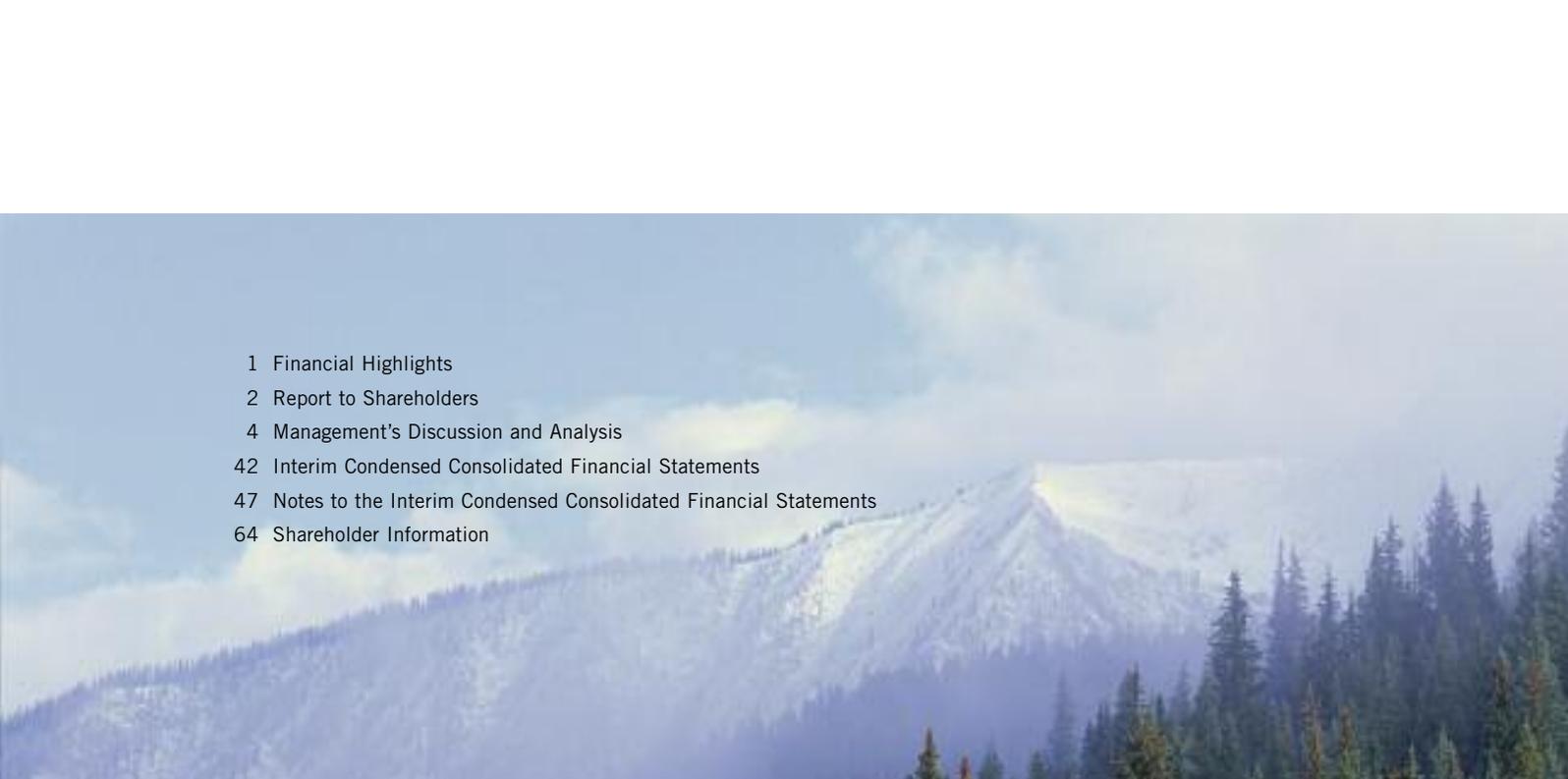




First Quarter Report  
FOR THE THREE MONTHS ENDED  
MARCH 31, 2011

S T R E N G T H   |   F O C U S   |   G R O W T H





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#### Caution Regarding Forward-Looking Statements

