measures on slide 3. 3) Includes share of Lifeco's earnings contribution based on Lifeco's June 20, 2023 Investor Day disclosures, and other portfolio investments.



Core businesses medium-term financial objectives¹

Focusing efforts on what is within our control



With the exception of updated 2025 expense growth guidance, slide is as presented at IGM Financial's 2023 Investor Day, see documents incorporated by reference on slide 5.

1) This section contains information about our forward-looking statements. See "autoin concerning forward-looking statements" on slide 2. Medium-term financial objectives issued during IGM Financial's Investor Day on December 5, 2023. 2) Source: Investor Economics Household December 5, 2023. 2) Source: In

Balance Sheet Report 2023. 3) Adjusted net earnings is a non-IFRS measure – see Non-IFRS Financial Measures and Other Financial Measures on slide 3.

Strategic investments diversify and accelerate earnings growth profile¹

ROCKEFELLER CAPITAL MANAGEMENT

- Target recruiting of \$120M in annual production acquired²
- Target organic growth of 6-8%³
- Current capacity to scale and create operating leverage

Wealthsimple

- Strong historical AUM growth and target to reach ~\$100B in 2028
- Strategy for net client growth and grow SOW with existing relationships
- Currently Fair Value through OCI creating value for shareholders, but not contributing to earnings

🌢 ChinaAMC

- Expected industry AUM growth of 13-15% over medium/long term
- Maintain/gain share with demonstrated strong net sales

Northleaf

- Fundraising to drive AUM growth of 10%+ CAGR over medium-term
- Current capacity to scale and create operating leverage

Medium-term objectives & expected benefits

15%+ 5-year earnings CAGR⁴

Sum-of-the parts shareholder value creation

Diversified source of AUM and earnings



1) This section contains information about our forward-looking statements. See "Caution concerning forward-looking statements" on slide 2. Medium-term financial objectives issued during IGM Financial's Investor Day on December 5, 2023. 2) Rockefeller Capital Management "production acquired" is defined as production directly attributed to the onboarding of acquired advisor teams, measured as trailing twelve-month revenue. 3) Organic growth is defined as non-acquired client asset growth during the specified period. With respect to Private Wealth Management, this includes all transactions related to cash, dividends and transfers of assets, stocks and securities for teams on-boarded more than a year or with a 9ear or with a 9uard conversion rate. 4) Adjusted net earnings is a non-IFRS measure – see Non-IFRS Financial Measures and Other Financial Measures on slide 3. Includes share of Lifeco's earnings contribution based on Lifeco's June 20, 2023 Investor Day <u>disclosures</u>, and other portfolio investments.



IGM Financial: investment highlights



Well-positioned for sustainable earnings growth through leadership positions & strong execution at IG Wealth and Mackenzie Investments



Strategic investments in complimentary asset and wealth managers tilt Company toward stronger, diversified AUM&A and earnings growth



Priority to **invest in Core businesses**, while **continuing to return capital to shareholders**, and focus on investments we already have



Confidence in achieving our **medium-term financial targets** and creating **long-term stakeholder value**



Wealth Management







Key messages – IG Wealth Management

Accelerating growth through a clear strategy led by an energized and experienced leadership team



Targeting key high net worth and mass affluent segments by aligning our capabilities to industry wealth drivers



Utilizing a segmented advice model to align IG's best-in-class advice with Canadians' financial planning needs and complexities



Leveraging leading innovation to enhance client experience and improve operational efficiencies



A wealth management leader in Canada

IG Wealth Management is in a leadership position; our unique model gives us a competitive advantage for growth

Inspiring confidence for over 99 years

- Long standing, generational relationships with clients
- Coast-to-coast, serving communities small and large; 100+ region & division offices and 150+ satellite offices
- An organization made up of financial planners; ~73% of advisor practices have a CFP or Pl. Fin¹
- Advise our clients' financial lives across many dimensions; an industry leading digitized mortgage platform and over \$100B of face amount of life insurance in-force
- Leverage an industry leading platform; over 95%+ of transactions are digital
- Investment philosophy focused on managed solutions and transparency; 81% of new sales into managed solutions and #1 ranked dealer for % of fee-based assets²





IG Wealth Management at a glance

Leading wealth management company in Canada; inspiring financial confidence

Key statistics

Total AUM&A	\$140B		\$6.8 Billion Client Mortgages	
Total AUM	\$123B	#1 in 9 Dealer Report Card categories ⁵		
Clients	~1 Million			
Advisor practices ¹	1,633 – Industry leader in holding a credentialed financial planning designation	\$106 Billion Face value of total in- force insurance policies	#1 earned media share of voice among Canadian banks & independents ⁶	
Specialists ^{2,3,4}	142	Principles for Responsible	MAGINE CANADA	
Employees ⁴	2,173	PRE Investment		

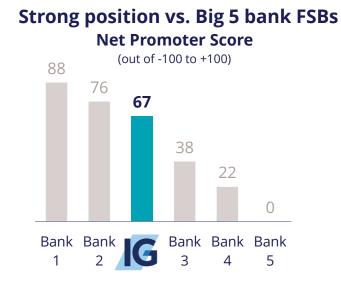
1) 3,136 licensed professionals comprise Advisor Network. Advisor Practices are advisors with 4 years or greater tenure and serve clientele representing approximately 94% of AUM. Credentialed financial planning designations include the CFP, F.P.I., and QAFP which are nationally recognized financial planning qualifications that require an individual to demonstrate financial planning competence through education, standardized examinations, continuing education requirements, and accountability to ethical standards. 2) Includes mortgage, insurance, securities, advanced financial planning specialists and Private Company Advisory. 3) As a result of the strategic mortgage partnership with nesto, a subsection of mortgage specialists are now employees of nesto; these mortgage specialists are dedicated to servicing IG Clients. 4) As of December 31, 2023. 5) Sources: Investment Executive Dealers' Report Cards – Full Service and Mutual Fund Dealers (2019 to 2024) and Investment Executive Brokerage Report Card (2024). 6) As of Q4/24. Media analysis and data provided by Fullintel. The quarterly analysis report curated by Fullintel tracks mentions of IG Wealth Management, independent competitors (Assante, Richardson GMP, Raymond James, Edward Jones, Desjardins, and Laurentian), and bank competitors (wealth management sectors of National Bank, CIBC, RBC, BMO, TD, and Scotia) across 132 media outlets from online, print, radio, TV and trade publications in both English and French. Analysis key metrics include volume, reach, share of voice, AVE, and spokesperson ranking. Each brand mention is human-coded by industry-certified analysts for variables including perominence, media type, reach, sentiment, topic, region, outlet, and voices. Volume is based on the number of articles pertaining to a particular organization/topic. Online reach dat is acquired from Similarweb, while print publication reach is sourced from Lexis Nexis.



IG Wealth Management's leading advisor value proposition

Investment Executive's 2024 Dealers' Report Cards¹





IG Wealth's advisor value proposition ranks #1 in the following nine categories:

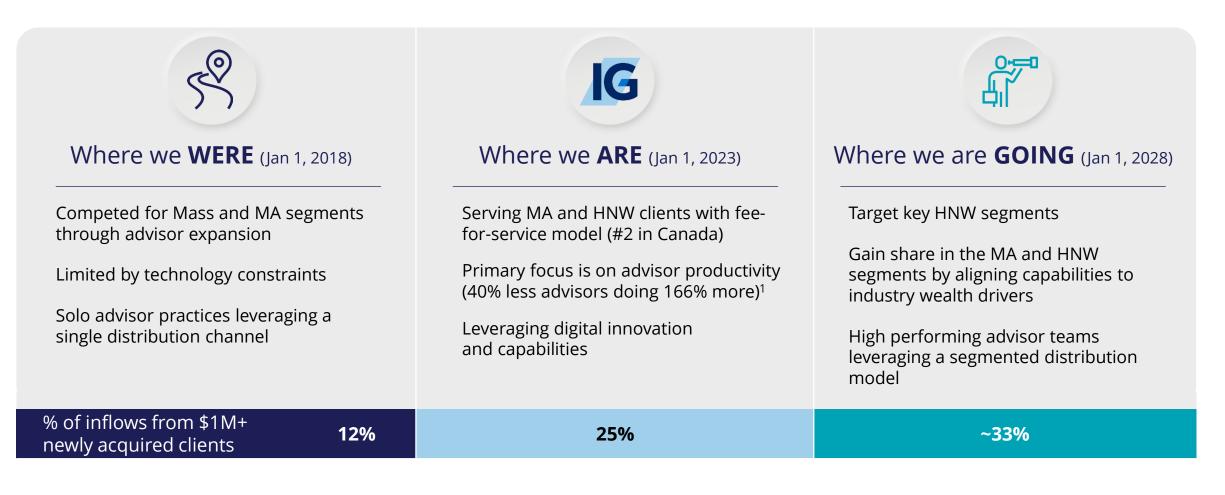


1) Sources: Investment Executive Dealers' Report Cards - Full Service and Mutual Fund Dealers (2020 to 2024) and Investment Executive's 2024 Brokerage Report Card. 2) Peer average based on full-service and mutual fund dealers included in the Investment Executive 2024 Dealers' Report Card. 3) Tied with one other firm.



IG Wealth Management transformation journey

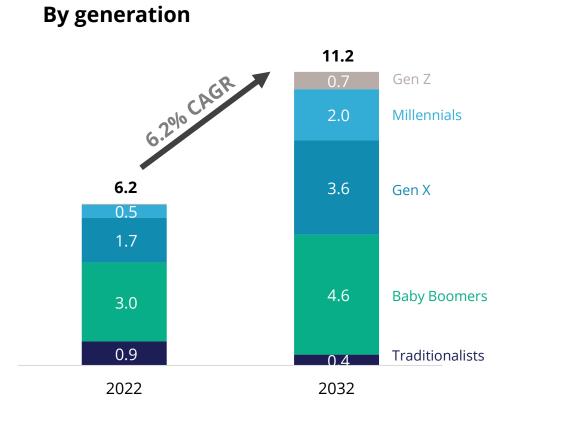
Strategic shift to mass affluent and high-net-worth





Canadian financial assets projected to grow to \$11.2 trillion by 2032

Canadian financial wealth (\$T)





By wealth band¹



36

Helping clients navigate industry wealth drivers is fuelling our growth

Philanthropy and legacy planning

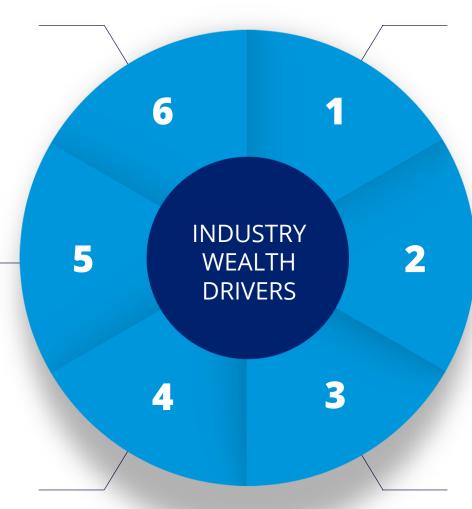
Adults 65+ contribute ~45% of charitable donations annually (~\$11B in 2020 from all age groups)¹

HNW financial literacy

Only 10% of families have a transparent conversation about wealth transfer³

Small and medium enterprise monetization

> 75% small and medium-sized businesses sell for over \$2T⁵



Tax planning and optimization

8 provinces have combined highest tax rate > 50%²

Retirement readiness and peace of mind

5M+ Canadians are expected to retire over the next decade⁴

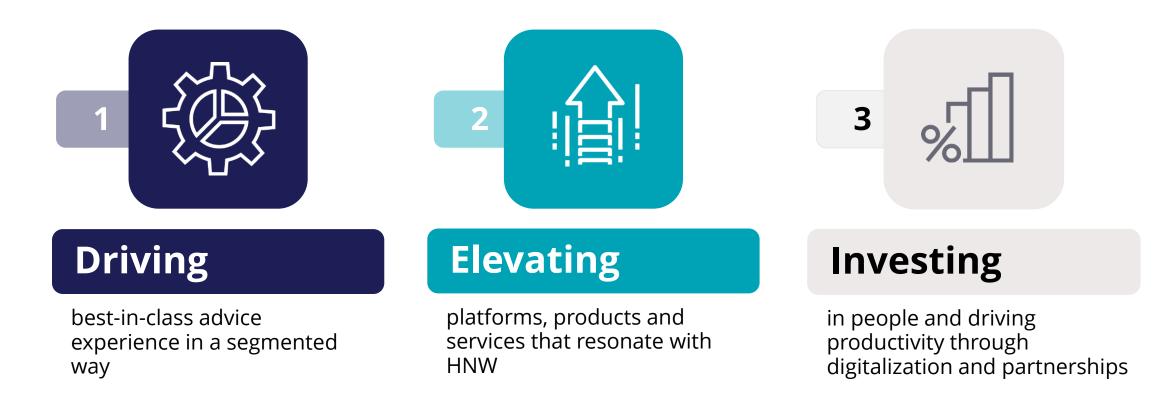
Wealth transfer and estate planning

\$1T+ will pass in estates over the next decade⁶



37

Clear strategic pillars to enable long-term growth strategy



Our goal is to help Canadians achieve financial well-being as Canada's top financial planning firm



