## IGM Financial Q1, 2022 Results

May 6, 2022









## Conference Call Participants



JAMES O'SULLIVAN
PRESIDENT & CEO
IGM FINANCIAL



DAMON MURCHISON
PRESIDENT & CEO
IG WEALTH MANAGEMENT



BARRY MCINERNEY
PRESIDENT & CEO
MACKENZIE INVESTMENTS



LUKE GOULD

EXECUTIVE VICE-PRESIDENT

& CFO

IGM FINANCIAL





## Caution Concerning Forward-looking Statements

Certain statements in this report other than statements of historical fact, are forward-looking statements based on certain assumptions and reflect IGM Financial's current expectations. Forward-looking statements are provided to assist the reader in understanding the Company's financial position and results of operations as at and for the periods ended on certain dates and to present information about management's current expectations and plans relating to the future. Readers are cautioned that such statements may not be appropriate for other purposes. These statements may include, without limitation, statements regarding the operations, business, financial condition, expected financial results, performance, prospects, opportunities, priorities, targets, goals, ongoing objectives, strategies and outlook of the Company, as well as the outlook for North American and international economies, for the current fiscal year and subsequent periods. Forward-looking statements include statements that are predictive in nature, depend upon or refer to future events or conditions, or include words such as "expects", "anticipates", "believes", "estimates", "seeks", "intends", "targets", "projects", "forecasts" or negative versions thereof and other similar expressions, or future or conditional verbs such as "may", "will", "should", "would" and "could".

This information is based upon certain material factors or assumptions that were applied in drawing a conclusion or making a forecast or projection as reflected in the forward-looking statements, including the perception of historical trends, current conditions and expected future developments, as well as other factors that are believed to be appropriate in the circumstances. While the Company considers these assumptions to be reasonable based on information currently available to management, they may prove to be incorrect.

By its nature, this information is subject to inherent risks and uncertainties that may be general or specific and which give rise to the possibility that expectations, forecasts, predictions, projections or conclusions will not prove to be accurate, that assumptions may not be correct and that objectives, strategic goals and priorities will not be achieved.

A variety of material factors, many of which are beyond the Company's, and its subsidiaries' control, affect the operations, performance and results of the Company, and its subsidiaries, and their businesses, and could cause actual results to differ materially from current expectations of estimated or anticipated events or results. These factors include, but are not limited to: the impact or unanticipated impact of general economic, political and market factors in North America and internationally, interest and foreign exchange rates, global equity and capital markets, management of market liquidity and funding risks, changes in accounting policies and methods used to report financial condition (including uncertainties associated with critical accounting assumptions and estimates), the effect of applying future accounting changes, operational and reputational risks, business competition, technological change, changes in government regulations and legislation, changes in tax laws, unexpected judicial or regulatory proceedings, catastrophic events, outbreaks of disease or pandemics (such as COVID-19), the Company's ability to complete strategic transactions, integrate acquisitions and implement other growth strategies, and the Company's and its subsidiaries' success in anticipating and managing the foregoing factors.

The reader is cautioned that the foregoing list is not exhaustive of the factors that may affect any of the Company's forward-looking statements. The reader is also cautioned to consider these and other factors, uncertainties and potential events carefully and not place undue reliance on forward-looking statements.

Other than as specifically required by applicable Canadian law, the Company undertakes no obligation to update any forward-looking statements to reflect events or circumstances after the date on which such statements are made, or to reflect the occurrence of unanticipated events, whether as a result of new information, future events or results, or otherwise.

Additional information about the risks and uncertainties of the Company's business and material factors or assumptions on which information contained in forward-looking statements is based is provided in its disclosure materials filed with the securities regulatory authorities in Canada, available at www.sedar.com.







#### Non-IFRS Financial Measures & Other Financial Measures

This report contains Non-IFRS financial measures and non-IFRS ratios that do not have standard meanings prescribed by IFRS and may not be directly comparable to similar measures used by other companies. These measures and ratios are used to provide management, investors and investment analysts with additional measures to assess earnings performance.

Non-IFRS financial measures include, but are not limited to, "Adjusted net earnings available to common shareholders", "adjusted net earnings", "adjusted earnings", "adjusted earnings", "adjusted earnings", "adjusted earnings before income taxes", "adjusted earnings before interest and taxes" (Adjusted EBIT), "earnings before interest, taxes, depreciation and amortization before sales commissions" (EBITDA after sales commissions). These measures exclude other items which are items of a non-recurring nature, or that could make the period-over-period comparison of results from operations less meaningful. EBITDA before sales commissions excludes all sales commissions. EBITDA after sales commissions includes all sales commissions and highlights aggregate cash flows.

#### Non-IFRS ratios include the following:

Ratio	Numerator	Denominator
Adjusted earnings per share (Adjusted EPS)	Adjusted net earnings available to	Average number of outstanding common shares on a diluted basis
	common shareholders	
Return (Adjusted return) on equity (ROE, Adjusted ROE)	Net earnings (Adjusted net earnings)	Average shareholders' equity excluding non-controlling interest
	available to common shareholders	
ROE (Adjusted ROE) excluding the impact of fair value	Net earnings (Adjusted net earnings)	Average shareholders' equity excluding non-controlling interest and the impact
through other comprehensive income investments	available to common shareholders	of fair value through other comprehensive income investments net of tax

Refer to the appropriate reconciliations of non-IFRS financial measures, including as components of non-IFRS ratios, to reported results in accordance with IFRS included in IGM Financial Inc.'s most recent Management, Discussion and Analysis.

This report also contains other financial measures which include:

- Assets under Management and Advisement (AUM&A) represents the consolidated AUM and AUA of IGM Financial. In the Wealth Management segment, AUM is a component part of AUA. All instances where the asset management segment is providing investment management services or distributing its products through the Wealth Management segment are eliminated in our reporting such that there is no double-counting of the same client savings held at IGM Financial's operating companies.
- Assets under Advisement (AUA) are the key driver of the Wealth Management segment. AUA are savings and investment products held within client accounts of our Wealth Management segment operating companies.
- Assets under Management (AUM) are the key driver of the Asset Management segment. AUM are a secondary driver of revenues and expenses within the Wealth
  Management segment in relation to its investment management activities. AUM are client assets where we provide investment management services, and include investment
  funds where we are the fund manager, investment advisory mandates to institutions, and other client accounts where we have discretionary portfolio management
  responsibilities.
- Working Capital which consists of current assets less current liabilities.

Other items for the three month period ending December 31, 2021 consisted of:

Additional consideration receivable of \$10.6 million (\$7.7 million after-tax) related to the sale of the Company's equity interest in Personal Capital in 2020.







### Documents Incorporated By Reference

This summary document and webcast are meant to discuss, not to serve as a substitute for, information included in these documents. The reader is hereby cautioned to refer to the following documents relating to IGM Financial's results:

- 1. Documents related to IGM Financial's Q1, 2022 results issued on May 5, 2022:
  - IGM Financial Q1, 2022 financial results press release. This press release includes financial highlights as well as a summary earnings statement.
  - IGM Financial Q1, 2022 Interim Condensed Consolidated Financial Statements and Notes.
  - IGM Financial Q1, 2022 Management's Discussion and Analysis ("MD&A").
  - IGM Financial Q1, 2022 Supplemental Information.
- 2. IGM Financial 2021 Sustainability Report issued on May 6, 2022.
- 3. IGM Financial April 2022 Total Assets Under Management and Advisement and Net Flows press release and Trended History file issued May 4, 2022.
- 4. IGM Financial 2021 Annual Report issued on March 17, 2022.

Each of these documents are available on the Company's website at www.igmfinancial.com and/or at www.sedar.com.







## IGM FINANCIAL



JAMES O'SULLIVAN
PRESIDENT & CEO
IGM FINANCIAL



## IGM Financial Q1, 2022 Highlights

- Record high first quarter EPS of 91 cents; up 7% from last year
  - Headwinds from \$6.6MM pre-tax (\$5.3MM after-tax) losses on seed capital & typical seasonal items during the first quarter
  - Continued emphasis on expense management during the first quarter of 2022 (pre-tax \$9MM below implied Q1/22 guidance)
  - Reducing full year 2022 expense guidance to ~3.5% growth (from ~5%)<sup>2</sup>
- 2 Ending AUM&A of \$268.3B, down 3.2% during the quarter
  - Driven by client investment returns of negative 4.6% partially offset by record Q1 net flows of \$2.5B for Q1/22
- Record high first quarter total net flows of \$2.5B and investment fund net sales of \$2.5B
  - All-time record high IG Wealth net flows of \$1.5B, driven by continued momentum in HNW & mass affluent segments
  - Mackenzie total net inflows of \$0.9B were the 2<sup>nd</sup> highest Q1 in last twenty years; investment fund net sales of \$1.3B
- 4 Normal course issuer bid (NCIB) launched March 1st for up to 6 million IGM shares
  - Repurchased 570k shares at a cost of \$25.7 million during Q1/22
- 5 New senior leadership changes that deliver strategic continuity and succession
  - Luke Gould will become the President & CEO of Mackenzie Investments effective July 1, 2022
  - Keith Potter will become the Chief Financial Officer of IGM Financial effective July 1, 2022
  - Kelly Hepher joined IGM Financial in a newly-created role of Chief Risk Officer on April 1, 2022