Certain statements in this Annual Report, other than statements of historical fact, are forward-looking statements based on certain assumptions and reflect IGM Financial's current expectations. Forward-looking statements are provided for the purposes of assisting the reader in understanding the Company's financial position and results of operations as at and for the periods ended on certain dates and to present information about management's current expectations and plans relating to the future and readers are cautioned that such statements may not be appropriate for other purposes. These statements may include, without limitation, statements regarding the operations, business, financial condition, expected financial results, performance, prospects, opportunities, priorities, targets, goals, ongoing objectives, strategies and outlook of the Company, as well as the outlook for North American and international economies, for the current fiscal year and subsequent periods. Forward-looking statements include statements that are predictive in nature, depend upon or refer to future events or conditions, or include words such as "expects", "anticipates", "plans", "believes", "estimates", "seeks", "intends", "targets", "projects", "forecasts" or negative versions thereof and other similar expressions, or future or conditional verbs such as "may", "will", "should", "would" and "could".

This information is based upon certain material factors or assumptions that were applied in drawing a conclusion or making a forecast or projection as reflected in the forward-looking statements, including the perception of historical trends, current conditions and expected future developments, as well as other factors that are believed to be appropriate in the circumstances.

By its nature, this information is subject to inherent risks and uncertainties that may be general or specific and which give rise to the possibility that expectations, forecasts, predictions, projections or conclusions will not prove to be accurate, that assumptions may not be correct and that objectives, strategic goals and priorities will not be achieved.

A variety of material factors, many of which are beyond the Company's and its subsidiaries' control, affect the operations, performance and results of the Company, and its subsidiaries, and their businesses, and could cause actual results to differ materially from current expectations of estimated or anticipated events or results. These factors include, but are not limited to: the impact or unanticipated impact of general economic, political and market factors in North America and internationally, interest and foreign exchange rates, global equity and capital markets, management of market liquidity and funding risks, changes in accounting policies and methods used to report financial condition (including uncertainties associated with critical accounting assumptions and estimates), the effect of applying future accounting changes (including adoption of International Financial Reporting Standards), operational and reputational risks, business competition, technological change, changes in government regulations and legislation, changes in tax laws, unexpected judicial or regulatory proceedings,

catastrophic events, the Company's ability to complete strategic transactions, integrate acquisitions and implement other growth strategies, and the Company's success in anticipating and managing the foregoing factors.

The reader is cautioned that the foregoing list of factors is not exhaustive of the factors that may affect any of the Company's forward-looking statements. The reader is also cautioned to consider these and other factors, uncertainties and potential events carefully and not place undue reliance on forward looking statements.

Other than as specifically required by law, the Company undertakes no obligation to update any forward-looking statements to reflect events or circumstances after the date on which such statements are made, or to reflect the occurrence of unanticipated events, whether as a result of new information, future events or results, or otherwise.

Additional information about the risks and uncertainties of the Company's business is provided in its disclosure materials filed with the securities regulatory authorities in Canada, available at [www.sedar.com](http://www.sedar.com).

#### Non-IFRS Financial Measures

This report contains non-IFRS financial measures. Net earnings available to common shareholders, which is a financial measure in accordance with International Financial Reporting Standards (IFRS), may be subdivided into two components consisting of:

- Operating earnings available to common shareholders; and
- Other items, which include the after-tax impact of any item that management considers to be of a non-recurring nature or that could make the period-over-period comparison of results from operations less meaningful.

Terms by which non-IFRS financial measures are identified include but are not limited to "operating earnings available to common shareholders", "operating earnings per share", "operating return on average common equity" and other similar expressions used to provide management and investors with additional measures to assess earnings performance. As well, "earnings before interest and taxes (EBIT)" and "earnings before interest, taxes, depreciation and amortization (EBITDA)" are non-IFRS financial measures used to provide management, investors and investment analysts with additional measures to evaluate and analyze the Company's results. However, non-IFRS financial measures do not have standard meanings prescribed by IFRS and are not directly comparable to similar measures used by other companies. Please refer to the appropriate reconciliations of these non-IFRS financial measures to measures prescribed by IFRS.