Best-in-class advice experience targeting key HNW segments

IG regional family office advice model

PLANNING SKILLS

- ~1,650 CFP/Pl. Fin Professionals
- Team based practices

PROVEN PROCESS

- Private Wealth planning experience
- HNW segment discipline

PLANNING TOOLS

- Living Plan Portal
- Advisor Portal

LEADERSHIP AND KNOWLEDGE

- Advanced Financial Planning
- Private Company Advisory
- Insurance, Wealth and Estate and Investment specialists

INDUSTRY WEALTH DRIVERS

HNW client segments

- **1** | Business owners
- 2 | Professionals
- **3** | Pre-retirees/retirees
- 4 | Executives
- **5** | Farmers and fishers
- 6 | New to Canada



Our segmented advice model will allow us to scale our advice experience across the client spectrum



Benefits

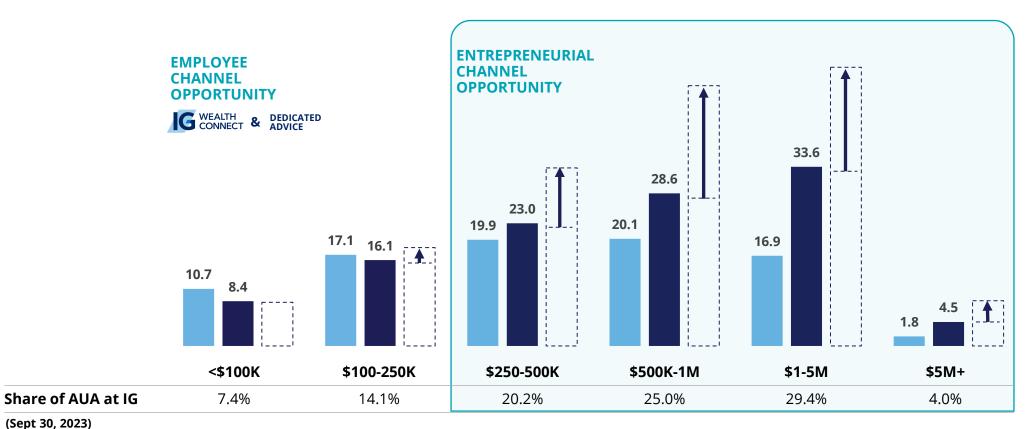
- Create a better experience for our current Mass Market clients with expanded Employee Channel
- Free up capacity of our entrepreneurial advisors to attract new MA and HNW clients
- Align resources and focus on identified high potential target segments and industry wealth drivers
- Enhanced digital capabilities; Al supports advisor and back-office productivity and efficiency gains

Significant opportunity to gain market share

IG AUA by client wealth band¹ (\$B)

> 90% of assets are Mass Affluent and HNW

2018 2023



(Sept 30, 2023)

As presented at IGM Financial's 2023 Investor Day, see documents incorporated by reference on slide 5. 1) Combined client assets in a household. AUM as of September 30, 2023.

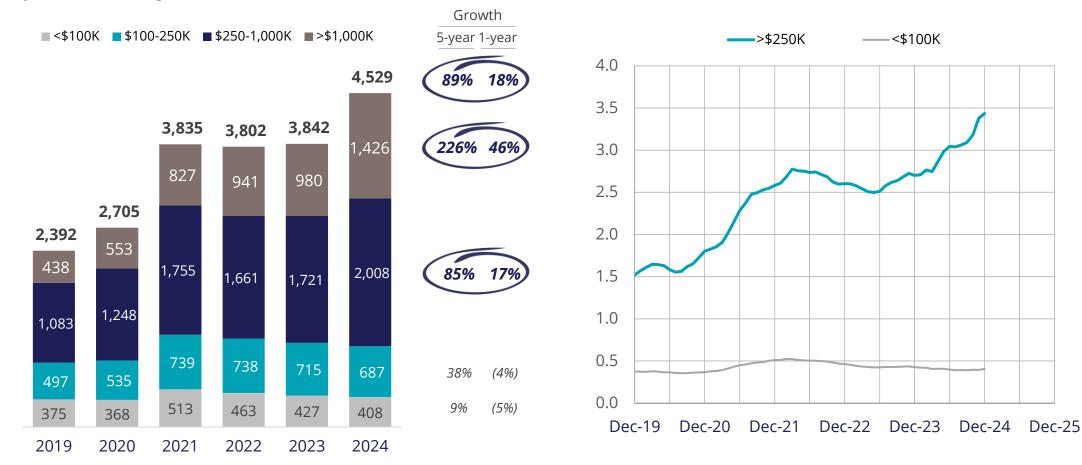


New client assets brought to IG Wealth Management

Gross flows from newly acquired clients (Annual, \$MM) By client assets brought to IG Wealth

Gross flows from newly acquired clients (LTM, \$B)

By client assets brought to IG Wealth





Well-constructed managed solutions provide advisors with the best opportunity to focus on providing comprehensive financial planning

81% OF LONG-TERM GROSS SALES (2024) | 72% OF LONG-TERM FUND ASSETS

iPROFILE IG WEALTH PORTFOLIOS

iPROFILE PRIVATE NON-DISCRETIONARY PORTFOLIOS

iPROFILE PRIVATE DISCRETIONARY PORTFOLIOS iPROFILE PORTFOLIOS IG CORE

PORTFOLIOS

IG LOW VOLATILITY PORTFOLIOS

IG GROWTH PORTFOLIOS

IG INCOME PORTFOLIOS + MANAGED SOLUTIONS FOR UNIQUE PLANNING NEEDS

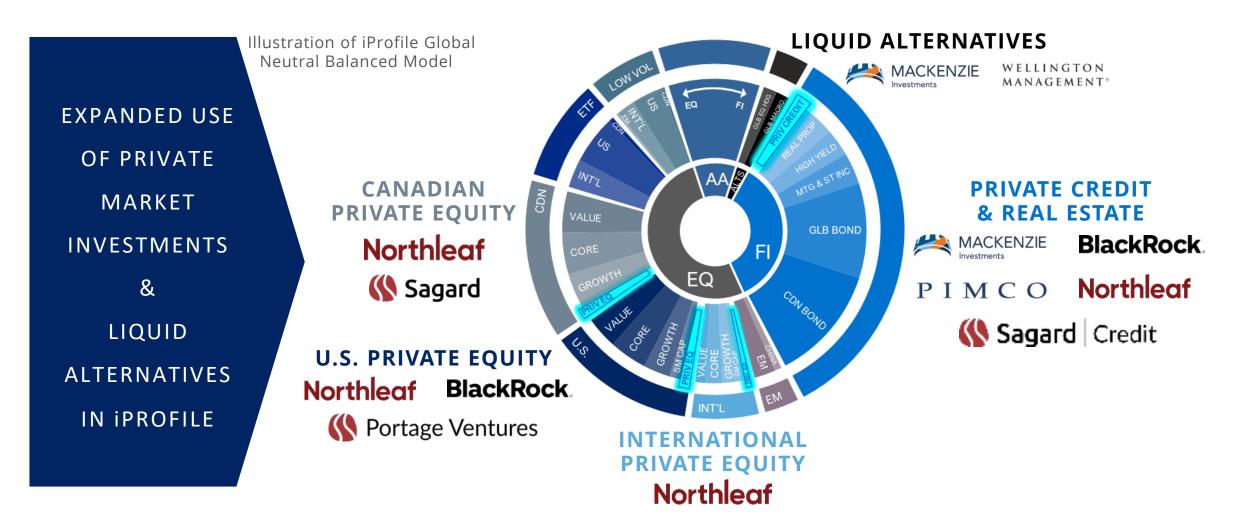
> IG CLIMATE ACTION PORTFOLIOS

IG TARGET EDUCATION PORTFOLIOS

IG U.S. TAXPAYER PORTFOLIOS



Leading portfolio construction with investment solutions that include public markets, private markets and alternative strategies





Leading investment solutions managed by top global public and private markets asset managers with strong investment performance

71% of assets rated 4 or 5 stars by Morningstar¹

95% of assets rated 3 stars or better by Morningstar¹





Well-constructed managed solutions by world-class asset managers



iProfile managed solutions provide access to:

PUBLIC EQUITIES & FIXED INCOME

PRIVATE EQUITY

PRIVATE CREDIT & REAL ESTATE

LIQUID ALTERNATIVES

1) Morningstar Star Ratings reflect performance as of December 31, 2024 and are subject to change monthly. The ratings are an objective, quantitative measure of a fund's historical risk-adjusted performance relative to other funds in its category. Only funds with at least a three-year track record are considered. The overall star rating for a fund is a weighted combination calculated from a fund's 3, 5, and 10-year returns, as available, measured against the 91-day treasury bill and peer group returns. A fund can only be rated if there are a sufficient number of funds in its peer group to allow comparison for at least three years. If a fund scores in the top 10% of its fund category, it gets 5 stars; if it falls in the next 22.5%, it receives 4 stars; a place in the middle 35% earns a fund 3 stars; those in the next 22.5% receive 2 stars; and the lowest 10% receive 1 star. For more details on the calculation of Morningstar Star Ratings, see <u>www.morningstar.ca</u>.



Significant opportunity to elevate investment, mortgage and insurance services offerings

Investment services

- HNW platform expansion
- Continue to invest in dealer managed solutions
- Continued exposure to alternative investments

Mortgage and banking services

- Advance digital origination
- Investigate private banking services

Insurance services

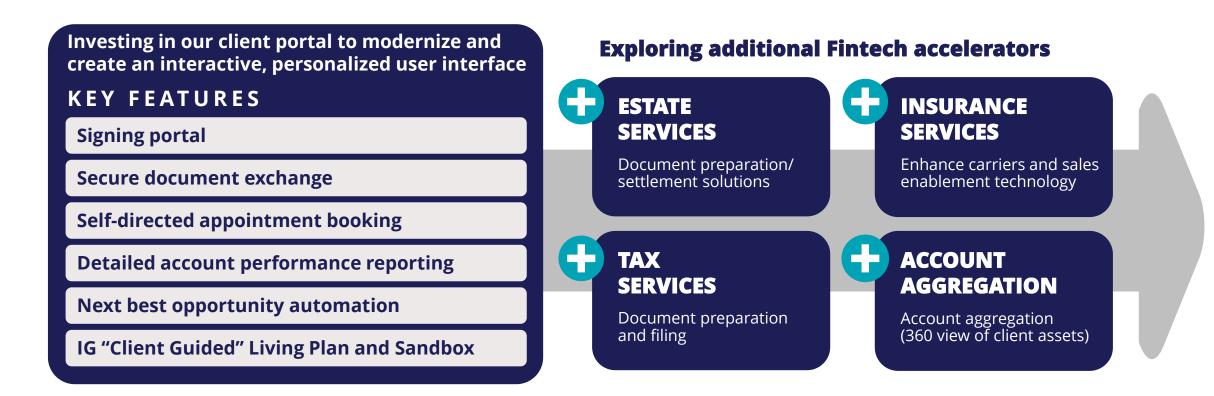
- Enhance carrier partnerships and options to provide a wider range of insurance solutions
- Leverage sales enablement technology to deepen market penetration
- Leverage elevated estate planning experience for higher end insurance opportunities

Private Company Advisory

- Comprehensive advisory services to business owners in the small to midsize segment:
 - Debt and equity financing
 - Business valuation
 - Succession



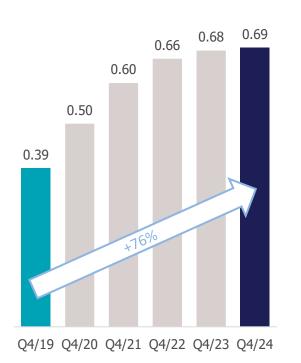
Continued investment in technology, digitalization and partnerships Driving a better advisor and client experience and fueling future productivity

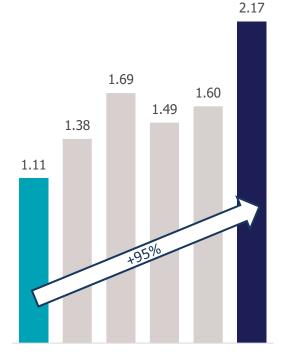




Strong advisor productivity

Gross inflows per advisor recruit with <4 years experience (\$MM) Gross inflows per advisor practice with >4 years experience¹ (\$MM)





Q4/19 Q4/20 Q4/21 Q4/22 Q4/23 Q4/24

Productivity in-focus

- Scaling our segmented advice model to help provide consistent services to all clients and create capacity for our entrepreneurial advisors
- Continue to digitalize the business; 95%+ of all business is done digitally at IG
- Our advisors leverage industry leading financial planning tools to support the complex needs of HNW clients
- Leverage the private wealth planning experience to add value for HNW families
- Introduced a modernized, digital mortgage experience
- Sales enablement technology driving insurance penetration



ROCKEFELLER CAPITAL MANAGEMENT

Rockefeller Capital Management snapshot

Trusted advisors to HNW/UHNW investors, businesses and institutions navigating the complexities of family and wealth

Founded	2018
IGM % economic interest	20.5%
Client assets	US\$151B
Advisors	375
Headcount	~1,430

Rockefeller global family office

- Multigenerational tax, trust and estate planning
- Family office solutions
- Rockefeller trust services
- **Proprietary investments**
- Open architecture, customized across all asset classes
- Investment advisory
- Private banking and lending

Individuals and families of wealth

Respected brand with extensive footprint Offices covering 31 markets in major U.S. wealth centres



Investment banking

- Investment banking expertise for **Global Family Office clients**
- ▶ M&A
- Private capital raising
- Capital markets advisory

Family-owned businesses, public & private companies

Asset management

- Capabilities across strategies
- Focus on differentiated strategies within niche asset classes to capitalize on market inefficiencies
- Expertise in ESG