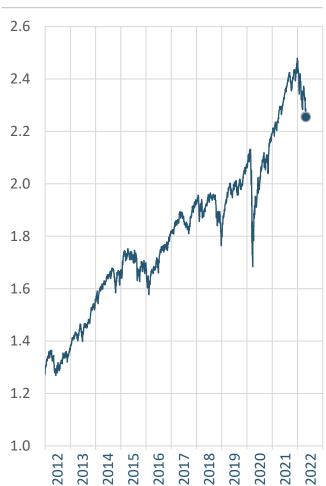






### Financial Market and Client Investment Returns

#### **IGM Client Return Index**<sup>1</sup>



#### **Investment Performance**

	_	2021	Q1/22	Q2/22 at Apr 30	2022 YTD at Apr 30
IGM Client Inve	estment Returns <sup>2</sup>	11.9%	(4.6%)	(4.0%)	(8.4%)
<b>Equity Markets</b>					
Canada	(S&P / TSX Composite)	25.1%	3.8%	(5.0%)	(1.3%)
U.S.	(S&P 500)	28.7%	(4.6%)	(8.7%)	(12.9%)
Europe	(MSCI Europe)	25.1%	(5.3%)	(0.6%)	(5.9%)
Asia	(MSCI AC Asia Pacific)	(1.5%)	(6.0%)	(6.4%)	(12.0%)
China	(CSI 300)	(3.5%)	(14.5%)	(4.8%)	(18.6%)
Fixed Income	(FTSE TMX Canada Universe)	(2.5%)	(7.0%)	(3.5%)	(10.2%)
<b>Currency:</b>					
USD relative to	CAD	(0.7%)	(1.0%)	2.7%	1.7%
Euro relative to	CAD	(7.5%)	(3.7%)	(2.1%)	(5.8%)
CNY relative to	CAD	2.3%	(1.2%)	(1.5%)	(2.7%)

Index returns are local market total returns, except Asia is reported in USD.

<sup>2)</sup> IGM Financial's asset mix for total assets under management as at March 31, 2022 was 26.7% Canadian equities, 43.7% foreign equities, 25.5% fixed income, and 4.1% other. Returns exclude subadvisory to Canada Life.









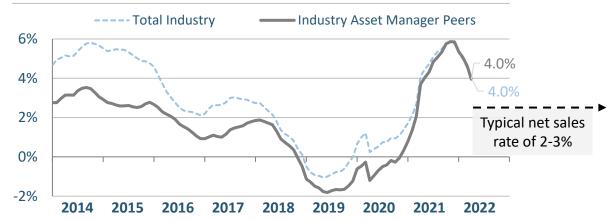
<sup>1)</sup> Weighted average return on AUM, indexed to December 31, 2001.

### Industry Operating Environment

#### First Quarter Industry Long-term Net Sales (\$B)



## Long-term Mutual Fund Net Sales Rate (Last Twelve Month Trailing, % of Average AUM)



Source: The Investment Funds Institute of Canada (IFIC), ISS Market Intelligence Simfund Canada data reflecting the "Funds Administration View" and excluding exchange-traded funds. "Industry Asset Manager Peers" (advice channel) includes "Independents" (including IGM Financial), "Life Insurers" and other select companies. "Other" includes direct sellers, unions & associations and others. "Net Sales" reflects gross sales less redemptions and is presented by The Investment Funds Institute of Canada (IFIC), ISS Market Intelligence Simfund Canada as "Net New Money". Industry net sales include net flows for sponsors who do not publish net sales. Net transfers are excluded from all reported figures.

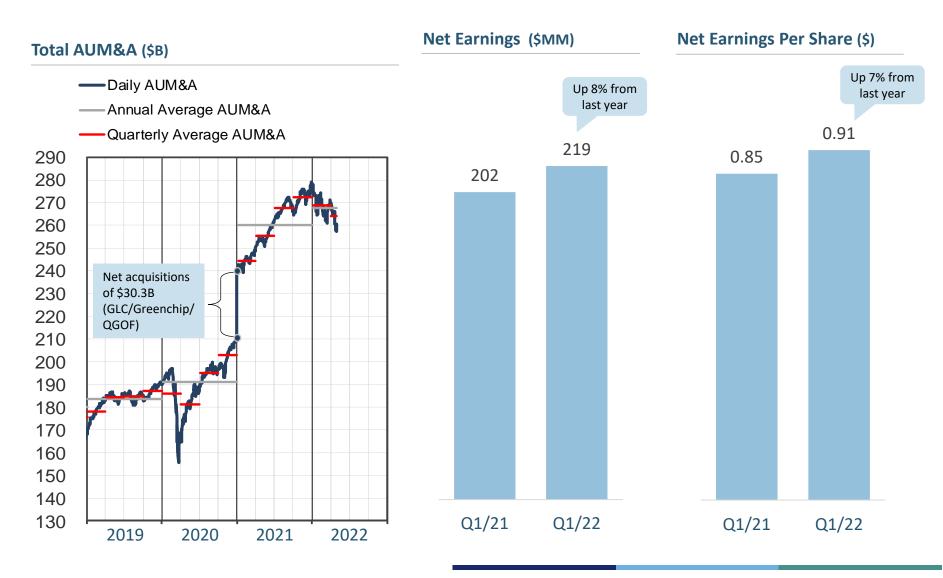








### IGM Financial Q1, 2022 Results

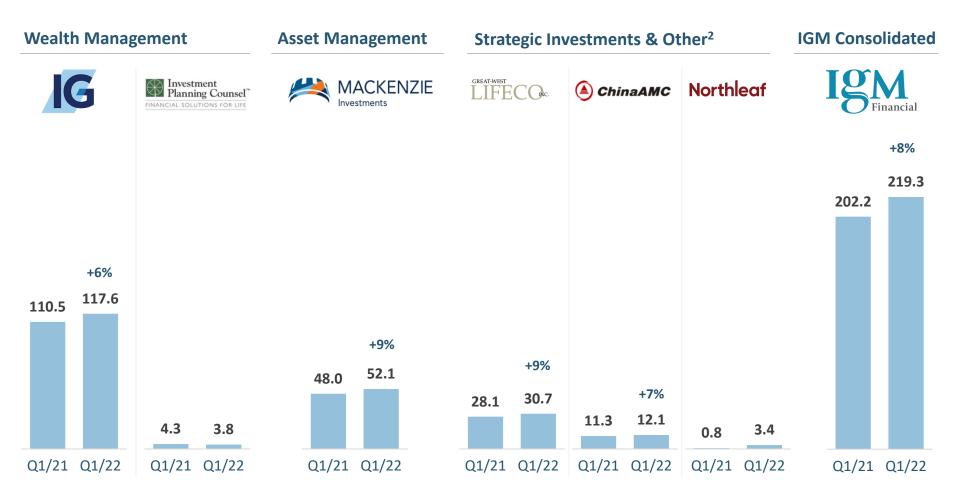








## Adjusted Net Earnings Available to Common Shareholders<sup>1</sup> by Segment and Company (\$MM)



<sup>1)</sup> A non-IFRS financial measure - see Non-IFRS Financial Measures and Other Financial Measures section on slide 4. 2) Strategic investments & other segment totalled \$45.8MM during Q1/22 (\$39.4MM for Q1/21), which includes other adjusted net earnings of -\$0.4MM during Q1/22 (-\$0.8MM for Q1/21). ChinaAMC is presented net of 10% Chinese withholding tax and Northleaf is presented net of noncontrolling interest.







## First Quarter Net Flows (\$MM)

#### **IGM Consolidated Wealth Management Asset Management** Investment Planning Counsel" FINANCIAL SOLUTIONS FOR LIFE Record high Q1 net flows ☐ Institutional SMA<sup>1</sup> +164 2,466 2,302 +451 Record high 2<sup>nd</sup> highest Q1 net flows 1,466 1,575 in over 20 years 2,893 2,622 1,015 1,895 873 1,300 +169 160 (9) (320)(320) $(427)^2$ $(427)^2$ Q1/21 Q1/21 Q1/22 Q1/22 Q1/22 Q1/21 Q1/22 Q1/21







<sup>1)</sup> Excludes sub-advisory to Wealth Management and Canada Life segments. 2) Q1/22 institutional SMA includes \$291MM of redemptions from one institutional client.

### IGM is Focused on Bettering Lives for Tomorrow

#### IGM's sustainability strategy



MATERIAL ESG TOPICS

STRATEGIC PRIORITIES

© Financial confidence
© Sustainable investing
© Diversity, equity and inclusion

© Risk management
© Information security and privacy
© Climate change

Our sustainability strategy keeps us focused on what matters most to our business and our stakeholders, and seeks to accelerate positive change in areas where we – as wealth and asset managers – can make the greatest impact



IGM's 2021 Sustainability Report released on May 6<sup>th</sup> (includes SASB Index & TCFD Report)

#### **Initiatives we support**







In support of

WOMEN'S
EMPOWERMENT
PRINCIPLES
Established by UN Women and the





#### IGM is recognized for its sustainability performance by the following agencies and indices



A- leadership ranking for 2021 climate disclosure



Top-rated capital markets and asset management company globally in 2022



Ranked #26 top across Canadian firms in 2021



95<sup>th</sup> percentile in financial services



Top 50 index constituent



**74**<sup>th</sup> **percentile** in diversified financials and capital markets in 2021







# IG WEALTH MANAGEMENT



DAMON MURCHISON
PRESIDENT & CEO
IG WEALTH MANAGEMENT



## IG Wealth Management Q1, 2022 Highlights

- 1 Ending AUM&A of \$116.3B was down 2.7% during Q1
  - Due to client returns of negative 4.1% partially offset by record Q1 net flows of \$1.5B
- Record high Q1 net flows of \$1.5B were up from \$1.0B last year
  - Net sales into IGM managed products were \$1.3B during the first quarter
- 3 Continued HNW and mass affluent new client acquisition momentum
  - Inflows from new \$500k+ client acquisition increased by ~41% during Q1 2022 versus Q1 2021
- 4 New product launches further expand our capabilities for HNW clients with U.S. assets
- 5 Continued momentum advancing client, advisor and employee value proposition
  - IG Wealth is proud to be recognized as one of Manitoba's Top Employers (in addition to being named to Canada's Top 100 employers a few months earlier)
  - IG Wealth's 2022 J.D. Power Canada Full-Service Investor Satisfaction Study rank increased to 6<sup>th</sup>