## FINANCIAL HIGHLIGHTS

As at and for the three months ended March 31  
(unaudited)

	2011	2010	% CHANGE
<b>Net earnings available to common shareholders</b> (\$ millions)	<b>\$ 211.8</b>	\$ 191.8	<b>10.5%</b>
<b>Diluted earnings per share</b>	<b>0.81</b>	0.73	<b>11.0</b>
<b>Return on equity</b>	<b>20.3%</b>	18.4%	
<b>Dividends per share</b>	<b>0.5125</b>	0.5125	–

<b>Total assets under management<sup>(1)</sup></b> (\$ millions)	<b>\$ 134,081</b>	\$ 123,368	<b>8.7%</b>
<b>Investors Group</b>			
Mutual funds	<b>64,049</b>	59,224	<b>8.1</b>
<b>Mackenzie</b>			
Mutual funds	44,824	41,331	
Sub-advisory, institutional and other accounts	25,855	23,526	
<b>Total</b>	<b>70,679</b>	64,857	<b>9.0</b>
<b>Counsel</b>			
Mutual funds	<b>2,834</b>	2,254	<b>25.7</b>

For the three months ended March 31, 2011

	INVESTORS GROUP	MACKENZIE	COUNSEL	TOTAL <sup>(2)</sup>
<b>Mutual Funds and Institutional Sales</b> (\$ millions)				
<b>Gross sales</b>	<b>\$ 2,046</b>	<b>\$ 3,486</b>	<b>\$ 169</b>	<b>\$ 5,577</b>
<b>Net sales</b>	<b>504</b>	<b>121</b>	<b>73</b>	<b>619</b>

(1) Total assets under management excluded \$3.5 billion of assets sub-advised by Mackenzie on behalf of Investors Group and Investment Planning Counsel (\$3.0 billion at March 31, 2010).

(2) Total Gross Sales and Net Sales excluded \$124 million and \$79 million respectively in accounts sub-advised by Mackenzie on behalf of Investors Group and Investment Planning Counsel.

## REPORT TO SHAREHOLDERS

### FINANCIAL RESULTS

Net earnings available to common shareholders for the three months ended March 31, 2011 were \$211.8 million or 81 cents per share compared to \$191.8 million or 73 cents per share in 2010. This represents an increase of 11.0% on a per share basis.

Revenues for the three months ended March 31, 2011 were \$720.4 million compared to \$665.3 million a year ago. Expenses were \$433.1 million for the first quarter of 2011 compared to \$400.0 million a year ago.

Total assets under management at March 31, 2011 were \$134.1 billion. This compared with total assets under management of \$123.4 billion at March 31, 2010, an increase of 8.7%.

### INVESTORS GROUP OPERATIONS

At March 31, 2011 there were 2,655 Consultants with 4 years or more of Investors Group experience, up from 2,641 at December 31, 2010. The number of Investors Group Consultants was 4,586 at March 31, 2011 down from 4,686 at December 31, 2010.

Mutual fund sales for the first quarter were \$2.05 billion compared to \$1.88 billion in the prior year, and mutual fund net sales for the first quarter were \$504 million compared to net sales of \$560 million a year ago.

The twelve month trailing redemption rate (excluding money market funds) was 8.4% at March 31, 2011, compared to 7.5% at March 31, 2010.

Mutual fund assets under management at March 31, 2011 were \$64.0 billion compared to \$59.2 billion at March 31, 2010, an increase of 8.1%.

### MACKENZIE OPERATIONS

Total sales for the first quarter of 2011 were \$3.49 billion compared to \$3.23 billion in the prior year. Total net sales for the first quarter were \$121 million compared to total net sales of \$101 million a year ago.

Mackenzie's total assets under management at March 31, 2011 were \$70.7 billion compared with total assets under management of \$64.9 billion at March 31, 2010, an increase of 9.0%. Mutual fund assets under management at March 31, 2011 were \$44.8 billion compared to \$41.3 billion a year ago, an increase of 8.5%.