Institutions and financial professionals



et Managemen

ROCKEFELLER CAPITAL MANAGEMENT

Unique competitive advantages

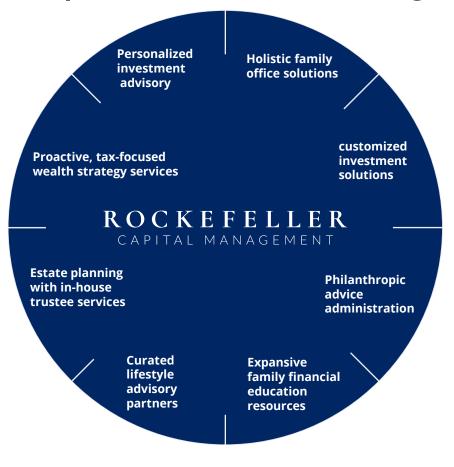
Elite wealth advisors uniquely positioned to serve HNW and UHNW client segments through Rockefeller brand

Deep and experienced leadership team with 30+ years industry experience

State-of-the-art technology stack,

driving industry-leading client and advisor digital experience

Comprehensive service offering





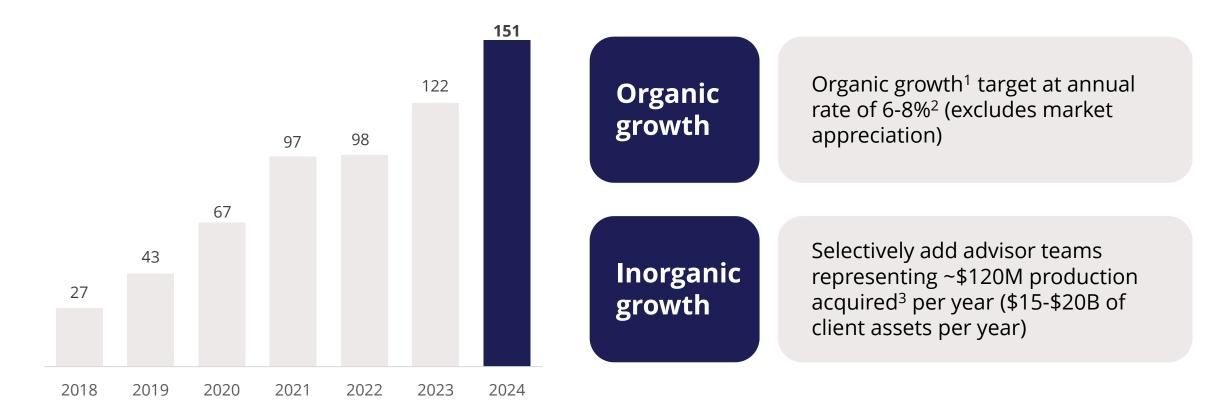
50



Client assets and key performance indicators

Client assets (US\$B)



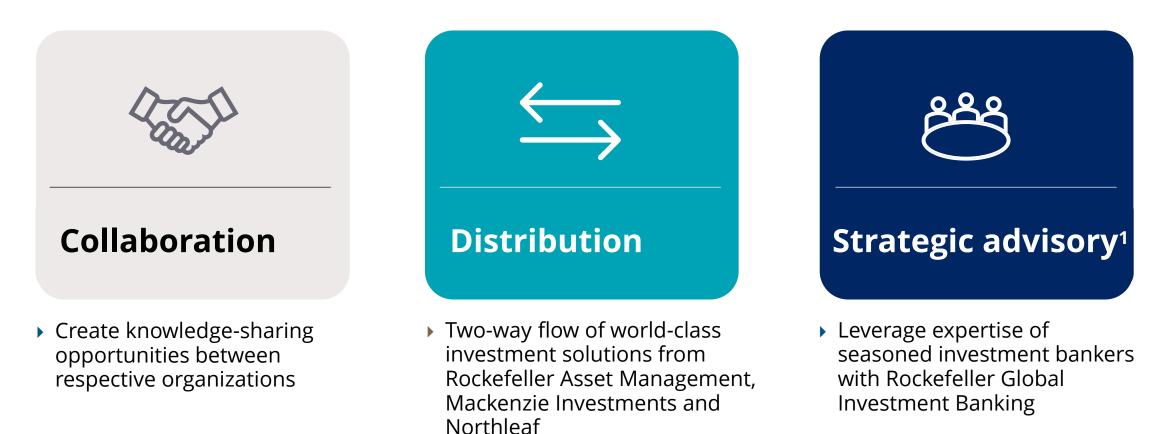


1) Organic growth is defined as non-acquired client asset growth during the specified period. Excludes production acquired (see note 3). With respect to Private Wealth Management, this includes all transactions related to cash, dividends and transfers of assets, stocks and securities concersion rete et hey have been at the firm for more than twelve months or have achieved a 90% client asset conversion rate. 2) Organic growth target is a reiteration of the same target contained within the April 4, 2023 Analyst Presentation relating to the anson of IGM Financial's Acquired April 4, 2023 Analyst Presentation relating to the same target contained within the April 4, 2023 Analyst Presentation relating to the same target is a reiteration of the same target contained within the April 4, 2023 Analyst Presentation relating to the same target is a reiteration of the same target contained within the April 4, 2023 Analyst Presentation relating to the same target is a reiteration of the same target contained within the April 4, 2023 Analyst Presentation relating to the same target is a reiteration of the same target contained within the April 4, 2023 Analyst Presentation relating to the same target is a reiteration of the same target contained within the April 4, 2023 Analyst Presentation relating to the same target is a fact that the first of the onboarding of acquired advisor teams, measured as trailing twelve-month revenue.



ROCKEFELLER CAPITAL MANAGEMENT

IGM + Rockefeller Capital Management strategic benefits



Advances IGM's wealth management strategy in North America, focused on HNW and UHNW



Wealthsimple

Wealthsimple Snapshot

Key differentiators

Client

Majority of customer base are Millennials

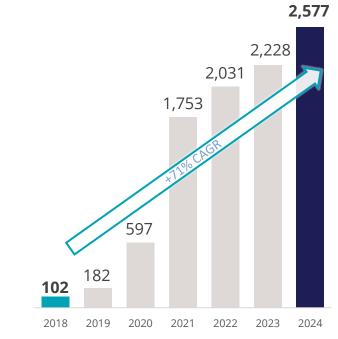
Technology Forward-looking innovation drives business growth

Brand

Distinct identity, strong loyalty and awareness metrics



Client Count¹ (000s)



Wealthsimple offers a full suite of financial products: trading, investing, crypto, tax, spending and savings.

AUA (\$B)



Wealthsimple

Winning the next-generation of clients by increasing accessibility through product innovation



 ~50% of clients say Wealthsimple was their introduction to investing¹

Vast majority of clients are Millennials

 Roughly 1-in-5 Canadians under age 40 use Wealthsimple²

Accessibility focus with an innovation mindset

- Intuitive accessible user experience delights clients and builds trust
- Innovation is key to client acquisition and future business growth

Focus on product "firsts" that make financial tools more accessible

Wealthsimple was the first...

- Regulated crypto platform in Canada
- To offer fractional shares for hundreds of securities
- Securities dealer to join Interac e-Transfer® service
- Non-bank/non-credit union granted a direct settlement account with Bank of Canada



Asset Management









Key messages – Mackenzie Investments



Strong execution to date towards becoming **Canada's preferred global** investment management solutions provider and business partner



Leveraging **foundational qualities that provide competitive advantage** within Canadian financial advisor channel and provide avenues to expand distribution reach



Driving **continued earnings growth** through a **clear and compelling strategy** with **positive momentum**



Mackenzie Investments at a glance

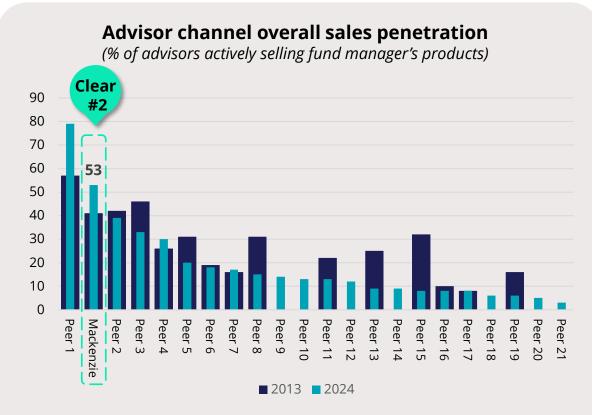
Key stats					Ins	titutional and	
			Reta	Retail		partnerships	
Founded	1967						
		Regions served		*		*	
Total AUM ¹	\$213B	Background	 Investment solutions provider of choice to financial advisors >30K financial advisor 		 Partnerships with wealth managers Sub-advisory and institutional 		
			relationships		relationships		
Clients	1M+	% of Assets	~25%		~75%		
Investment	16	% of Net revenue	~65%		~35%		
team approach	in-house boutiques						
			100%	ETF	100%		
Investment	150+		80%		80%	IG Wealth	
professionals			60%		60%		
Investment mandates ¹	00		40%	Mutual Funds	40%	Canada Life	
	90		20%		20%	Separate Accounts	
			0%		0%	Investment Funds	

Wealth Management Asset Management 57

Mackenzie Investments is gaining significant ground in client engagement scores and market position

Advisor perception study¹ – mutual funds Mackenzie overall results

	2013		2024	Consistantly in	
Overall perception rank ²	12 th		4 th	Consistently in Top 4 over last 8 years ²	
Overall sales penetration (% of advisors actively selling products)	41% 4 ^t	h 🕨 5	53% 2 nd	#2 across advisor types in	
Overall brand equity	3rd		2 nd	2024 – full-service brokers, mutual fund dealers and	
Quality of ESG offerings ³	n/a		1 st	insurance ——— Advisors	
Lapsed advisors (% with AUM but not actively selling)	31%		12%	consolidating # of product providers they work with	
Average # of fund companies sold by an advisor	4.9		4.2		



On average, a financial advisor places ~52% of their sales with their favorite provider and ~21% with their second most popular provider

Source: Environics. 1) The advisor perception study draws its participants from a database of over 50,000 top advisors in Canada. This syndicated study is the most comprehensive study of Canada's investment and insurance advisors. 2) Mackenzie maintained rank of #2 amongst majors and was ranked fourth overall out of 22 participants. During 2024 a niche market participant entered the Advisor Perception Study rankings in the overall #2 spot. Mackenzie's overall score improved from 7.5 in 2023 to 7.6 in 2024's rankings. 3) Amongst majors, Mackenzie is ranked #3 overall.



Mackenzie Investments' transformation journey

WEALTH MANAGEMENT

2019 - Sub-advisory

relationship with IG

canada

acquired from

Canada Life

2020 - GLC Asset

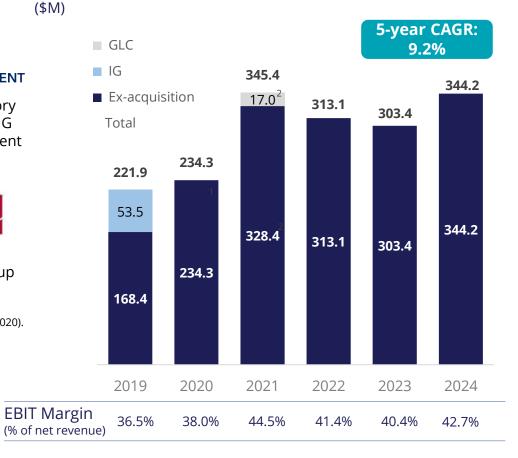
Management group

(effective December 8, 2020).