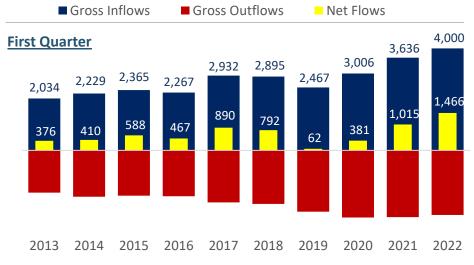




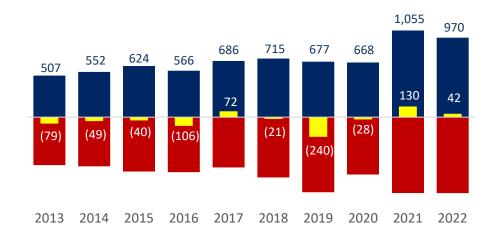


## Continued Net Flow Momentum at IG Wealth Management

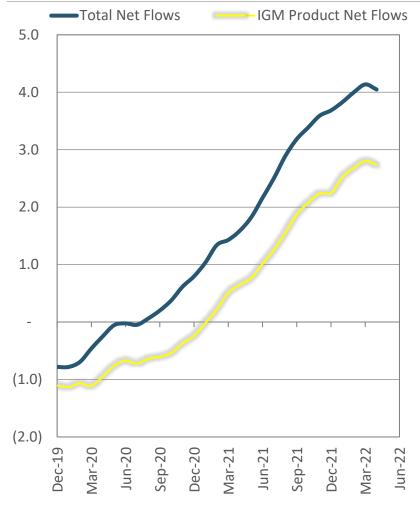
#### IG Wealth Management Gross and Net Flows<sup>1</sup> (\$MM)



#### **Month of April**



## IG Wealth Management Flows (Last Twelve Month Trailing, \$B)

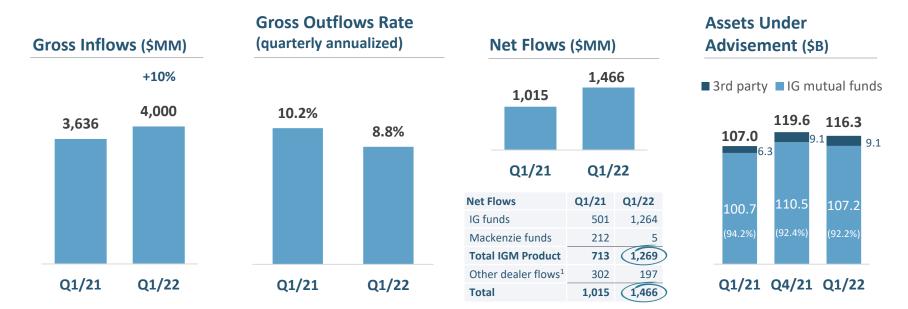




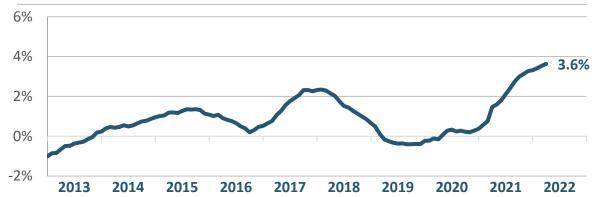




## IG Wealth Management Q1, 2022 Operating Results



#### IG Wealth Net Flows Rate<sup>2</sup> (Last Twelve Month Trailing, % of Average Assets)



- Record high gross inflows of \$4.0B, up 10%
- Total net sales into IGM Product of \$1,269MM, up from \$713MM
- IG Wealth Management lasttwelve-month net flows rate of 3.6% as at March 31, 2022

<sup>1)</sup> Other dealer net flows primarily relate to in-kind transfers to IG Wealth from other financial institutions. 2) Reflects total net client flows and average AUA effective Q1, 2019 and total mutual fund net sales and average AUM prior to 2019.



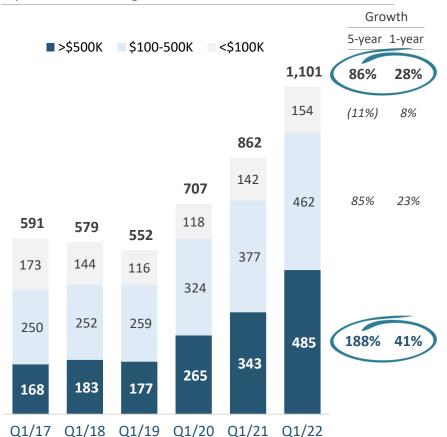




## Sales Growth Driven by Accelerating High-Net-Worth Client Acquisition

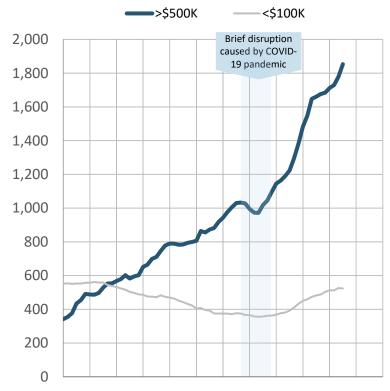
#### **Gross Flows from Newly Acquired Clients**

(Q1, \$MM)
By Client Assets Brought to IG Wealth



#### **Gross Flows from Newly Acquired Clients**

(Last Twelve Month Trailing, \$MM)
By Client Assets Brought to IG Wealth





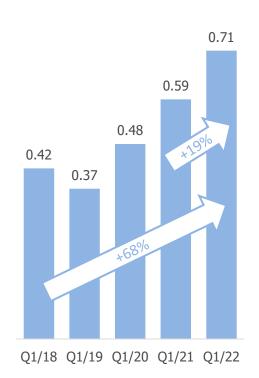


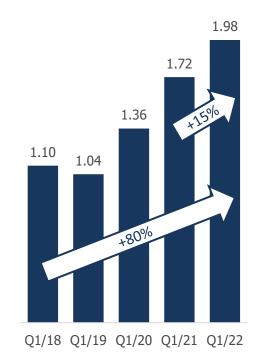




### Accelerating Advisor Productivity

Gross Inflows per Advisor Recruit with <4 years experience (\$MM) Gross Inflows per Advisor Practice with >4 years experience (\$MM)





#### **Key Initiatives Driving Productivity**

- Elimination of DSC (2017), removing competitive impediment
- Tightened recruiting standards
- National Service Centre to help provide consistent service levels to clients with less complex needs & create capacity for advisors
- Product & pricing enhancements with a focus on HNW and mass affluent
- Advisor Desktop powered by Salesforce
- IG Living Plan (powered by Conquest) and other client experience enhancements
- Digital application to deliver tailored client investment proposals (powered by CapIntel)





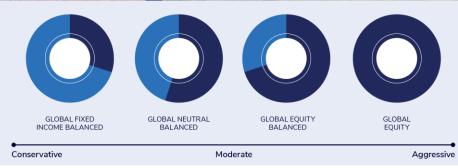




New Product Launches Further Expand Our Capabilities for HNW Clients with U.S. Assets



IG Mackenzie U.S.
Dollar Funds &
IG U.S. Taxpayer
Portfolios are each
available in four
options:



<sup>1)</sup> The portfolios are expected to limit annual client reporting to a single passive foreign investment company (PFIC), which helps simplify U.S. tax reporting and reduce the significant time and costs typically required.







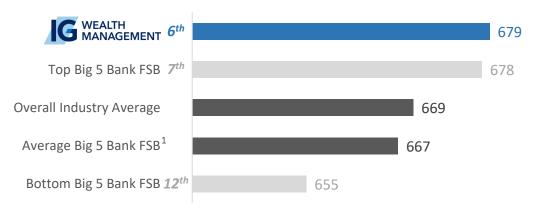
**EQUITY** 

#### Continued Momentum Advancing Client, Advisor and Employee Value Proposition

#### J.D. Power 2022 Canada Full-Service Investor Satisfaction Study

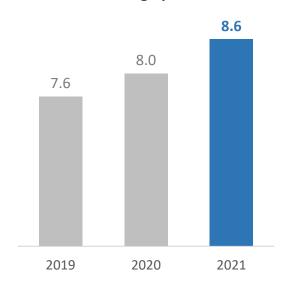
Overall Customer Satisfaction Index Ranking (based on 1,000-point scale)

IG Wealth Management improved to 6<sup>th</sup>, ahead of industry average and each of the big 5 bank FSBs<sup>1</sup>



## IG Wealth was a top performer in 2021 Investment Executive Dealer Report Card





#### IG Wealth Management is recognized as a Top Employer in Canada and Manitoba



Proud to be recognized as one of Manitoba's Top Employers and one of Canada's Top 100 employers.