#### **INVESTMENT PLANNING COUNSEL OPERATIONS**

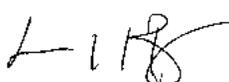
Assets under administration were \$18.0 billion as at March 31, 2011 compared to \$12.6 billion at March 31, 2010. Counsel Portfolio Services Inc. (Counsel) mutual fund assets under management at March 31, 2011 were \$2.8 billion compared to \$2.3 billion at March 31, 2010.

Counsel mutual fund sales for the first quarter of 2011 were \$169 million compared to \$133 million in 2010 and mutual fund net sales were \$73 million compared to net sales of \$61 million a year ago.

#### **DIVIDENDS**

The Board of Directors has declared a dividend of 51.25 cents per share on the Company's common shares and has declared a dividend of \$0.36875 per share on the Company's 5.90% Non-Cumulative First Preferred Shares, Series "B". The common share dividend is payable on July 29, 2011 to shareholders of record on June 30, 2011 and the preferred share dividend is payable on August 2, 2011 to shareholders of record on June 30, 2011.

On behalf of the Board of Directors,



Murray J. Taylor  
*Co-President and  
Chief Executive Officer  
IGM Financial Inc.*



Charles R. Sims  
*Co-President and  
Chief Executive Officer  
IGM Financial Inc.*

May 6, 2011

# Management's Discussion and Analysis

The Management's Discussion and Analysis (MD&A) presents management's view of the results of operations and financial condition of IGM Financial Inc. (IGM Financial or the Company) as at and for the three months ended March 31, 2011 and should be read in conjunction with the unaudited interim Condensed Consolidated Financial Statements (Interim Financial Statements), as well as the 2010 IGM Financial Inc. Annual Report filed on [www.sedar.com](http://www.sedar.com). Commentary in the MD&A as at and for the three months ended March 31, 2011 is as of May 6, 2011.

## Basis of Presentation and Summary of Accounting Policies

The Interim Financial Statements of IGM Financial, which are the basis of the information presented in the Company's MD&A, have been prepared in accordance with Canadian generally accepted accounting principles applicable to publicly accountable enterprises which is International Financial Reporting Standards (IFRS) and are presented in Canadian dollars (Note 1 of the Interim Financial Statements).

The Company's most recent annual Consolidated Financial Statements were prepared in accordance with Canadian generally accepted accounting principles (previous Canadian GAAP). In preparing the Interim Financial Statements, management has amended certain accounting policies and valuation methods applied in the previous Canadian GAAP financial statements to comply with IFRS. The comparative figures for 2010 have been restated to reflect these changes. Refer to the Critical Accounting Estimates and Policies section included in this MD&A for more detailed information.

### FORWARD-LOOKING STATEMENTS

Certain statements in this MD&A, other than statements of historical fact, are forward-looking statements based on certain assumptions and reflect IGM Financial's current expectations. Forward-looking statements are provided for the purposes of assisting the reader in understanding the Company's financial position and results of operations as at and for the periods ended on certain dates and to present information about management's current expectations and plans relating to the future and readers are cautioned that such statements may not be appropriate for other purposes. These statements may include, without limitation, statements regarding the operations, business, financial condition, expected financial results, performance, prospects, opportunities, priorities, targets, goals, ongoing objectives, strategies and outlook of the Company, as well as the outlook for North American and international economies, for the current fiscal year and subsequent periods. Forward-looking statements include statements that are predictive in nature, depend upon or refer to future events or conditions, or include words such as "expects", "anticipates", "plans", "believes", "estimates", "seeks", "intends", "targets", "projects", "forecasts" or negative versions thereof and other similar expressions, or future or conditional verbs such as "may", "will", "should", "would" and "could".

This information is based upon certain material factors or assumptions that were applied in drawing a

conclusion or making a forecast or projection as reflected in the forward-looking statements, including the perception of historical trends, current conditions and expected future developments, as well as other factors that are believed to be appropriate in the circumstances.

By its nature, this information is subject to inherent risks and uncertainties that may be general or specific and which give rise to the possibility that expectations, forecasts, predictions, projections or conclusions will not prove to be accurate, that assumptions may not be correct and that objectives, strategic goals and priorities will not be achieved.