Wealth Management



Adj. Earnings before interest and taxes ("EBIT")³





Mackenzie Investments' target market is large and growing **Canadian financial wealth** (\$T)



By distribution channel

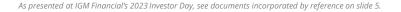
Investment funds and financial advisors expected to remain largest vehicle/channel for savings



Mackenzie Investments strategy

BE INVES ED

入	Mission	Creating a more invested world, together.			
	Foundational qualities	Boutique approach and breadth of capabilitiesPower Group ecosystemBrand leadershipFostering sustainabilityCulture and talent			
SE	Strategic mandates	Winning Canadian retailBuilding meaningful strategic partnerships, leveraging our strengthsDeveloping presence in institutional market, 			
Ĩ	Priorities	 Investment excellence with institutional quality processes and capabilities Product innovation and breadth of relevant offerings Expanding relationships and segmenting client offerings and support 			





Investment excellence through institutional quality processes and capabilities

Talent management excellence

- Foster careers of exceptional investors
- Clear, attractive career paths for exceptional talent
- Diverse and inclusive environment
- Strong collaboration and succession planning within each boutique

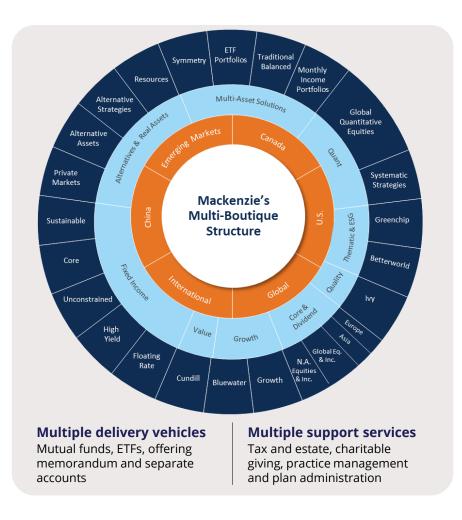


- Clear investment "edge" and philosophy for each boutique
- Risk management emphasis to ensure investment and operational excellence
- Sustainability and active ownership approach incorporated across all activities

- **3 Well-resourced** to foster great client outcomes
- Best-in-class investment management operations and technology
- Driving efficiency to support investment in capabilities, systems and talent
- Current focus on middle office and Artificial Intelligence



Global investment capabilities, diversified across asset classes and geographies



Opportunity to grow client base outside of Canada

Total AUM \$213.3B>90% of clients are Canadian (by AUM)





World-class investment talent spanning 16 boutiques





Steve Locke

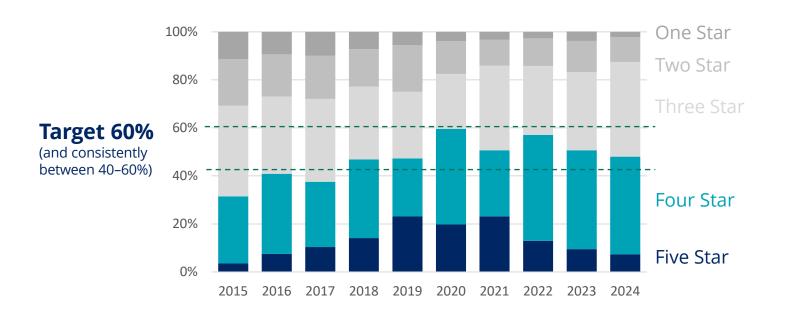
Chief Investment Officer, Fixed Income & Multi-Asset Strategies



- Diversity of styles and breadth of capabilities no "group think"
- Compelling and relevant mandates across market environments and client needs
- Centralized operations and trading resources spanning all boutiques
- Seamless introduction of new capabilities while maintaining character of teams



Mackenzie Investments has a diversified suite of capabilities, ensuring that there is something relevant and compelling for all client needs and across market environments

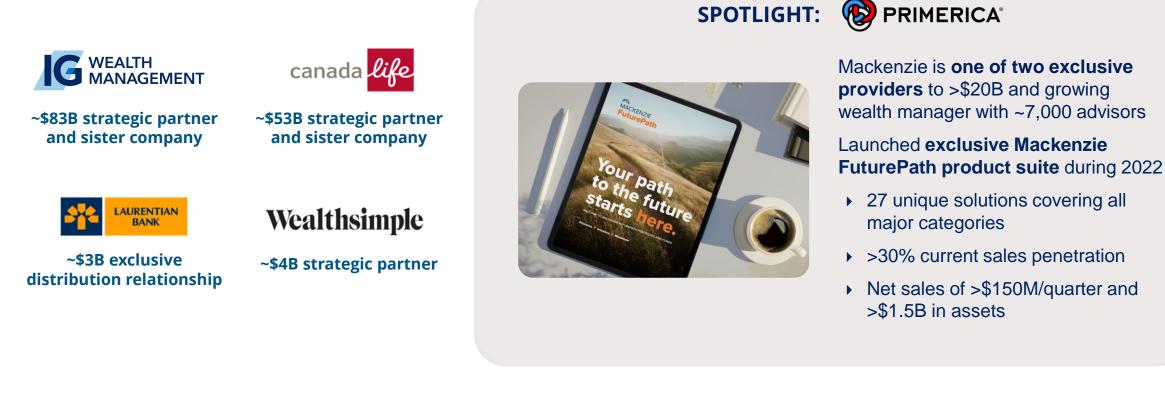


Mackenzie assets by Morningstar Rating¹

- In Canada, performance peer groups for Morningstar ratings are very broad
- Target range of 40-60% 4/5 star established with regard to fact that many mandates are not aligned with peer group
- Confident that achievement of target is conducive to net sales success



Meaningful opportunity to increase strategic partnerships



Supporting success of existing partners, while expanding with select target wealth manager clients



Spotlight: Global Quantitative Equity boutique

Background

- Boston-based (added in 2017)
- ~\$13B total AUM
- 11-person experienced team
- 25 institutional mandates
 - Since inception, 24 mandates have delivered excess returns against benchmarks¹
 - Emerging markets large cap #1 quant and amongst top in world for 5-year and Sl² returns³

Mandates (across caps & styles)

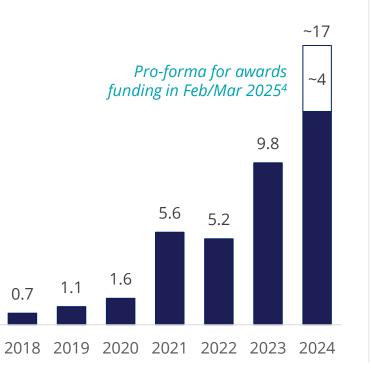
- World
- US
- Canada
- China
- Emerging markets
 - Low volatility
 - Long/short
- International
 Private equity
 replication

Mackenzie Global Quantitative Equity Team

Global investing powered through data science and human insight

"Holistic Quant" approach promotes all-weather performance across cycles and environments

Assets under management (\$B)



Trailblazing in Canadian retail



2024 investment fund launches **Nine** Bringing total to 11

Four new mandates launching in H1, 2025, including US amplified core liquid alt (long/short)

\$4B partnerships & institutional wins (funding in Q1/25⁴)

Five clients across five different mandates⁵

Sub-advisory Three 1 Canadian, 2 foreign

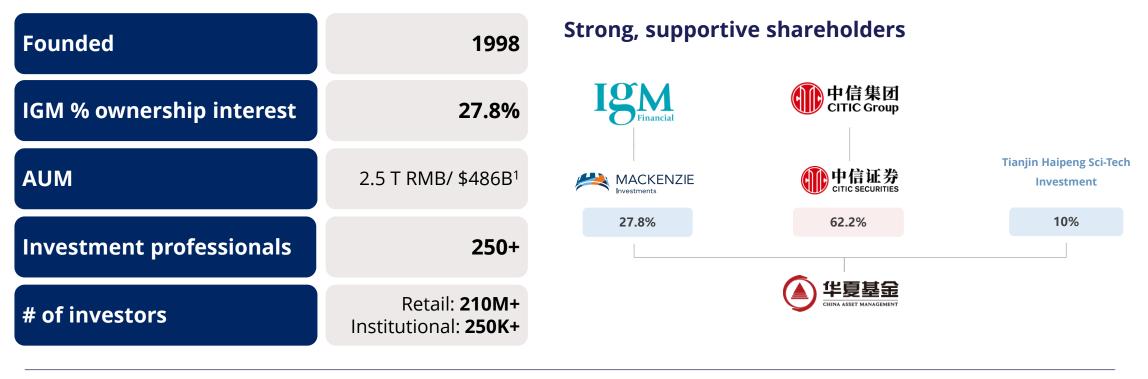
Public pensions TWO 1 Canadian, 1 foreign

Strong 2025 pipeline





ChinaAMC snapshot



Strategic benefits

- Enhances Mackenzie's participation in rapidly growing Chinese asset management industry
- Enables best practices and industry knowledge sharing

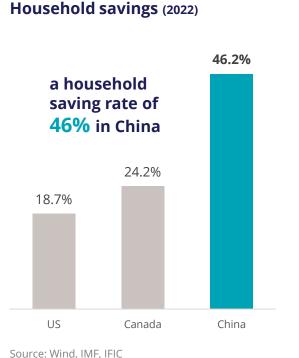


Strengthens global distribution

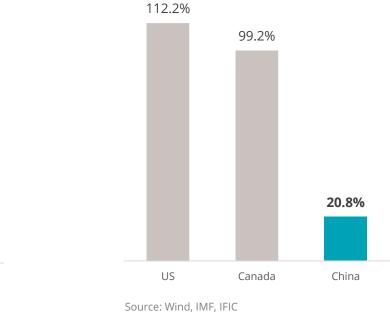




Enormous growth opportunities Both for China's mutual fund industry and ChinaAMC

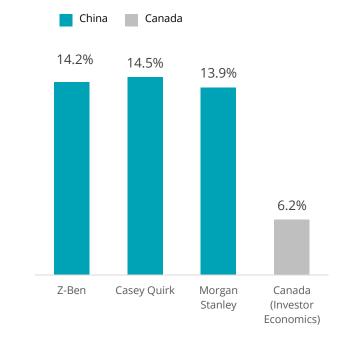


Investment fund assets as % of GDP (2022)



Investment fund industry forecasts¹

Compound Annual Growth Rate in AUM



Structural opportunities

- Growing household wealth and strategic shift from property assets to financial assets
- Aging demographic underpins the urgency for pension system reform, representing an enormous growth opportunity for private pension and annuities asset management
- Innovation in products and services, including REITs, ETFs and third-party investment advisors

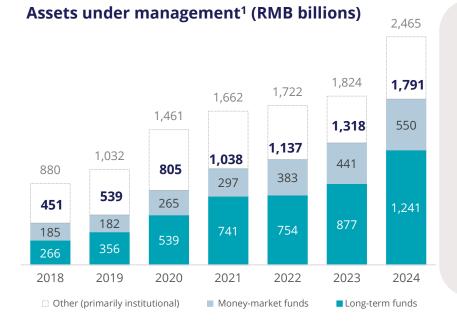
As presented at IGM Financial's 2023 Investor Day, see documents incorporated by reference on slide 5.

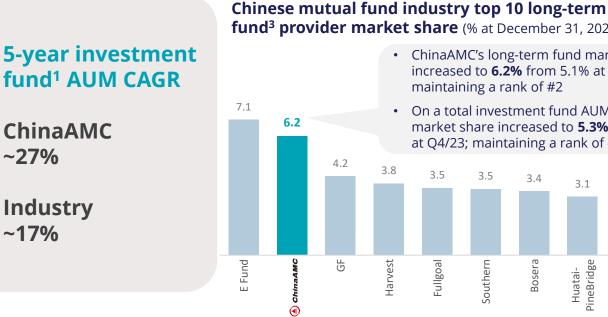
1) Sources: Z-Ben Advisors – October 2021; Casey Quirk by Deloitte, Leadership in Times of Plenty: Future Winners in China's Asset Management Industry (15-year AUM CAGR for the combined HNWI and mass affluent categories); Morgan Stanley – Where China's Wealth Will Go; Investor Economics – Household Balance Sheet Report – Canada (2023).





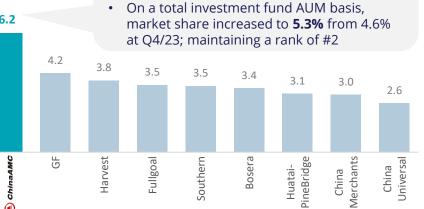
ChinaAMC growth is outpacing robust industry expansion





fund³ provider market share (% at December 31, 2024)

• ChinaAMC's long-term fund market share² increased to 6.2% from 5.1% at Q4/23, maintaining a rank of #2



Competitive advantages							
Product	Investment	Advisory Services	Talent	Technology	Ecosystem		
Full suite of investment instruments, diversified product lines and multiple strategies	Strategy centered, full- service multi-asset platform focused on discovering, defining, initiating and managing assets	Client-centred buyside wealth management	Specialized, systematic investment & research team. Continuous recruitment, retention and team elevation leads to long-term company growth	Optimizes client experience, broadens investment horizon and increases operating efficiency	Empowers asset management with synergies formed to cultivate a moat and improve long-term competitiveness		

1) ChinaAMC's assets under management excludes its China Asset Management Co., Ltd subsidiary assets under management. 2) Source: Wind Information. Long-term investment fund market share reflects mutual funds excluding money market funds and short-term wealth management products.



Northleaf

Northleaf snapshot

Investors choose to work with Northleaf to access private investments in midmarket companies and assets globally

Founded	2002
IGM % economic interest	56%
AUM	\$32B ¹
Investment professionals	250
Institutional investors	250+



DIFFERENTIATORS

- Established firm with an **investor first mindset**
- High performing, "one-firm" culture
- Innovative partner of choice for global private markets
- Integrated platform of three distinct mid-market strategies

Private equity

- Secondaries
- Directs

CAPABILITIES

- Primaries
- Buyout, venture and growth

Private credit

Direct lending

Customized solutions

specialty finance

Asset-based

- Infrastructure
- Direct investments
- Core +
- Core/Super Core



An integrated platform and partnerships with leading institutional investors drive capital raising growth

Integrated platform focused on mid-market companies

Private equity

- Value creation in companies globally
- > Primary, secondary and direct investments
- Highly diversified portfolio and 20+ year track record of consistently strong returns
- Target returns: 13% 18%+

Infrastructure

- Direct investments in private infrastructure assets in OECD countries
- Essential assets that are uncorrelated to public asset classes and offer a high level of inflation protection
- > Target returns: 8% 12%+

Private credit

• Direct lending in private loans across the capital structure

Northleaf

32.0

2024

- Floating rate income exposure
- Global private markets relationships provide access to high quality deal flow
- ▶ Target returns: 7% 11%+

2022

Investor breakdown by type





AUM History (\$B)¹ 26.6 24.1 19.5

2021

2020



2023

Northleaf

Northleaf's strategic partnership with IGM and GWL

Northleaf's current growth strategy...