## MACKENZIE INVESTMENTS



PRESIDENT & CEO

MACKENZIE INVESTMENTS



### Mackenzie Investments & Strategic Investments Q1, 2022 Highlights

- 1 Ending AUM of \$205.5B, down 2.3% from December 31, 2021
  - Due to investment returns of negative 5.1% partially offset by positive net flows of \$873 million
- 2 Investment fund net flows of \$1.3B were the second best Q1 on record
  - 22<sup>nd</sup> consecutive quarter of positive retail investment fund net sales
- 3 New fund launches in Q1 2022 focusing on sustainable and alternative themes
- Key milestone reached for establishing 3<sup>rd</sup> pillar of China's pension system (private pensions)
  - On April 21, China's state council released a policy document outlining a framework to further develop China's pension system
  - A 1-year pilot in select cities is expected before a nation-wide implementation, at which time approximately 1 billion individuals will become eligible to make contributions of up to RMB 12,000 (~C\$2,400) per year
- 5 Continued strong private market fundraising of \$1.1 billion at Northleaf

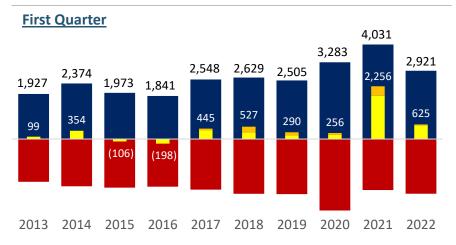




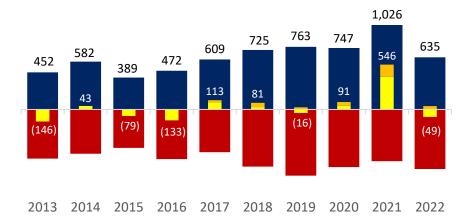
### Continued Strong Net Flows at Mackenzie

#### Mackenzie Adjusted Investment Fund Flows<sup>1</sup> (\$MM)

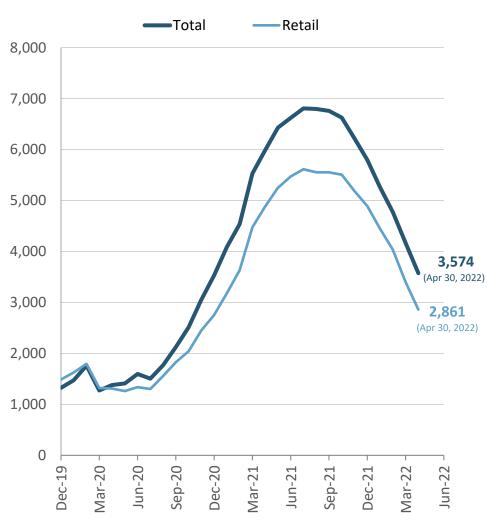
■ Gross Sales ■ Redemptions ■ MF Net Sales ■ ETF Net Flows



#### **Month of April**



## Mackenzie Adjusted Investment Fund Net Flows<sup>1</sup> (Last Twelve Month Trailing, \$MM)



<sup>1)</sup> Excludes net sales from Mackenzie, IG and IPC mutual fund investment in Mackenzie ETFs. Excludes gross sales, redemptions, and net sales related to fund allocation changes by clients which include Mackenzie investment funds within their investment offerings. Prior to Dec. 31 2020, institutional mutual fund gross and net sales includes the Quadrus Group of Funds, which was sold to Canada Life in December 2020.







### Mackenzie Q1, 2022 Operating Results

#### Retail Mutual Fund Gross Sales (\$MM)

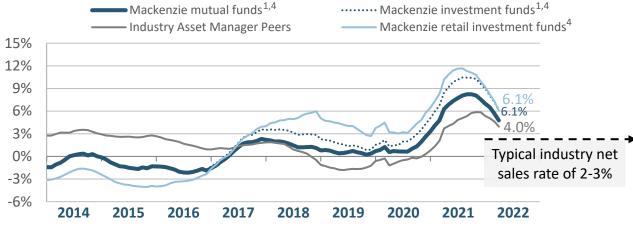


#### Net Sales (\$MM)<sup>1,2</sup>

	Q1/20	Q1/21	Q1/22
Retail mutual Funds	180	1,613	592
Retail ETFs	14	300	(172)
Retail investment funds	194	1,913	420
Institutional investment funds	243	(18)	880
Total investment funds	437	1,895	1,300
Institutional SMA	(86)	(320)	(427) <sup>5</sup>
Total	351	1,575	873
•			

- Retail mutual fund net sales were \$592MM
- Institutional investment fund net sales were \$880MM
- Gaining share; 6.1% long-term investment fund net sales rate over the twelve months ending Mar. 31, 2022

#### Long-term Fund Net Sales Rate (Last Twelve Month Trailing, % of Average AUM)



Industry Source: The Investment Funds Institute of Canada (IFIC), ISS Market Intelligence Simfund Canada

Morningstar Star Ratings³
(% Proportion of Assets)

15 of top 20 mutual funds rated 4/5 star (series F)

Mackenzie - Dec/21

Mackenzie - Mar/22
-- Industry - Mar/22

-- Industry - Mar/22

-- 15%

18 2 Stars

3 Stars

4 & 5 Stars

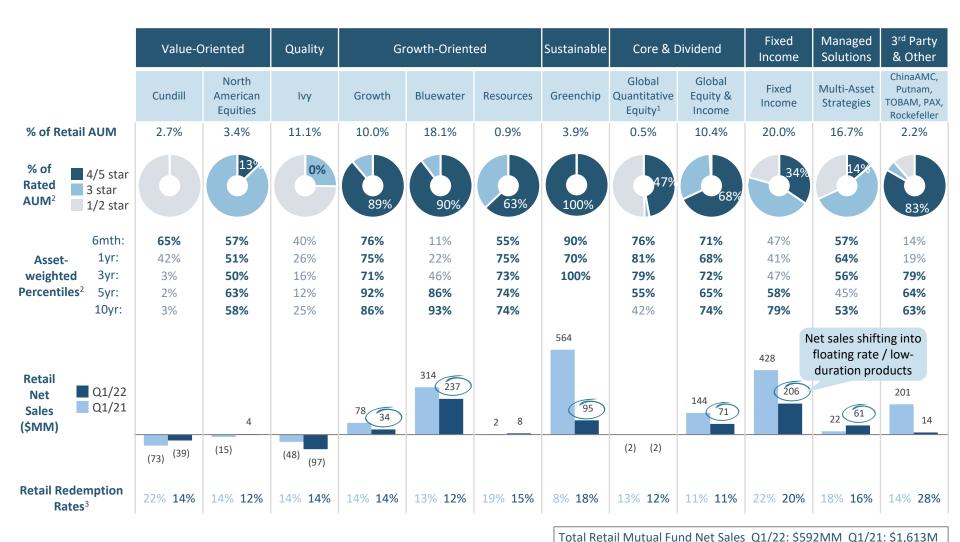








### Investment Boutique Retail Mutual Fund Performance & Net Sales



1) On May 17, 2018, the Global Quantitative Equity boutique began managing Mackenzie's emerging market offerings which were previously managed by a third party sub-advisor. 2) Star ratings and percentiles based on Morningstar and reflect all retail series (nonrated funds excluded from the calculation). Asset-weighted percentiles are based on retail assets and illustrate Mackenzie mutual fund gross returns relative to gross returns of other funds in the same category. Management believes that a comparison using gross returns is more reflective of investment performance relative to peers. This is for illustrative purposes only to assist in assessing the portfolio management capabilities of Mackenzie Investments and its affiliates (generally) and is not intended to provide performance information to investors considering investing in one or more of Mackenzie's funds, 3) Annualized redemption rate on retail mutual funds,









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## Five Areas of Product Emphasis for Mackenzie – Q1 2022 Highlights

Areas of Emphasis	Macro Thesis
1. Sustainable Investing	\$44T <sup>1</sup> market with diversified retail and institutional interest
2. Alternative & Private Investments	Alternatives are expected to account for ~50% of the global asset management revenue pool by 2024²
3. Exchange Traded Funds	Continued growth in Canada & globally; Advantage to diversified solutions providers
4. Retirement-focused Solutions	Canadian retirement wealth expected to double by 2026 <sup>3</sup>
5. China	China will account for nearly 50% of global net new flows between 2017 and 2030 <sup>4</sup> ; 2 <sup>nd</sup> largest capital markets & economy

Macro Thesis

Arose of Emphasis

#### Q1 2022 Highlights

- Mackenzie sustainable solutions AUM reached \$4.5B across all channels. Within retail we rank 4<sup>th</sup> in Canada with 7.9% market share<sup>5</sup>
- Mackenzie's first sustainable investing report will be published in May 2022
- The report will showcase Mackenzie's firm-wide approach to addressing ESG risks and opportunities