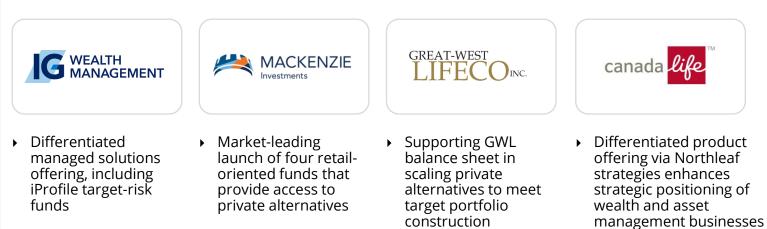
Northleaf

- Maintain superior investment performance in global mid-market, while increasing investment capacity and efficiency
- Extend and grow Canadian market share
- Build relationships to expand distribution channels (Wealth Management and Insurance)
- Continue to expand international investor base
- **Scale** operational platform and enterprise risk management capabilities

...enables IGM and GWL to provide institutional global private markets solutions to wealth management and insurance investors

Wealth and asset management

Insurance and wealth management



Innovative product solutions and specialist channel support resources are accelerating market education and adoption



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IGM Financial

Fourth Quarter 2024





IGM Financial Q4, 2024 highlights

Adjusted EPS¹

\$1.05

+22.1% vs Q4/23

Financial highlights

Reported EPS \$1.07 (39.2%) vs Q4/23

Consolidated AUM&A incl. SI \$483.5B

+23.8% vs Q4/23 +4.7% vs Q3/24

Net flows

\$244MM IG Wealth and Mackenzie

Return of capital to shareholders

\$180MM

Dividends and share repurchases



Operational highlights

- Executing on strategy; second best Q4 adjusted EPS on record
- Record quarter ending assets at IG Wealth and Mackenzie
 Strong flows improvement across companies
- Strong asset growth at Rockefeller, Wealthsimple, ChinaAMC and Northleaf
- Renewed normal course issuer bid
- Recognized for 6th straight year as one of Corporate Knight's Global 100 Most Sustainable Corporations and recognized as a Top 100 Employer by Mediacorp Canada Inc.



Industry operating environment

Fourth quarter industry long-term mutual fund net sales (\$B)

Total Industry

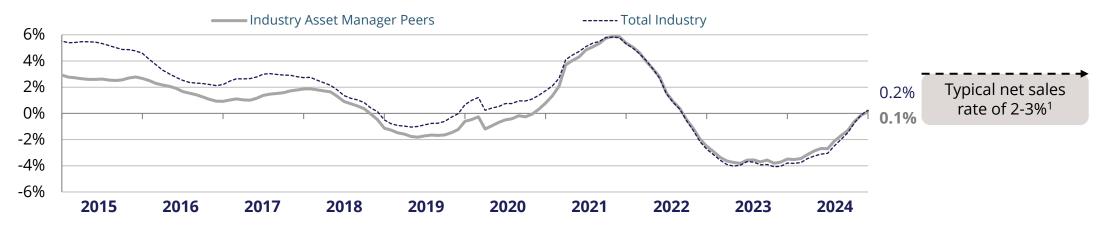
Industry Asset Manager Peers



Industry asset manager peers mutual fund net sales (\$B)								
Categories	Q4/23	Q4/24	\$ Change					
Balanced	(7.4)	(0.6)	6.8					
Foreign Equity	(2.0)	0.6	2.7					
Canadian Equity	(2.1)	(2.5)	(0.4)					
Income Oriented	(0.3)	3.4	3.7					
Sector/Speciality	(0.3)	(0.4)	(0.0)					
Alternatives	0.7	1.5	0.8					
Total	(11.5)	2.0	13.5					

Long-term mutual fund net sales rate

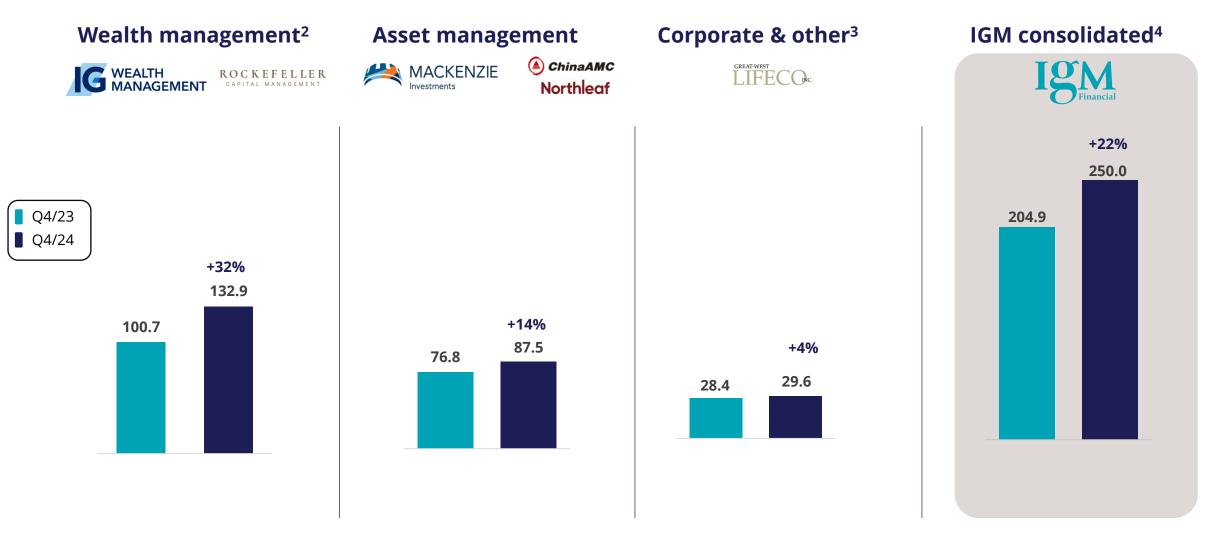
(LTM trailing, % average AUM)



Source: IFIC, ISS Market Intelligence Simfund Canada data reflecting the "Funds Administration View" and excluding exchange-traded funds. "Industry Asset Manager Peers" (advice channel) includes "Independents" (including IGM Financial), "Life Insurers" and other select companies. "Net Sales" reflects gross sales less redemptions and is presented by IFIC, ISS Market Intelligence Simfund Canada as "Net New Money". Net transfers are excluded from all reported figures. Historical data is periodically restated by Simfund Canada. 1) Investor Economics Household Balance Sheet.



Adjusted net earnings available to common shareholders¹ by segment (\$MM)

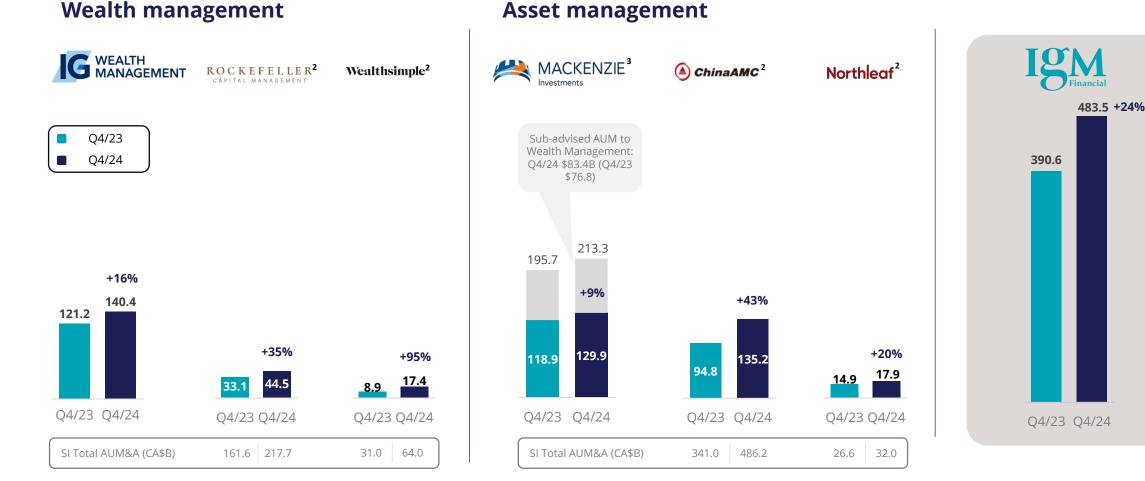


1) A non-IFRS financial measure - see Non-IFRS financial measures and other financial measures section on slide 3. Excludes other items, see slide 4. 2) Wealth Management segment reflects earnings from continuing operations and includes earnings related to nesto. Wealthsimple is classified as an investment which is accounted for at FVTOCI and therefore has no impact on the segment earnings. 3) Corporate & Other reflects earnings from continuing operations and is primarily comprised of the proportionate share of Lifeco's base earnings of \$26.3 MM in Q4/24 (Q4/23 of \$25.1 MM) h) (Includes (\$1.0 MM) for Q4/23 related to contributions from discontinued operations. The sale of IPC to Canada Life closed on November 30, 2023. Effective in Q1/24, adjusted earnings exclude IGM's proportionate share of items that Lifeco excludes from its IFRS reported net earnings in arriving at Lifeco's base earnings. Comparative periods have been restated. See non-IFRS financial measures on slide 3.



Ending AUM&A (\$B) including SI proportionate share

Consolidated AUM&A incl. SI¹



Asset management

1) Consolidated AUM&A incl. SI includes inter-segment and inter-company eliminations. AUM&A is the sum of like coloured bars for the respective entities in each of the Wealth Management and Asset Management segments. SI charts represented proportionate share of respective AUM, calculated as total AUM multiplied by IGM ownership position. 2) See slide 94 for IGM Financial's ownership position of each company. 3) Q4/24 AUM of \$213.3 B (Q4/23 of \$195.7B) represents third party AUM + Sub-advised AUM to Wealth Management.



Wealth management Q4, 2024 highlights



Record quarter ending AUM&A \$140.4B +15.8% vs Q4/23

Fourth quarter client returns¹ 2.7%

+2.9% vs Q3/24

Record Q4 gross inflows & sales

\$3.9B gross inflows

\$3.8B gross sales

Total net inflows \$553MM 2024 AUA outflows rate of 10.6%²

Record new client gross inflows \$1.3B

78% from clients with >\$250K in assets

Net sales into **IGM product** \$384MM

Other operational highlights

- Providing clients with leading-edge estate planning, settlement and executor services through strategic partnership with ClearEstate
- #1 earned media share of voice³ for all wealth management companies in Canada

January 2025 flows

- Record January gross inflows of \$1.3B and gross sales of \$1.8B
- January net inflows of \$112MM and net sales into IGM product of \$403MM

ROCKEFELLER CAPITAL MANAGEMENT

Client asset growth of 24% during 2024 and up 1.5% during the guarter⁴

Wealthsimple

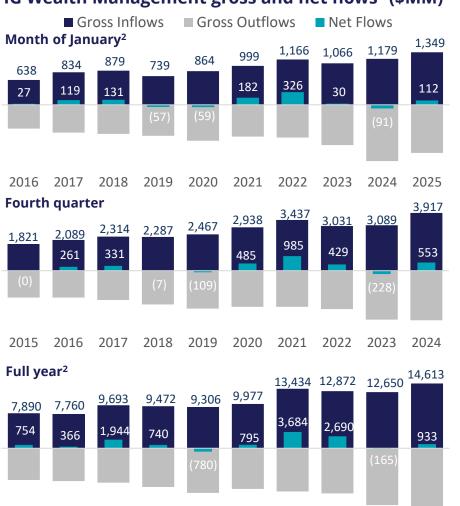
Client asset growth of 106% during 2024 with record growth during the quarter; increased by \$11.9B or 23%

1) Client investment return based on AUM 2) Redemption rate is based on total gross client outflows & total AUA and includes the January 2024 redemption of IG Wealth's defined benefit pension plan of \$177MM. 3) As of Q4/24. Media analysis and data provided by Fullintel. The quarterly analysis report curated by Fullintel tracks mentions of IG Wealth Management, independent competitors (Assante, Richardson GMP, Raymond James, Edward Jones, Desjardins, and Laurentian), and bank competitors (wealth management sectors of National Bank, CIBC, RBC, BMO, TD, and Scotia) across 132 media outlets from online, print, radio, TV and trade publications in both English and French. Analysis key metrics include volume, reach, share of voice, AVE, and spokesperson ranking. Each brand mention is human-coded by industry-certified analysts for variables including headline prominence, media type, reach, sentiment, topic, region, outlet, and voices. Volume is based on the number of articles pertaining to a particular organization/topic. Online reach data is acquired from Similarweb, while print publication reach is sourced from Lexis Nexis. 4) Percentage change is based on client assets value in USD.



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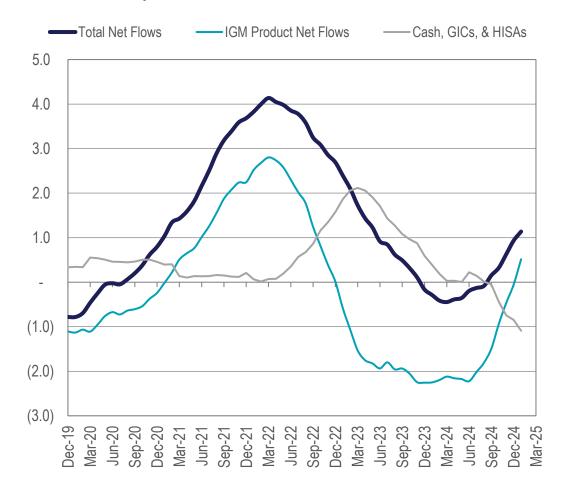
IG Wealth Management net flows



IG Wealth Management gross and net flows¹ (\$MM)

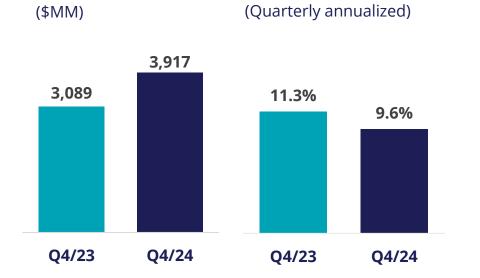
IG Wealth Management net flows² (\$B)

(LTM, as at January 31, 2025)





IG Wealth Management Q4, 2024 operating results

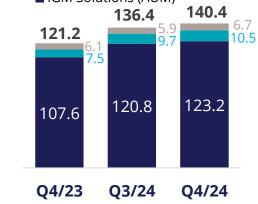


Gross outflows rate

Gross inflows

Net flows	Q4/23	Q4/24
IGM product	(1,052)	384
Other dealer flows ³	824	169
Total net flows	(228)	553

Asset under advisement (\$B) Cash, GICs, HISAs 3rd party IGM Solutions (AUM)



Q4/24 highlights

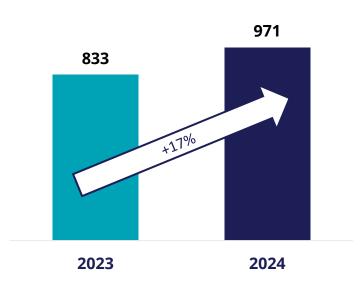
- Gross inflows of \$3.9B, up 26.8% year-over-year
- LTM trailing net flows rate turned positive during Q4/24
- 71% of IG Wealth investment solutions rated 4 or 5 stars by Morningstar^{1,2} and 95% rated 3 stars or higher





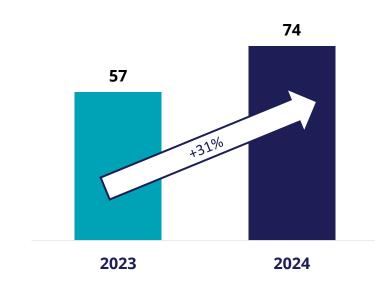
Strong momentum in mortgage and insurance

Mortgage funding (\$MM)



- Mortgage funding up 17% year-over-year
- IG Mortgages serviced at \$6.8B as of Dec 31/24

New annualized insurance premiums (\$MM)

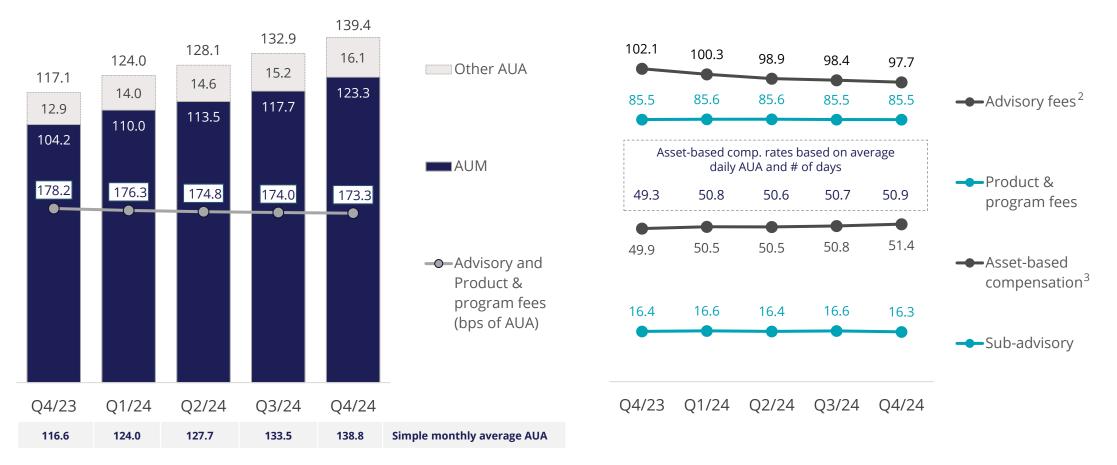


- New annualized insurance premiums up 31% year-over-year
- In-force policies insured value of \$106B as of Dec 31/24



IG Wealth Management – key profitability drivers

Daily average assets (\$B), advisory and product & program fee rate (bps)¹



Key revenue & expenses as bps of respective driver (AUA or AUM)¹



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1) Unless otherwise indicated, rates are calculated based on daily average assets and annualized based on the number of days in the period. Based on fiscal year of respective rates. 2) Advisory fee revenue includes net interest income on client deposits. 3) Asset-based compensation expense rates are annualized based on number of months (i.e. 12/3) and are calculated using the simple average of monthly opening and ending AUA.

IG Wealth Management profitability

\$ Millions (unless otherwise noted):				Change	Change QoQ		YoY
IG Wealth Management	Q4/23	Q3/24	Q4/24	\$	%	\$	%
Days in the period	92	92	92				
Average assets under advisement (\$B)	117.1	132.9	139.4	6.4	4.8%	22.3	19.0%
Average assets under management (\$B)	104.2	117.7	123.3	5.6	4.8%	19.1	18.3%
Gross inflows (\$B)	3.1	3.4	3.9	0.5	14.1%	0.8	26.8%
Revenues							
Wealth Management							
Advisory	301.3	328.6	342.2	13.6	4.1%	40.9	13.6%
Product and program fees	224.0	253.5	265.7	12.1	4.8%	41.7	18.6%
	525.3	582.1	607.9	25.8	4.4%	82.7	15.7%
Redemption fees	-	-	-	-	n/m	-	n/m
Other financial planning revenues	26.4	36.4	42.4	2 6.1	16.7%	16.0	60.6%
	551.7	618.5	650.3	31.8	5.1%	98.6	17.9%
Net investment income and other	3.7	1.1	3.3	2.3	n/m	(0.4)	(9.8%)
	555.4	619.6	653.6	34.1	5.5%	98.3	17.7%
Expenses							
Advisory and business development							
Asset-based compensation	145.6	169.5	178.2	8.7	5.2%	32.7	22.5%
Sales-based compensation	24.3	26.5	27.0	0.6	2.2%	2.7	11.1%
Other							
Other product commissions	18.7	19.7	23.0	3.3	16.6%	4.2	22.6%
Business development	43.8	42.8	45.9	3.0	7.0%	2.1	4.7%
	232.4	258.5	274.1	15.7	6.1%	41.7	17.9%
Operations and support	115.7	115.1	118.2	3.2	2.8%	2.6	2.2%
Sub-advisory	43.0	49.1	50.5	1.4	2.8%	7.5	17.5%
	391.1	422.7	442.8	20.2	4.8%	51.8	13.2%
Adjusted EBIT ¹	164.3	196.9	210.8	13.9	7.0%	46.5	28.3%
Interest expense	26.0	25.8	26.0	0.1	0.4%	(0.0)	(0.2%)
Adjusted earnings before income taxes ¹	138.3	171.1	184.8	13.8	8.1%	46.5	33.6%
Income taxes	36.6	45.6	49.5	3.9	8.6%	12.9	35.2%
Adjusted net earnings ¹	101.7	125.5	135.3	9.9	7.8%	33.6	33.0%

Advisory and product and program fee revenue up 15.7% year-over-year and 4.4% sequentially, driven by AUM&A growth, partially offset by clients moving up wealth bands

Other financial planning revenues year-over-year results reflect continued strong insurance performance

				Chang	e in \$
<pre>\$ Millions (unless otherwise noted):</pre>	Q4/23	Q3/24	Q4/24	QoQ	YoY
Mortgage income	(3.3)	5.5	7.0	1.5	10.4
Other revenue (largely insurance)	29.7	30.9	35.4	4.5	5.7
	26.4	36.4	42.4	6.1	16.0
Other product commissions	18.7	19.7	23.0	3.3	4.2
% of other revenue	63%	64%	65%		
Net other financial planning revenues	7.7	16.7	19.5	2.8	11.8

IG Wealth Management	Q4/23	Q3/24	Q4/24
Adjusted EBIT ¹	164.3	196.9	210.8
Amort. of capitalized sales commissions	24.7	26.7	27.2
Amort. of capital, intangible and other assets	18.9	18.1	18.9
Adjusted EBITDA before sales commissions ¹	207.9	241.7	256.9



Asset management Q4, 2024 highlights



Record quarter ending AUM&A \$213.3B +9.0% vs Q4/23 +0.6% vs Q3/24

Fourth quarter client returns

2.2%

Investment fund net redemptions

\$377MM

vs Q4/23 net redemptions of \$826MM

Total Mackenzie net redemptions

\$309MM vs. Q4/23 net

redemptions of \$1.0B

Other operational highlights

- Significant institutional wins totalling ~\$4B in AUM expected to fund in Q1/25, representing multiple geographies and strategies across Global Quant and other boutiques
- Mackenzie's four Northleaf products surpass \$300MM in AUM, up 101% year-over-year

Product launches

- Global quantitative equity boutique Mackenzie U.S. Small Cap Fund
- Global equity and income boutique Mackenzie Global Dividend Enhanced Yield Fund, Mackenzie Global Dividend Enhanced Yield Plus Fund
- Addition to PFSL fund family Mackenzie FuturePath US All Cap Growth (January 2025)

January 2025 flows

• Investment fund net redemptions of \$65MM; improvement over 2024 net redemptions of \$172MM; mutual fund gross sales up 16% year-over-year



Long-term investment fund AUM growth of 42%¹ versus Q4/23, exceeding industry growth

Northleaf

Continued strong new commitments of \$4.9B during 2024 and \$0.9B during the quarter



Mackenzie Investments net sales

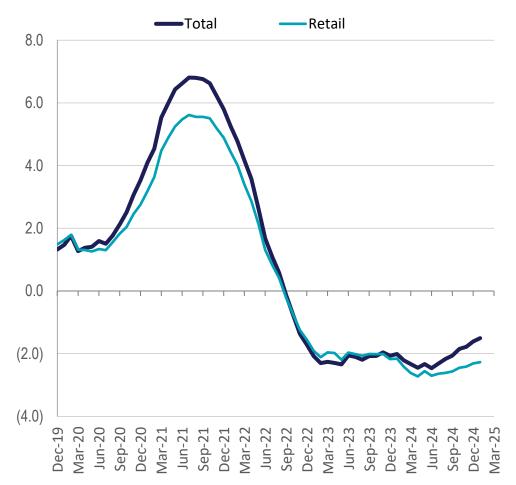
Mackenzie adjusted investment fund flows¹ (\$MM)

■ MF Gross Sales ■ MF Redemptions ■ MF Net Sales ■ ETF Net Flows

Month of January 1,261 Fourth quarter 3,876 2,592 2,329 2,458 2,234 1,953 2,188 1,594 1,559 1,736 Full year 12,169 12,022 9,542 9,757 8,811 8,499 7,496 7,270 6,766 6,939 5,801 ,375

Mackenzie adjusted investment fund net flows¹ (\$B)

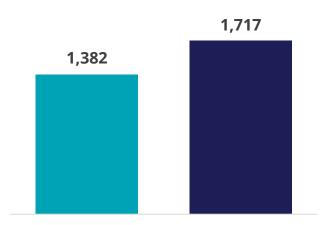
(LTM, as at January 31, 2025)





Mackenzie Q4, 2024 operating results

Retail mutual fund gross sales (\$MM)

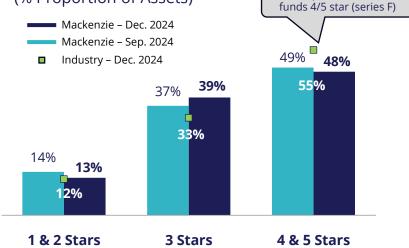


Q4/23

Net sales (\$MM) ^{2,3}	Q4/23	Q4/24
Retail mutual funds	(890)	(671)
Retail ETFs	33	58
Retail investment funds	(857)	(613)
Institutional investment funds	31	236
Total investment funds	(826)	(377)
Institutional SMA	(186)	68
TOTAL	(1,012)	(309)
	. ,	

Q4/24





Q4/24 highlights

- Retail mutual fund gross sales of \$1.7B, up 24% versus Q4/23
- Continued strength from institutional investment funds, driven by wealth management partnerships
- 4/5 star rated¹ AUM of 48% at December 31, 2024





1) Based on Morningstar data. Refer to footnote one on slide 45 for further details on Morningstar Star Rating methodology. 2) Excludes sub-advisory to the Wealth Management segment in all periods. 2021 institutional sales reporting has been retroactively restated to exclude sub-advisory to Canada Life (GLC acquisition closed December 31, 2020). 3) There were no significant institutional rebalances during Q4/24 or Q4/23. 4) Excludes rebalancing activity of institutional clients. 5) Industry Source: IFIC, ISS Market Intelligence Simfund Canada. 6) Investor Economics Household Balance Sheet.