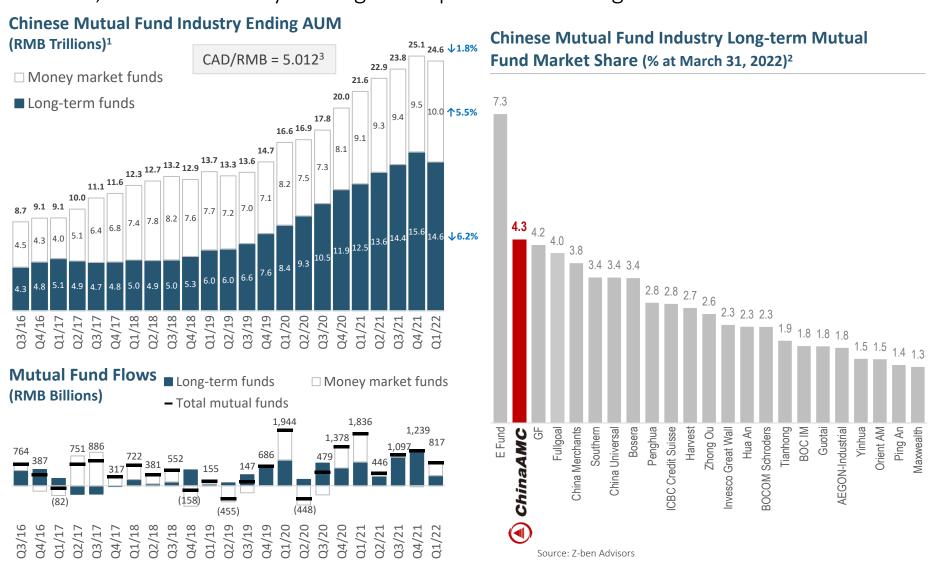
- Private credit and infrastructure private markets solutions launched.
   Private equity fund launch coming soon.
- Launched Mackenzie Emerging Markets Equity Index ETF in February
- Launched private label Wealthsimple North America Green Bond ETF in January 2022 with net sales of ~\$200MM in Q1 2022
- Ranked #5 for total ETF net creations in Canada (\$0.9B)<sup>6</sup>
- 6<sup>th</sup> largest ETF provider in Canada
- Ranked #2 overall ETF provider (#2 for active and #3 for smart beta)<sup>7</sup>







## Strong Net Sales in Chinese Mutual Fund Industry; ChinaAMC is an Industry Leader, and Consistently Among the Top Five in the League Tables



Source: Z-Ben Advisors and IIC Analytics

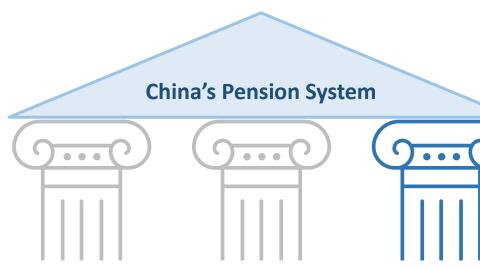
<sup>1)</sup> Excludes enterprise annuity, NSSF and other institutional assets. 2) Market share reflects mutual funds excluding money market funds and short-term wealth management products. 3) Q1 2022 average foreign exchange rate for CAD/RMB.







## Key Milestone Reached for Establishing 3rd Pillar Of China's Pension System (Private Pensions); ChinaAMC Well-Positioned



**Basic State** Pension

Public Pension Fund (PPF) & National Council for Social Security Fund (NCSSF)



**Enterprise Annuities** & Occupational **Annuities** 



**Private Pensions** 

Tax-deferred Private **Pension Program** (comparable to RRSPs in Canada)

New policy document released April 21st

#### **ChinaAMC** is Well-Positioned to Participate in the Growth of China's **Private Pension System**

- ChinaAMC is ranked #2 in longterm mutual fund market share<sup>1</sup>
- ChinaAMC has a long history managing money for pillar 1 & pillar 2 pension plans in China
- Multiple target-date funds and target risk funds were launched in anticipation of the development of the 3<sup>rd</sup> pillar
- **Purpose:** Guide development of the private pension system to supplement pension funds in the first and second pillars to address a growing need for pension assets.
- Structure: Government-backed, voluntary, and market-oriented in terms of operation (people can choose what products to invest in).
- Market Opportunity: 1 billion people estimated to be eligible can each invest up to RMB 12,000 (~C\$2,400) per year.
- Criteria: Investment products should be stable and long-term oriented; mutual funds are expected to be a key vehicle.





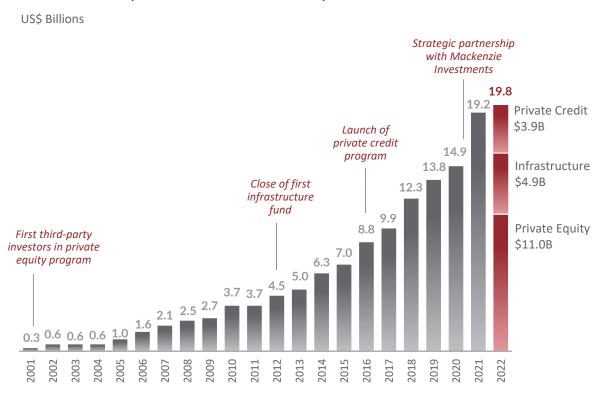




## Northleaf Capital Partners

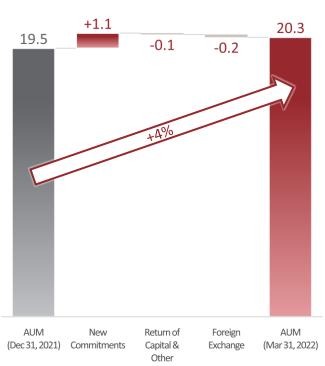
- Strong Q1 fundraisings of \$1.1B, increasing AUM by 4% in the quarter
- IGM Financial and Great-West Lifeco have committed capital across each of Northleaf's three global mid-market private market platforms (private equity, private credit and infrastructure)

#### Northleaf Capital Raised Since Inception



#### Northleaf YTD AUM Continuity<sup>1</sup>













# IGM FINANCIAL Financial Highlights

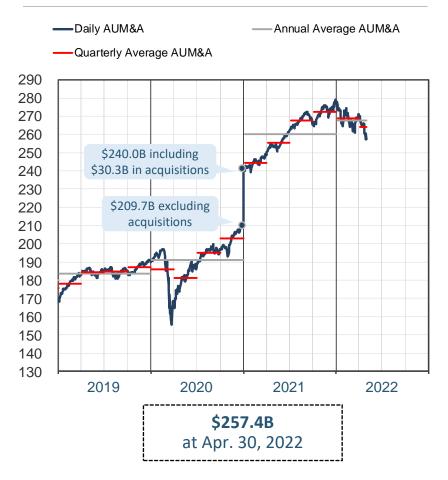


**LUKE GOULD**EXECUTIVE VICE-PRESIDENT & CFO
IGM FINANCIAL



## Total Assets Under Management & Advisement

#### **IGM Assets Under Management & Advisement (\$B)**



#### Change in IGM AUM&A (\$B)

AUM&A excluding sub-advisory to Canada Life	Q1/21	Q2/21	Q3/21	Q4/21	Q1/22	LTM
Opening AUM&A	192.8	199.7	210.9	214.1	224.3	199.7
IG Wealth Management Net Flows	1.0	0.7	1.0	1.0	1.5	4.1
IPC Net Flows	(0.0)	0.1	0.3	0.1	0.2	0.7
Mackenzie Investment Funds	1.9	1.7	1.1	0.8	1.3	4.8
Mackenzie SMA	(0.3)	0.6	(0.0)	(0.6)	(0.4)	(0.4)
IGM Total Net Flows (includes eliminations)	2.3	2.9	2.2	1.2	2.5	8.9
Acquisitions	-	-	-	-	-	-
Investment Returns	4.6	8.3	0.9	9.0	(10.0)	8.2
Ending AUM&A	199.7	210.9	214.1	224.3	216.8	216.8
% Change in AUM & AUA	3.6%	5.6%	1.5%	4.8%	-3.3%	8.6%
Sub-advisory to Canada Life	48.8	51.1	51.1	52.8	51.5	51.5
Total Ending AUM&A	248.5	262.0	265.2	277.1	268.3	268.3
Total Average AUM&A	243.9	255.4	267.4	272.0	269.5	266.1
Annualized Net Flows Rate (includes eliminations)	4.8%	5.7%	4.1%	2.2%	4.6%	4.1%
Investment Returns Rate <sup>1</sup>	2.4%	4.2%	0.5%	4.3%	-4.6%	4.2%
S&P / TSX Total Return	8.1%	8.5%	0.2%	6.5%	3.8%	20.2%
S&P 500 Total Return (in \$USD)	6.2%	8.5%	0.6%	11.0%	-4.6%	15.6%
USD vs. CAD	-1.3%	-1.3%	2.3%	-0.3%	-1.0%	-0.5%

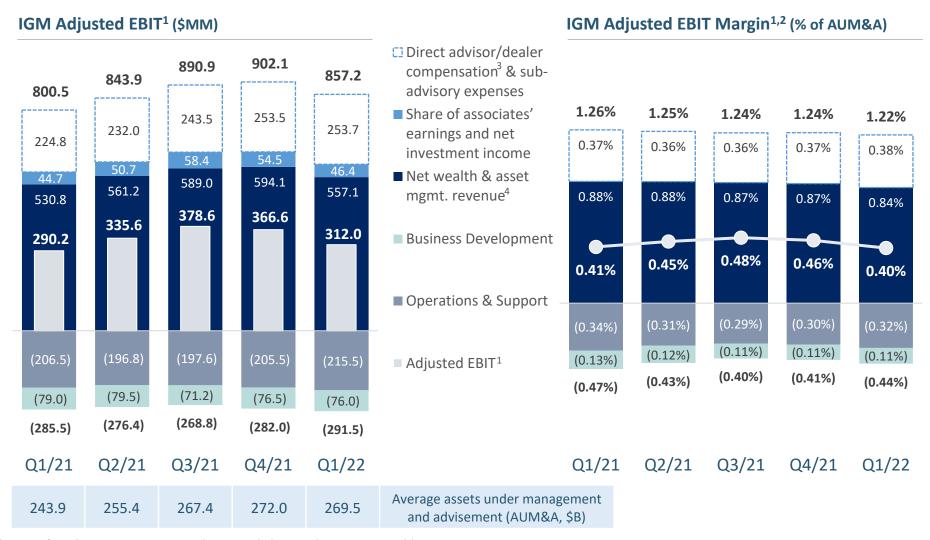








## IGM Financial Adjusted EBIT & Margins



<sup>1)</sup> A non-IFRS financial measure - see Non-IFRS Financial Measures and Other Financial Measures section on slide 4. Excludes other items. 2) Excludes net investment income & share of associates' earnings. 3) Direct advisor/dealer compensation includes asset-based compensation, sales-based compensation, and other product commission expenses. 4) Net wealth & asset mgmt. revenue reflects total wealth and net asset management revenue less i) direct advisor/dealer compensation and ii) sub-advisory expenses.