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		Value-o	riented	Quality		Growth-oriented		Sustainable	Core &	dividend	Fixed income	Managed solutions	Other	
		Cundill	North American Equities	lvy	Growth	Bluewater	Resources	Putnam (sub-advised)	Greenchip	Global quantitative equity ¹	Global equity & income	Fixed income	Multi-asset strategies	ChinaAMC 8 others
% of Retail	AUM	2.4%	3.6%	10.0%	7.2%	18.3%	0.9%	3.6%	4.0%	1.9%	14.8%	15.3%	17.6%	0.4%
Rated MF	4/5 star 3 star 1/2 star	6	36%	24%	32%	24%	100%	99%	96%	100%	90%	46%	23%	0
MF asset- weighted Percentiles ²	6mth: 1yr: 3yr: ² 5yr: 10yr:	62% 54% 86% <u>24%</u> 1%	43% 49% 63% 57% 72%	79% 53% 68% 42% 25%	15% 27% 23% 27% 60%	6% 9% 10% 30% 82%	69% 72% 75% 87% 86%	94% 95% 96% 95% 97%	39% 20% 50% 91%	87% 92% 95% 93% 59%	60% 69% 79% 75% 86%	45% 48% 49% 4 9% 74%	76% 57% 57% 60% 50%	14% 18% 24% 35%
Retail MF net	Q4/24							46 39	14	174	31 134			
sales (\$MM)	Q4/23	(35) (35)	(41) (37)	(143)(112)	(149)(130)	(139) (303)	(13) (1)		(151)	(2)		(215) ⁽¹²⁶⁾	(207) (117)	(37) (6)
Retail MF redemption	rates ³	14% 13%	17% 14%	15% 13%	26% 25%	16% 19%	21% 19%	15% 13%	26% 41%	38% 24%	14% 12%	24% 24%	22% 16%	86% 24%
Retail ETF net	Q4/24			1			3				13	67 15	23 22	
creations (\$MM)	Q4/23			(1)		(1)				(46)				(4) (1)
	Total retail mutual fund net sales Q4/23: (\$890MM) Q4/24: (\$671MM) Total retail ETF net creations Q4/23: \$33MM Q4/24: \$58MM													

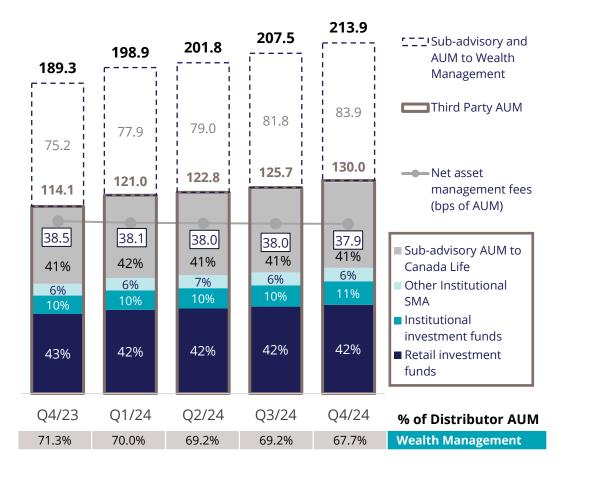
Investment boutique retail mutual fund & ETF

1) On May 17, 2018, the Global Quantitative Equity boutique began managing Mackenzie's emerging market offerings which were previously managed by a third-party sub-advisor. 2) Morningstar star ratings and percentiles based on Morningstar and reflect all retail series (non-rated funds excluded from the calculation). Refer to slide 45, footnote one for methodology details. Asset-weighted percentiles are based on retail assets and illustrate Mackenzie mutual fund gross returns relative to gross returns of other funds in the same category. Management believes that a comparison using gross returns is more reflective of investment performance relative to peers. This is for illustrative purposes only to assist in assessing the portfolio magement category is affiliates (generally) and is not intended to provide performance information to investors considering investing in one or more of Mackenzie's funds. 3) Annualized redemption rate on retail mutual funds.

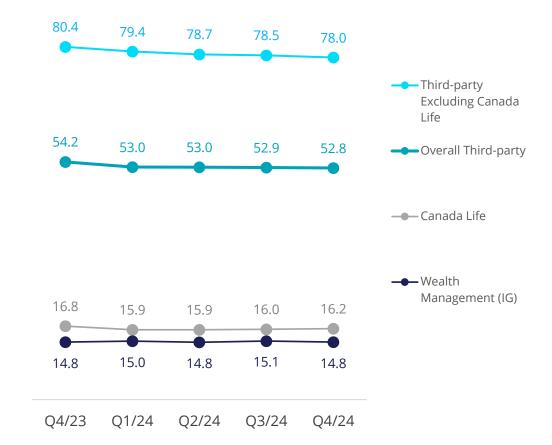


Mackenzie – key profitability drivers

Average AUM (\$B), net asset management fee rate¹ (bps)



Net asset management fee rates¹ (as bps of respective AUM)





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Mackenzie profitability

\$ Millions (unless otherwise noted):				Chan	Change QoQ		Change YoY	
Mackenzie Investments	Q4/23	Q3/24	Q4/24	\$	%	\$	%	
Days in the period	92	92	92		- <u> </u>			
Average assets under management (\$B)								
Third Party AUM	114.1	125.7	130.0	4.3	3.4%	15.8	13.9%	
Sub-advisory and AUM to Wealth Management	75.2	81.8	83.9	2.1	2.6%	8.8	11.6%	
	189.3	207.5	213.9	6.4	3.1%	24.6	13.0%	
Revenues								
Asset management								
Asset management fees - third party	231.5	249.4	257.0	7.7	3.1%	25.6	11.1%	
Dealer compensation expenses	(76.0)	(81.8)	(84.0)	(2.3)	2.8%	(8.0)	10.6%	
Net asset management fees - third party	155.5	167.6	173.0	5.4	3.2%	17.5	11.3%	
Asset management fees - wealth management	28.0	31.1	31.3	0.3	0.9%	3.3	12.0%	
Net asset management fees	183.5	198.7	204.3	1 5.7	2.9%	20.9	11.3%	
Net investment income and other	4.0	5.0	8.5	2 3.5	70.2%	4.5	110.3%	
	187.5	203.7	212.8	9.2	4.5%	25.4	13.5%	
Expenses								
Business development	20.8	19.8	24.2	4.4	22.4%	3.4	16.2%	
Operations and support	91.7	95.1	96.6	1.6	1.6%	5.0	5.4%	
Sub-advisory	1.2	1.4	1.6	0.1	7.6%	0.4	30.2%	
	113.7	116.3	122.4	6.1	5.2%	8.6	7.6%	
1					- <u> </u>			
Adjusted EBIT	73.8	87.4	90.4	3.1	3.5%	16.7	22.6%	
Interest expense	6.5	6.6	6.5	(0.0)	(0.1%)	0.0	0.1%	
Adjusted earnings before income taxes	67.3	80.8	83.9	3.2	3.9%	16.7	24.8%	
Income taxes	17.9	21.4	22.0	0.7	3.2%	4.2	23.4%	
Adjusted net earnings	49.4	59.4	61.9	2.4	4.2%	12.5	25.3%	

- 1 Net asset management fees up 11.3% year-overyear, driven by asset growth and mix shift towards higher growth wealth management partnerships
- Q4/24 net investment income primarily related to seed capital returns

Mackenzie	Q4/23	Q3/24	Q4/24
Adjusted EBIT ¹	73.8	87.4	90.4
Amort. of capital, intangible and other assets	4.5	4.8	4.8
Adjusted EBITDA before sales commissions ¹	78.2	92.2	95.2



IGM Financial Q4, 2024 financial highlights

Reported EPS \$1.07 (39.2%) vs Q4/23

Adjusted EPS¹ \$1.05 22.1% vs Q4/23

Return of capital to shareholders \$180MM

During Q4/24

Annual expense growth guidance

- Fourth quarter adjusted EPS¹ of \$1.05, up 22% year-over-year; second best Q4 on record
 - Strong quarterly result driven by core business performance; adjusted net earnings increased by 33% at IG Wealth and 25% at Mackenzie relative to Q4/23
 - Q4/24 reported net earnings includes a \$4.7 million benefit from a tax loss consolidation transaction entered into with a subsidiary of Power Corporation
- IGM returned \$179.8MM to shareholders during the fourth quarter
 - \$133.1MM in dividends
 - \$46.7MM in share repurchases
- 2024 operations & support and business development expense growth over 2023 of 3.8% modestly lower than guidance of 4%
- 2025 operations & support and business development expense guidance of 4% growth over 2024



IGM Financial consolidated profitability

\$ Millions (unless otherwise noted):				Change	e QoQ	Change YoY	
IGM Financial Consolidated	Q4/23	Q3/24	Q4/24	\$	%	\$	%
Days in the period	92	92	92				
Average AUM & AUA (\$ Billions)							
Wealth Management AUM & AUA	117.1	132.9	139.4	6.4	4.8%	22.3	19.0%
Asset Management AUM (3rd party)	114.1	125.7	130.0	4.3	3.4%	15.8	13.9%
Consolidated AUM & AUA	232.1	258.6	269.3 🚺	10.7	4.1%	37.2	16.0%
Revenues							
Wealth management	550.0	616.0	647.5	31.4	5.1%	97.4	17.7%
Net asset management	157.6	170.6	176.4	5.9	3.4%	18.8	12.0%
Wealth & net asset management revenue	707.6	786.6	823.9	37.3	4.7%	116.3	16.4%
Net investment income and other	10.6	10.1	17.3	7.2	71.6%	6.8	63.9%
Proportionate share of associates' earnings	56.6	61.4	53.1	(8.2)	(13.4%)	(3.5)	(6.1%)
	774.8	858.1	894.3	36.3	4.2%	119.6	15.4%
Expenses							
Direct advisor/dealer compensation ¹	188.6	215.5	228.5	13.0	6.0%	39.8	21.1%
Business development	64.6	62.8	69.9 2	7.1	11.3%	5.2	8.1%
Advisory and business development	253.2	278.3	298.3	20.1	7.2%	45.1	17.8%
Operations and support	208.8	211.4	216.5 2	5.1	2.4%	7.7	3.7%
Sub-advisory	16.7	20.0	21.2	1.2	6.0%	4.5	26.9%
	478.7	509.7	536.0	26.3	5.2%	57.2	12.0%
Adjusted EBIT ²	296.1	348.4	358.3	10.0	2.9%	62.3	21.0%
Interest expense	32.5	32.4	32.5	0.0	0.1%	(0.1)	(0.2%)
Effective Tax Rate	21.2%	22.5%	23.0%	0.5%		1.8%	
Income taxes	56.0	71.2	75.1	3.8	5.4%	19.1	34.1%
Adjusted net earnings - continuing operations ²	207.6	244.8	250.7	6.0	2.4%	43.2	20.8%
Net earnings - discontinued operations	(1.0)	-	-	-	n/m	1.0	n/m
Adjusted net earnings ²	206.6	244.8	250.7	6.0	2.4%	44.2	21.4%
Non-controlling interest	1.7	0.7	0.7	0.1	9.8%	(1.0)	(57.1%)
Adj. net earnings avail. common shareholders ²	204.9	244.1	250.0	6.0	2.5%	45.2	22.1%
Average diluted shares outstanding	238.2	236.9	238.3	1.4	0.6%	0.1	0.1%
Adjusted EPS (cents) ²	86	103	105	2	1.9%	19	22.1%

 Higher average AUM&A, up 16.0% yearover-year and 4.1% sequentially, supporting increases in wealth and asset management revenues

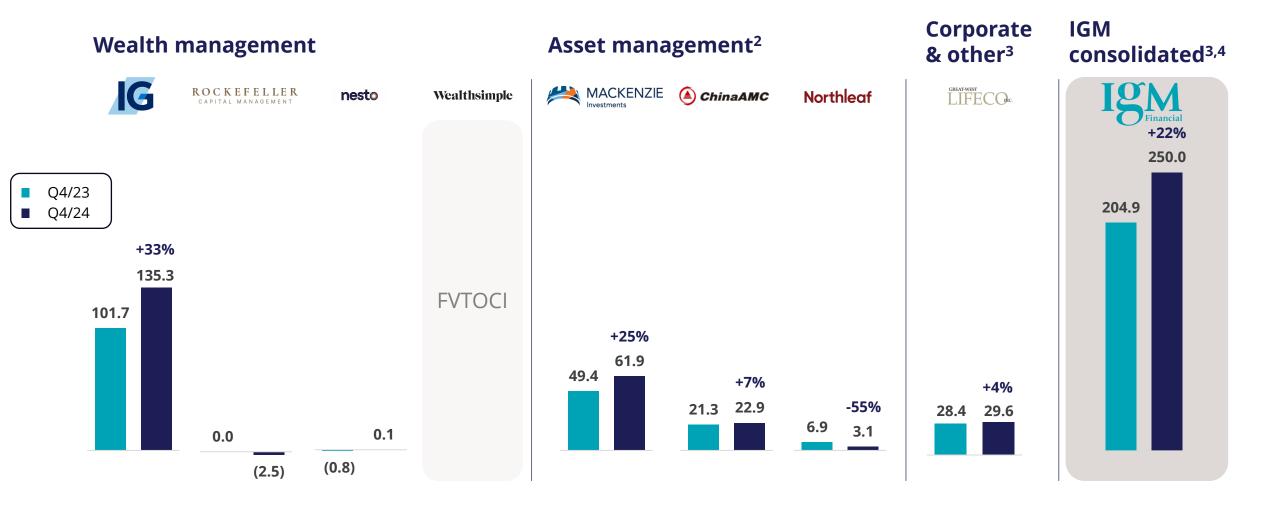
2024 <u>full-year</u> expense growth of 3.8% was modestly lower than guidance of 4%

> Q4/24 operations & support and business development expenses combined, up 4.7% year-over-year

Colour shading conveys key drivers and related revenue & expense items: Blue: Average Wealth Management assets under management and advisement. 1) Includes asset-based compensation, sales-based compensation, and other product commissions. 2) A non-IFRS financial measure - see Non-IFRS financial measures and other financial measures section on slide 3. Excludes other items, see slide 4. Effective in 0/1/24, adjusted earnings exclude IGM's proportionate share of items that Lifeco excludes from its IFRS reported net earnings in arriving at Lifeco's base earnings. Comparative periods have been restated. See non-IFRS financial measures on slide 3.



Adjusted net earnings available to common shareholders¹ by segment and company (\$MM)



1) A non-IFRS financial measure - see Non-IFRS financial measures and other financial measures section on slide 3. Excludes other items, see slide 4. 2) ChinaAMC is presented net of 10% Chinese withholding tax and Northleaf is presented net of NCI. 3) Effective in Q1/24, adjusted earnings exclude IGM's proportionate share of items that Lifeco excludes from its IFRS reported net earnings in arriving at Lifeco's base earnings. Comparative periods have been restated. See non-IFRS financial measures on slide 3. 4) Includes (\$1.0MM) for Q4/23 related to contributions from discontinued operations. The sale of IPC to Canada Life closed on November 30, 2023.



Summary: segment breakdown

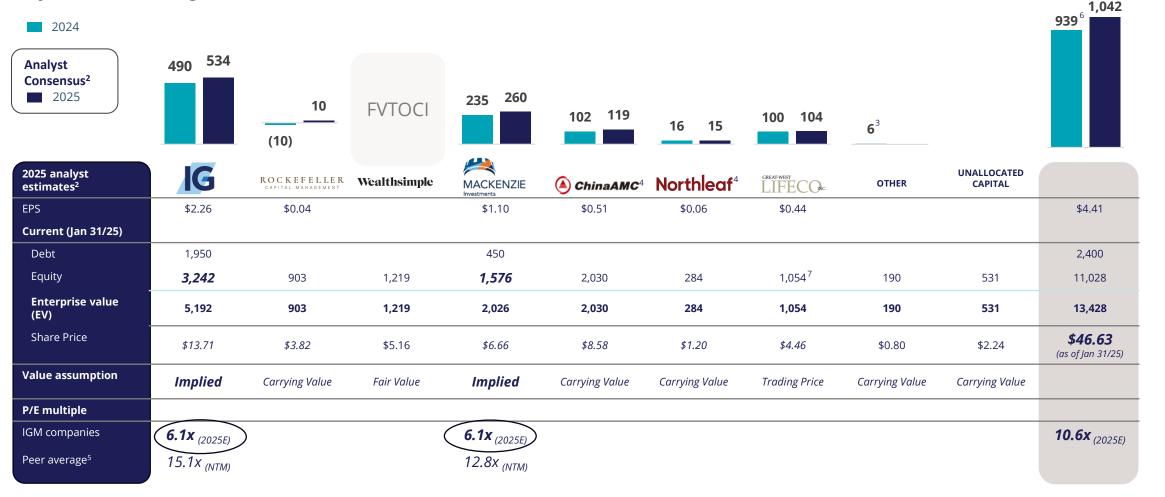
	Adj. ea	rnings ¹ by segn	nent		Strategic investments – ownership and value						
\$ millions	Q4/23 Adj. earnings	Q4/24 Adj. earnings	YoY change	Ownership Q4/23 Q4/24	Accounting basis	Q4/24 Net carrying value	Fair value assumption	Q4/24 Fair value			
Wealth management ²											
IG	\$101.7	\$135.3	33%								
Rockefeller	-	(2.5)		20.5% 20.5%	Equity	\$903	Carrying value	\$903			
Wealthsimple		FVTOCI		28.7% 27.2%⁷	FVTOCI	\$1,219 ⁸	Fair value	\$1,219 ⁸			
Other ²	(1.0)	0.1		-	Equity/FVTOCI	\$79	Carrying value	\$79			
	\$100.7	\$132.9	32%			\$2,201		\$2,201			
Asset management ³											
Mackenzie	\$49.4	\$61.9	25%								
ChinaAMC	21.3	22.9	7%	27.8% 27.8%	Equity	\$2,030	Carrying value	\$2,030			
Northleaf	6.9	3.1	(55%)	56.0% 56.0%	Equity	\$284	Carrying value ⁹	\$284			
Other ⁴	(0.8)	(0.4)				-		-			
	\$76.8	\$87.5	14%		-	\$2,314	_	\$2,314			
Corporate & other											
Lifeco	\$25.1	\$26.3	5%	2.4% 2.4%	Equity	\$633	Trading price	\$1,054 ¹⁰			
Other Investments		FVTOCI			FVTOCI	\$111	Fair value	\$111			
Unallocated Capital & Other ⁵	3.3	3.3		-		\$531		\$531			
	\$28.4	29.6	4%		-	\$1,275		\$1,696			
IGM consolidated ⁶	\$204.9	\$250.0	22%	Strategic i	nvestments total	\$5,790		\$6,211			

1) A non-IFRS financial measure - see Non-IFRS financial measures and other financial measures section on slide 3. Excludes other items, see slide 4. 2) Includes net earnings of nesto and Operations & Support expenses allocated to the Wealth Management Segment. 3) ChinaAMC is presented net of 10% Chinese withholding tax and Northleaf is presented net of NCI. 4) Includes Operations & Support expenses allocated to the Asset Management Segment. 5) Primarily comprised of returns on unallocated capital. 6) Includes discontinued operations of nil during Q4/24 (\$1.0MM during Q4/23). 7) Calculated using the treasury method which includes options that are in the money and assumes option proceeds are used to repurchase shares. 8) Includes IGM's combined direct and indirect interest in Wealthsimple. 9) Net of NCI. 10) Reflects December 31st, 2024 bid price of \$47.61 per share. After-tax fair value of GWO equity interest is estimated to be \$918MM.



Adjusted net earnings available to common shareholders¹ and valuation by company (\$MM)

Adjusted net earnings available to common shareholders¹



1) A non-IFRS financial measure - see Non-IFRS financial measures and other financial measures section on slide 3. Excludes other items, see slide 4. 2) Consensus estimates as at January 31, 2025. 3) Other adjusted net earnings represents other Corporate & Other Segment earnings, Operations & support expenses contained within Wealth Management – Strategic Investments and Asset Management – Strategic Investments and nesto adjusted net earnings (loss). 4) ChinaAMC is presented net of 10% Chinesewithholding tax and Northleaf is presented net of non-controlling interest. 5) IG Wealth peer average is comprised of AMP, LPLA, RJF, PRI. Mackenzie peer average based on BLK, BEN, TROW, AMG, IVZ, JHG, SDR, MQG, AMUN and DWS. Both peer groups were selude to contributions from Wealth Management – discontinued operations. The sale of IPC to Canada Life closed on November 30, 2023. Effective in Q1/24, adjusted earnings exclude IGM's proportionate share of items that Lifeco excludes from its IFRS reported net earnings in arriving at Lifeco's base earnings. Comparative periods have been restated. See non-IFRS financial measures on slide 4. 7) Reflects December 31st, 2024 bid price of \$47.61 per share.





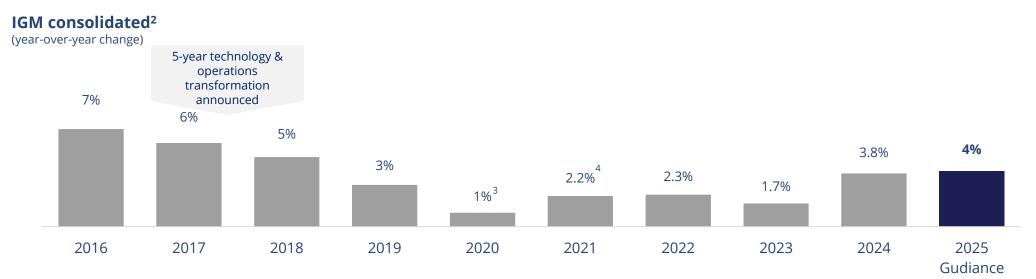
Appendix





2025 expense guidance

Guidance and outlook¹: combined operations & support and business development expenses



Business development & operations & support themes

IG Wealt	h Management	Mackenzie Investments				
~2.5% growth	 Driving productivity and proficiency through investment in advisor and client experience Furthering leadership position in digital enablement Continued investment in segmented advice model Leveraging partnerships to further wealth driver strategy, including mortgage and insurance solutions 	 ~6% growth Investing to support strategic priorities Enhancing advisor and client experience through office and client facing technology Strengthening product and distribution capa Implementing a leading investment manager global middle office solution 	bilities			

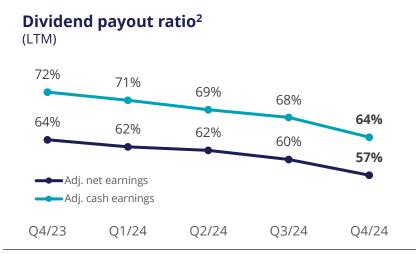
1) This section contains forward-looking statements. See "Caution concerning forward-looking statements" on slide 2. 2) Excludes restructuring & other one-time items (see annual reports for details). Expense growth based on non-commission expenses prior to 2020. 3) 2020 operations & support and business development expenses increased 2.7% relative to 2019, after adjusting for the impact of the \$15.6 million of Consultant practice benefit entitlements at IG Wealth in 2019 that were reclassified to assetbased compensation starting in 2020. 4) Excludes \$24MM in 2021 relating to Greenchip and GLC acquisitions and \$6MM relating to IG Wealth pension increase.



IGM Financial common dividends

IGM Financial Adjusted Cash Earnings^{1,2} (\$MM)

	Q4/23	Q1/24	Q2/24	Q3/24	Q4/24	LTM
Adjusted Net Earnings ^{1,2}	204.9	224.5	220.4	244.1	250.0	939.0
Add: capitalized sales commission amortization	25.2	25.5	26.1	26.7	27.3	105.5
Less: capitalized sales commissions paid	(26.7)	(33.2)	(32.1)	(30.0)	(34.4)	(129.7)
Add: tax adjustment	0.4	2.1	1.6	0.9	1.9	6.4
Total capitalized commissions adjustements	(1.1)	(5.7)	(4.4)	(2.4)	(5.2)	(17.8)
Lifeco dividends	11.5	12.3	12.3	12.3	12.3	49.2
Lifeco earnings	(25.0)	(23.9)	(24.5)	(25.2)	(26.3)	(100.0)
-	(13.5)	(11.6)	(12.2)	(12.9)	(14.0)	(50.8)
CAMC dividends ³	-	72.9	-	-	-	72.9
CAMC earnings	(23.7)	(26.9)	(28.4)	(32.9)	(25.3)	(113.5)
Tax adjustment	2.4	(4.6)	2.8	3.3	2.5	4.1
-	(21.3)	41.4	(25.5)	(29.6)	(22.8)	(36.5)
Northleaf dividends ⁴	-	5.7	-	-	-	5.7
Northleaf earnings	(8.6)	(7.1)	(5.3)	(3.4)	(3.8)	(19.6)
Non-controlling interest	1.7	1.4	1.1	0.7	0.8	3.9
-	(6.9)	0.0	(4.2)	(2.7)	(3.1)	(10.0)
Rockefeller earnings	-	4.4	2.8	0.2	2.5	10.0
-	-	4.4	2.8	0.2	2.5	10.0
nesto earnings	0.8	0.7	(0.4)	(0.0)	(0.2)	0.1
-	0.8	0.7	(0.4)	(0.0)	(0.2)	0.1
Total proportionate share of associate earnings adjustments	(41.0)	34.9	(39.5)	(45.0)	(37.5)	(87.2)
Adjustement for cash earnings	(42.1)	29.2	(43.9)	(47.4)	(42.7)	(105.0)
Adjusted cash earnings	162.8	253.7	176.4	196.7	207.3	834.0
Common dividends declared	133.9	133.9	133.8	133.2	133.1	534.0
% Adjusted Net Earnings	65%	60%	61%	55%	53%	
% of Adjusted net earnings (LTM basis)	64%	62%	62%	60%	57%	57%
% Adjusted Cash Earnings	82%	53%	76%	68%	64%	
% of Adjusted cash earnings (LTM basis)	72%	71%	69%	68%	64%	64%



Adjusted cash earnings² (\$MM, LTM)





1) Effective in the first quarter of 2024, IGM has excluded the Company's proportionate share of items that Lifeco excludes from its IFRS reported net earnings in arriving at Lifeco's base earnings. Historical figures and payout ratio have been restated to reflect this change. 2) A non-IFRS financial measures and other financial measures section on slide 3. Excludes other items, see slide 4. 3) For payout ratio purposes, ChinaAMC dividend is recognized in the quarter it is declared. 4) Northleaf dividend is presented net of NCI.

IGM Financial debt/adj. EBITDA¹

Total Debt					
(\$MM)	Q4/23	Q1/24	Q2/24	Q3/24	Q4/24
Long-term Debt	2,400.0	2,400.0	2,400.0	2,400.0	2,400.0
Total debt	2,400.0	2,400.0	2,400.0	2,400.0	2,400.0
Adj. EBITDA before sales commissions ¹					
(LTM, \$MM)	Q4/23	Q1/24	Q2/24	Q3/24	Q4/24
Adj. EBIT ¹	1,225.9	1,255.4	1,264.2	1,290.8	1,349.1
Amortization of capitalized sales commissions	94.2	97.7	100.9	103.4	105.5

Amortization of capital, intangible and other assets

Adj. EBITDA before sales commissions¹

Debt/Adj. EBITDA ²	1.7x	1.6x	1.6x	1.6x	1.6x

106.5

1,426.5

103.9

1,457.0

99.6

1,464.7

95.5

1,489.7

1) A non-IFRS financial measure - see Non-IFRS financial measures and other financial measures section on slide 3. Excludes other items, see slide 4. Effective in Q1/24, adjusted earnings exclude IGM's proportionate share of items that Lifeco excludes from its IFRS reported net earnings in arriving at Lifeco's base earnings. Comparative periods have been restated. See non-IFRS financial measures on slide 3. 2) Based on gross debt outstanding (does not deduct unallocated capital).



92.7

1,547.3