## IGM Financial Consolidated Profitability

\$ Millions (unless otherwise noted):				Chan	Change QoQ \$ %		Change YoY	
IGM Financial Consolidated	Q1/21	Q4/21	Q1/22	\$			%	
Days in the period	90	92	90		(2.2%)		0.0%	
Average AUM & AUA (\$ Billions)								
Wealth Management AUM & AUA	134.9	149.7	148.3	(1.4)	(0.9%)	13.4	10.0%	
Asset Management AUM (3rd party)	112.7	126.8	125.7	(1.1)	(0.9%)	13.0	11.5%	
Consolidated AUM & AUA	243.9	272.0	269.5	(2.5)	(0.9%)	25.6	10.5%	
Revenues								
Wealth management	603.5	667.5	641.2	(26.3)	(3.9%)	37.8	6.3%	
Net asset management	152.3	180.1	169.6	(10.4)	(5.8%)	17.4	11.4%	
Wealth & net asset management revenue	755.8	847.6	810.8	(36.7)	(4.3%)	55.0	7.3%	
Net investment income and other	3.1	3.8	(2.0)	(5.9)	n/m	(5.2)	n/r	
Proportionate share of associates' earnings	41.6	50.7	48.4	(2.3)	(4.6%)	6.8	16.4%	
	800.5	902.1	857.2	(44.9)	(5.0%)	56.8	7.1%	
Expenses								
Direct advisor/dealer compensation <sup>2</sup>	205.0	232.4	233.1	0.7	0.3%	28.1	13.7%	
Business development	79.0	76.5	76.0	2 (0.4)	(0.6%)	(3.0)	(3.8%	
Advisory and business development	284.0	308.9	309.1	0.2	0.1%	25.1	8.8%	
Operations and support	206.5	205.5	215.5	2 10.0	4.8%	8.9	4.3%	
Sub-advisory	19.8	21.1	20.6	(0.4)	(2.0%)	0.9	4.3%	
	510.3	535.5	545.2	9.7	1.8%	34.9	6.8%	
Adjusted EBIT <sup>1</sup>	290.2	366.6	312.0	(54.6)	(14.9%)	21.8	7.5%	
Interest expense	28.1	28.6	28.1	(0.5)	(1.7%)	0.0	0.0%	
Effective Tax Rate	22.8%	22.6%	22.5%	(0.2%)	(0.8%)	(0.3%)	(1.4%	
Income taxes	59.7	76.5	63.8	(12.7)	(16.7%)	4.1	6.8%	
Non-controlling interest	0.2	0.7	0.8	0.2	29.0%	0.7	346.8%	
Adj. net earnings avail. common shareholders $^{\mathrm{1}}$	202.2	260.8	219.3	(41.5)	(15.9%)	17.1	8.5%	
Wtd. average diluted shares outstanding	238.5	241.4	241.3	(0.2)	(0.1%)	2.8	1.2%	
Adjusted EPS (cents) <sup>1</sup>	85	108	91	(17)	(15.7%)	6	7.1%	

- Seed capital losses of \$6.6MM pretax (\$5.3MM after-tax) during Q1/22; \$4.3MM pre-tax within net investment income and \$2.3MM pretax within proportionate share of ChinaAMC's earnings3
- 2 Operations & support and business development expenses combined are up 2.1% year-over-year and down \$9MM relative to implied guidance, with continuing emphasis on expense management
  - Revised full year guidance of expenses up ~3.5% from 2021, relative to original guidance of ~5% as outlined on appendix slide 46
- 3 LTM trailing dividend pay-out rate is 54% of adjusted net earnings and 66% of cash earnings
  - Consistent with prior guidance, IGM will consider a dividend increase when pay-out rate is closer to 60% of adjusted cash earnings

<sup>1) )</sup> A non-IFRS financial measure - see Non-IFRS Financial Measures and Other Financial Measures section on slide 4. Excludes other items. 2) Includes asset-based compensation, sales-based compensation, and other product commissions. 3) \$4.3MM pre-tax loss on seed capital within the wealth management & asset management segments plus \$2.3MM reflecting IGM's proportionate share of ChinaAMC's seed capital losses. Colour shading conveys key drivers and related revenue & expense items: Blue: Average Wealth Management assets under management and advisement. Green: Average Asset Management assets under management



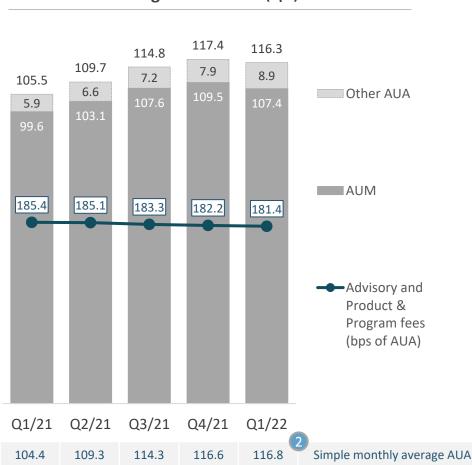




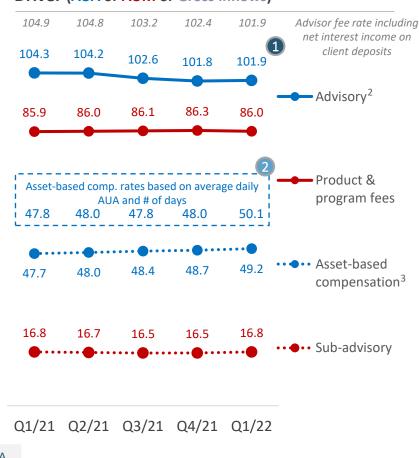
## IG Wealth Management Key Profitability Drivers

- Advisory fees include net interest income on client deposits effective Jan 1, 2022. Q1/22 advisory fee rate of 101.9bps declined 0.5bps quarter-over-quarter when the prior quarter is adjusted for this change (Q4/21 advisory fee rate would be 102.4bps on this basis).
- 2 Asset-based compensation is paid based on the simple average of opening & ending monthly AUA and based on the # of months in a period (whereas advisory and product & program fee revenue is earned on daily average AUA based on the # of days in a period).

## Daily Average Assets (\$B), Advisory and Product & Program Fee Rate (bps)<sup>1</sup>



## Key Revenue & Expenses as bps of Respective Driver (AUA or AUM or Gross Inflows)<sup>1</sup>



Rates are annualized based on number of months (i.e. 12/3 for Q1 2022) and average AUA is calculated using the simple average of monthly opening and ending AUA.









Unless otherwise indicated, rates are calculated based on daily average assets and annualized based on the number of days in the period (i.e. 365/90 for Q1 2022).

Starting in Q1 2022, advisory fee revenue includes net interest income on client deposits.

## IG Wealth Management Profitability

\$ Millions (unless otherwise noted):				Chang	Change QoQ		ge YoY
IG Wealth Management	Q1/21	Q4/21	Q1/22	\$	%	\$	%
Days in the period	90	92	90	· · · · · · · · · · · · · · · · · · ·	(2.2%)		0.0%
Average assets under advisement (\$B)	105.5	117.4	116.3	(1.1)	(0.9%)	10.8	10.2%
Average assets under management (\$B)	99.6	109.5	107.4	(2.1)	(1.9%)	7.8	7.9%
Gross inflows (\$B)	3.6	3.4	4.0	0.6	16.3%	0.4	10.0%
Revenues <u>Colour</u>	shading co	nveys ke	y drivers	and related	revenue 8	& expens	e items¹
Wealth Management							
Advisory	271.3	301.1	292.3	(8.7)	(2.9%)	21.1	7.8%
Product and program fees	210.9	238.1	227.8	(10.4)	(4.4%)	16.8	8.0%
	482.2	539.2	520.1	(19.1)	(3.5%)	37.9	7.9%
Redemption fees	3.7	1.7	1.4	(0.3)	(16.1%)	(2.3)	(60.9%)
Other financial planning revenues	41.5	41.7	39.7	(2.0)	(4.9%)	(1.9)	(4.5%)
	527.4	582.6	561.2	(21.4)	(3.7%)	33.8	6.4%
Net investment income and other	1.4	1.3	(0.6)	(1.8)	n/m	(1.9)	n/m
	528.8	583.9	560.6	(23.3)	(4.0%)	31.8	6.0%
Expenses							
Advisory and business development							
Asset-based compensation	124.4	142.0	143.7	1.7	1.2%	19.3	15.5%
Sales-based compensation	12.1	15.9	17.4	1.5	9.2%	5.3	44.0%
Other							
Other product commissions	17.1	18.0	17.2	(0.8)	(4.5%)	0.1	0.5%
Business development	50.9	43.8	46.5	2.7	6.2%	(4.4)	(8.6%)
	204.5	219.7	224.8	5.1	2.3%	20.3	9.9%
Operations and support	109.9	103.6	108.7	<b>1</b> 5.1	4.9%	(1.2)	(1.1%)
Sub-advisory	41.4	45.6	44.6	(1.0)	(2.2%)	3.2	7.9%
	355.8	368.9	378.1	9.3	2.5%	22.3	6.3%
Adjusted EBIT <sup>1</sup>	173.0	215.0	182.5	(32.5)	(15.1%)	9.5	5.5%
Interest expense	22.1	22.5	22.1	(0.4)	(1.8%)	0.0	0.2%
Adjusted earnings before income taxes 1	150.9	192.5	160.4	(32.1)	(16.7%)	9.5	6.3%
Income taxes	40.4	51.4	42.8	(8.6)	(16.7%)	2.4	5.9%
Adjusted net earnings <sup>1</sup>	110.5	141.1	117.6	(23.5)	(16.7%)	7.1	6.4%
Aujusteu net earnings	110.3	171.1	117.0	(20.0)	(10.170)		U.770

Colour shading conveys key drivers and related revenue & expense items:







① Operations & support and business development expenses combined were down \$5.6MM year-over-year due to continued emphasis on expense management

<sup>1)</sup> A non-IFRS financial measure - see Non-IFRS Financial Measures and Other Financial Measures section on slide 4. Excludes other items.

<sup>•</sup> Blue: Average assets under advisement Orange: Average assets under management

<sup>•</sup> Yellow: Other product commissions are driven by other financial planning revenues

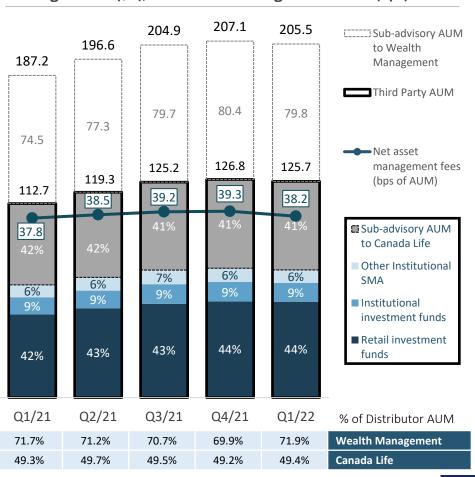
<sup>•</sup> Green: Gross inflows

## Asset Management Key Profitability Drivers

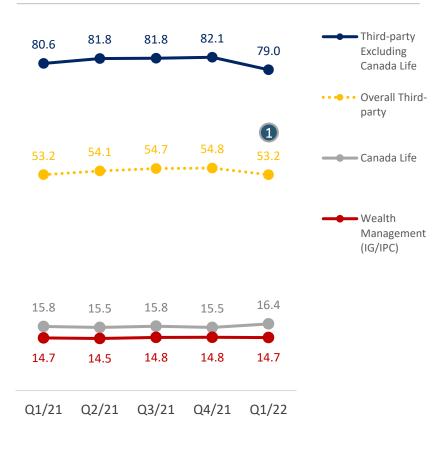
#### Quarter-over-quarter change in third-party net asset management fee rate:

- ~0.5bps higher DSC sales commissions and lower redemption fees
- ~0.3bps seasonality related to trailer fees being paid based on the # of months in the period rather than the # of days
- ~0.8bps composition of AUM

#### Average AUM (\$B), Net Asset Management Fees (bps)1



## Net Asset Management Fee Rates<sup>1</sup> (as bps of respective AUM)



<sup>1)</sup> Rates are annualized based on the number of days in the period (e.g. 365/90 for Q1/22) while trailing commission expenses are paid and accrued based on the number of months in the period (i.e. 3/12 each quarter), which causes some seasonality in the third-party net asset management fee rate.







## Asset Management Segment Profitability

\$ Millions (unless otherwise noted):				Chang	ge QoQ	Change YoY	
Asset Management	Q1/21	Q4/21	Q1/22	\$	%	\$	%
Days in the period	90	92	90		(2.2%)		0.0%
Average assets under management (\$B)							
Excluding sub-advisory to Wealth Management	112.7	126.8	125.7	(1.1)	(0.9%)	13.0	11.5%
Sub-advisory to Wealth Management	74.5	80.4	79.8	(0.6)	(0.7%)	5.3	7.1%
	187.2	207.1	205.5	(1.7)	(0.8%)	18.3	9.8%
Revenues Asset management	shading (	conveys k	ey driver	s and related	d revenue હ	& expens	e items¹
Asset management fees - third party	233.0	266.8	255.8	(10.9)	(4.1%)	22.8	9.8%
Dealer compensation expenses	(85.3)	(91.7)	(91.1)	0.5	(0.6%)	(5.9)	6.9%
Net asset management fees - third party	147.7	175.1	164.7	(10.3)	(5.9%)	17.0	11.5%
Asset management fees - wealth management	26.9	30.0	29.0	(1.0)	(3.3%)	2.1	7.8%
Net asset management fees	174.6	205.1	193.7	(11.3)	(5.5%)	19.1	10.9%
Net investment income and other	1.2	1.3	(2.6)	1 (4.0)	n/m	(3.8)	n/m
	175.8	206.4	191.1	(15.3)	(7.4%)	15.3	8.7%
Expenses							
Business development	20.3	24.1	20.2	(4.0)	(16.4%)	(0.1)	(0.6%)
Operations and support	83.5	88.3	93.1	4.8	5.4%	9.6	11.5%
Sub-advisory	1.7	1.6	1.5	(0.1)	(5.3%)	(0.2)	(11.9%)
	105.5	114.0	114.8	8.0	0.7%	9.3	8.8%
4							
Adjusted EBIT <sup>1</sup>	70.3	92.4	76.3	(16.1)	(17.4%)	6.0	8.5%
Interest expense	5.8	5.9	5.8	(0.1)	(1.6%)	0.0	0.5%
Adjusted earnings before income taxes <sup>1</sup>	64.5	86.5	70.5	(15.9)	(18.4%)	6.0	9.3%
Income taxes	16.5	21.2	18.4	(2.8)	(13.2%)	1.9	11.4%
Adjusted net earnings <sup>1</sup>	48.0	65.3	52.1	(13.1)	(20.1%)	4.2	8.6%

1 Net investment income & other down ~\$4MM year-over-year and sequentially, primarily due to seed capital losses of \$2.5MM pre-tax during Q1/22

Colour shading conveys key drivers and related revenue & expense items:

- Yellow: AUM excluding sub-advisory to Wealth Mgmt.
- Orange: AUM sub-advised to Wealth Management
- Blue: Total AUM







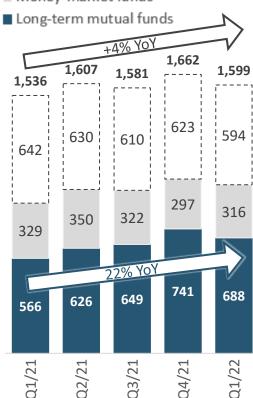
<sup>1)</sup> A non-IFRS financial measure - see Non-IFRS Financial Measures and Other Financial Measures section on slide 4. Excludes other items.

ChinaAMC – A Leading Chinese Asset Manager – AUM up 4% and Earnings up 25% (excluding seed capital losses)

#### ChinaAMC Ending AUM<sup>1</sup> (RMB billions)

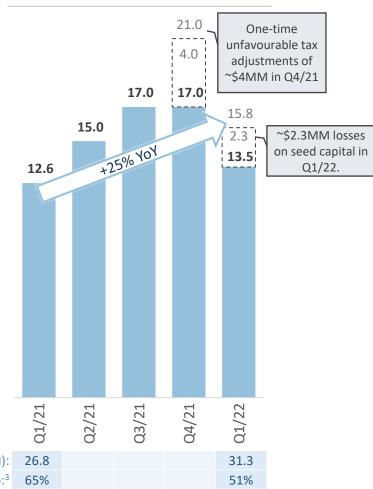
C: Other (primarily institutional)

■ Money-market funds



 $CAD/RMB = 5.012^{2}$ 

#### **IGM Share of ChinaAMC Earnings** (CAD millions)



Dividends Declared (\$MM): Dividend payout ratio:<sup>3</sup>



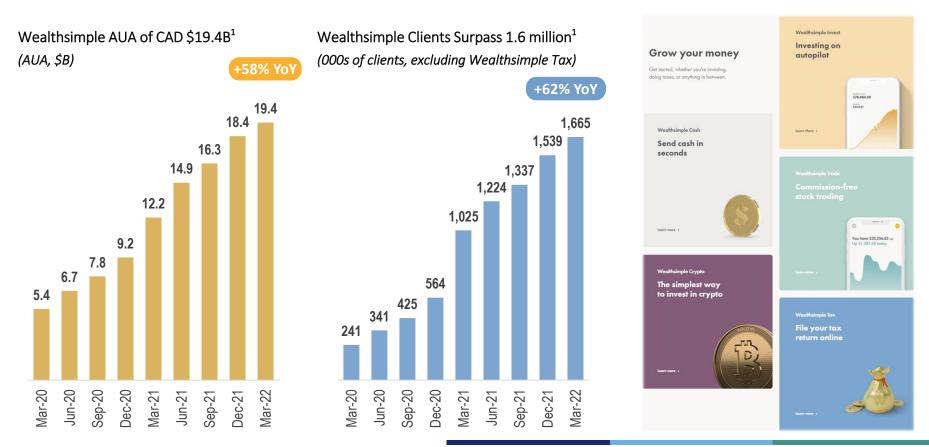






## Wealthsimple

- Wealthsimple's AUA increased 58% year-over-year to \$19.4 billion
- The number of clients served by Wealthsimple increased 62% in the last year to  $\sim$ 1.7 million (excluding Wealthsimple Tax users)<sup>1</sup>











## Adjusted Net Earnings Available to Common Shareholders by Segment and Company (\$MM)

Change in Fair Value: Wealthsimple valuation adjustment reduces fair value of corporate investments from \$1.3B to \$1.1B, consistent with declines in public fintech peer valuation multiples

Q4 2021

Q1 2022

Change

\$1,063MM

(\$228MM)

\$1,291MM

	Wealth Manag	ement	Asset Management	Management Strategic Investments & Other				IGM Consolidated	
Adjusted Net Earnin Available to Commo Shareholders <sup>8</sup>	_								+8%
Q1/21									219.3 202.2
Q1/22	+6%								
1	110.5 117.6	4.3 3.8  Investment Planning Counse' FINANCIAL SOLUTIONS FOR LIFE	+9% 48.0 52.1  MACKENZIE Investments	+9% 28.1 30.7	+7% 11.3 12.1  A ChinaAMC <sup>5</sup>	0.8 3.4  Northleaf	Not applicable (fair value through other comprehensive income)  Wealthsimple PORTAGE ventures	(0.8) (0.4)  Unallocated Capital & Other	ISM Financial
			IGM ownership (current   pro forma)	4.0%   2.4%	13.9%   27.8%	56%	WS: 23% fully diluted <sup>3</sup>		Total Strategic Investments & Other Segment
			Accounting basis	Equity	Equity	Equity	FVTOCI <sup>2</sup>	FVP&L <sup>2</sup>	
			Net carrying value	1,032	744	211	1,063 <sup>1</sup>	805	3,855
			Current Fair value	<b>1,391</b> <sup>4</sup>	<b>1,150</b> <sup>7</sup>	211+	<b>1</b> ,063 <sup>1</sup>	805	4,620
			ChinaAMC transaction	<b>↓</b> 575⁴	<b>1,150</b> <sup>7</sup>			<b>↓</b> 575	
			Pro forma Fair Value	<b>816</b> <sup>4</sup>	<b>2,300</b> <sup>7</sup>	211+	<b>1,063</b> <sup>1</sup>	230	4,620

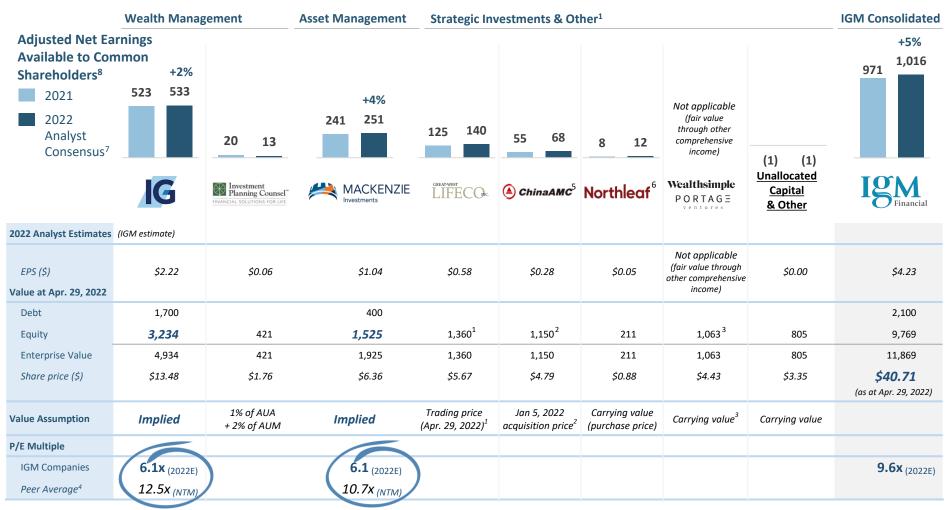
1) Majority of Fintech value is in Wealthsimple & Portage. Wealthsimple fair value of \$925 million at March 31, 2022, a decline of \$228 million from \$1,153 million at December 31, 2021. 2) FVTOCI refers to fair value through other comprehensive income. FVP&L refers to fair value through profit & loss. 3) Wealthsimple ownership reflects interest held directly and indirectly held through Portage Ventures LP. 4) Reflects \$37.8273 share price for the 15,200,662 shares to be sold to PCC (pursuant to transaction announced January 5, 2022) and March 31, 2022 bid price of \$36.84 per share on the remaining shares held by IGM. "\$56MM capital gains tax estimated (after utilization of "\$2.7M of net capital loss carry-forwards) to be applicable on 15,200,662 shares to be sold to PCC. After-tax fair value of the remaining GWO equity interest is estimated to be \$711MM. 5) ChinaAMC adjusted net earnings presented net of 10% Chinese withholding tax. 6) Northleaf presented net of non-controlling interest. 7) Reflects the purchase price to be paid by Mackenzie to acquire Power Corporation of Canada's 13.9% equity interest in ChinaAMC (pursuant to transaction announced January 5, 2022). 8) A non-IFRS financial measure - see Non-IFRS Financial Measures and Other Financial Measures section on slide 4. Excludes other items.







## Adjusted Net Earnings Available to Common Shareholders and Valuation by Segment and Company (\$MM)



Note that figures in tables may not add due to rounding.

Measures section on slide 4. Excludes other items.







<sup>1)</sup> Reflects \$37.8273 share price for the 15,200,662 shares to be sold to PCC (pursuant to transaction announced January 5, 2022) and April 29, 2022 closing price of \$35.44 per share on the remaining shares held by IGM. "\$6MM capital gains tax estimated (after utilization of "\$2.7M of net capital loss carry-forwards) to be applicable on 15,200,662 shares to be sold to PCC. After-tax fair value of the remaining GWO equity interest is estimated to be \$684MM. 2) Reflects the purchase price to be paid by Mackenzie to acquire Power Corporation of Canada's 13.9% equity interest in ChinaAMC (pursuant to transaction announced January 5, 2022). 3) Majority of Fintech value is in Wealthsimple & Portage. Wealthsimple fair value of \$925 million at March 31, 2022, a decline of \$228 million from \$1,153 million at December 31, 2021. 4) IG Wealth peer average is comprised of AMP, STJ, LPLA, RJF, PRI. Mackenzie peer average based on BLK, BEN, TROW, AMG, IVZ, JHG, SDR, ABDN, MQG, AMUN and DWS. Both peer groups were selected based on a minimum market capitalization of CAD \$58. 5) ChinaAMC adjusted net earnings presented net of 10% Chinaese withholding tax. 6) Northleaf presented net of non-controlling interest. 7) Consensus estimates as at April 29, 2022 and adjusted to exclude the impact of the January 5, 2022 announced ChinaAMC acquisition. 8) A non-IFRS financial measure - see Non-IFRS financial Measures and Other Financial

Q&A



## Appendix



### ESG highlights and release of 2021 IGM Sustainability Report

## Building financial confidence

- 4,000+ IG and IPC advisors delivering holistic financial planning, advice and promoting clients' financial well-being
- 80+ virtual financial literacy workshops delivered by IG to more than 7,300 people
- \$5M commitment between 2021 and 2023 to further the financial confidence of Indigenous communities in Canada

## Advancing sustainable investing

- \$4.3B AUM in sustainable solutions at year-end 2021
- New environmentally focused products: IG Climate Action Portfolios, Mackenzie Global Green Bond Fund, Mackenzie Global Sustainable Bond Fund & FTF
- 743 companies engaged on climate in Mackenzie managed funds

## Accelerating diversity, equity & inclusion

- Diversity, equity and inclusion (DE&I) objectives linked to annual incentives for all people leaders
- Centre of Excellence established to develop and execute the IGM DE&I strategy and programs
- Expanded our DE&I metrics and updated targets for women, Black and Indigenous workforce representation

## Supporting a just transition to a net-zero economy

- Introduced IGM's Climate
   Position Statement including carbon neutral commitment in operations and travel by 2022
- Furthered TCFD implementation together with its subsidiaries
- Joined Partnership for Carbon Accounting Financials
- Mackenzie signed the Net Zero Asset Managers Initiative

#### IGM is recognized for its sustainability performance by the following agencies and indices:



A- leadership ranking for 2021 climate disclosure



**Top-rated** capital markets and asset management company globally in 2022



Ranked #26 top across Canadian firms in 2021



95<sup>th</sup> percentile in financial services



Top 50 index constituent



Now a Part of S&P Global

**74**<sup>th</sup> **percentile** in diversified financials and capital markets in 2021







## Continued Focus on Prudent Expense Management Revising full-year expense guidance to ~3.5% growth year-over-year from ~5%

Original Guidance and Outlook: Combined Operations & Support and Business Development Expenses



- 1 2021 actual came in slightly below guidance
- 2 2022 guidance includes ~3% to fund growth initiatives plus ~2% for post-pandemic normalization
  - Post-pandemic includes conferences, travel & entertainment, and return to office; all of which will be actively managed through the year
- 3 IG Wealth focused on enhancing financial planning, client experience & product offerings
- 4 Mackenzie focused on PFSL launch, distribution capabilities & product emphasis areas

## Approximate Breakdown of 2022 Original Expense Guidance by Category (year-over-year change)

IGM Consolidated	5.5%	4.3%	5%	
Strategic Inv. & Other	3%		3%	
IPC	4%	20%	10%	
Mackenzie	7%	3%	6%	
IG Wealth	5%	2%	4%	
	Operations & Support	Business Development	Total	

Mackenzie business development anchored to \$2.75B in retail mutual fund net sales. Expense changes by ~\$5MM for every \$1B change in net sales.

~8% of IPC's ~10% increase relates to expected advisor acquisitions (amortization & related costs)

Revising full-year expense guidance to ~3.5% (from ~5%)