A variety of material factors, many of which are beyond the Company's and its subsidiaries' control, affect the operations, performance and results of the Company, and its subsidiaries, and their businesses, and could cause actual results to differ materially from current expectations of estimated or anticipated events or results. These factors include, but are not limited to: the impact or unanticipated impact of general economic, political and market factors in North America and internationally, interest and foreign exchange rates, global equity and capital markets, management of market liquidity and funding risks, changes in accounting policies and methods used to report financial condition (including uncertainties associated with critical accounting assumptions and estimates), the effect of applying future accounting changes (including adoption of

International Financial Reporting Standards), operational and reputational risks, business competition, technological change, changes in government regulations and legislation, changes in tax laws, unexpected judicial or regulatory proceedings, catastrophic events, the Company's ability to complete strategic transactions, integrate acquisitions and implement other growth strategies, and the Company's success in anticipating and managing the foregoing factors.

The reader is cautioned that the foregoing list of factors is not exhaustive of the factors that may affect any of the Company's forward-looking statements. The reader is also cautioned to consider these and other factors, uncertainties and potential events carefully and not place undue reliance on forward-looking statements.

Other than as specifically required by law, the Company undertakes no obligation to update any forward-looking statements to reflect events or circumstances after the date on which such statements are made, or to reflect the occurrence of unanticipated events, whether as a result of new information, future events or results, or otherwise.

Additional information about the risks and uncertainties of the Company's business is provided in its disclosure materials filed with the securities regulatory authorities in Canada, available at [www.sedar.com](http://www.sedar.com).

# IGM Financial Inc.

## Summary of Consolidated Operating Results

IGM Financial Inc. (TSX:IGM) is one of Canada's premier financial services companies. The Company's principal businesses are Investors Group Inc. and Mackenzie Financial Corporation, each operating distinctly within the advice segment of the financial services market.

Total assets under management were \$134.1 billion as at March 31, 2011 compared with \$129.5 billion as at December 31, 2010 and \$123.4 billion at March 31, 2010, increases of 3.6% and 8.7%, respectively.

Net earnings available to common shareholders for the first quarter ended March 31, 2011 were \$211.8 million or 81 cents per share compared to \$191.8 million or 73 cents per share in the first quarter of 2010. This represents an increase of 11.0% on a per share basis.

Shareholders' equity was \$4.3 billion as at March 31, 2011, unchanged from December 31, 2010. Return on average common equity for the three months ended March 31, 2011 was 20.3% compared with 18.4% in 2010. The quarterly dividend per common share declared in the first quarter of 2011 was 51.25 cents, unchanged from the fourth quarter of 2010.

### NON-IFRS FINANCIAL MEASURES

Net earnings available to common shareholders, which is a financial measure in accordance with IFRS, may be subdivided into two components consisting of:

- Operating earnings available to common shareholders; and
- Other items, which include the after-tax impact of any item that management considers to be of a non-recurring nature or that could make the period-over-period comparison of results from operations less meaningful.

"Operating earnings available to common shareholders", "operating diluted earnings per share" (EPS) and "operating return on average common equity" (ROE) are non-IFRS financial measures which are used to provide management and investors with additional measures to assess earnings performance. These non-IFRS financial measures do not have standard meanings prescribed by IFRS and may not be directly comparable to similar measures used by other companies.

"Earnings before interest and taxes" (EBIT) and "earnings before interest, taxes, depreciation and amortization" (EBITDA) are also non-IFRS financial measures. EBIT and EBITDA are alternative measures of performance utilized by management, investors and investment analysts to evaluate and analyze the Company's results. These non-IFRS financial measures do not have standard meanings prescribed by IFRS and may not be directly comparable to similar measures used by other companies.

TABLE 1: RECONCILIATION OF NON-IFRS FINANCIAL MEASURES

Three months ended (\$ millions)	2011 MARCH 31		2010 DECEMBER 31		2010 MARCH 31	
	NET INCOME	EPS	NET INCOME	EPS	NET INCOME	EPS
<b>Operating earnings available to common shareholders – Non-IFRS measure</b>	\$ 211.8	\$ 0.81	\$ 212.0	\$ 0.81	\$ 191.8	\$ 0.73
Non-recurring items related to transition to IFRS, net of tax <sup>(1)</sup>	–	–	(21.9)	(0.08)	–	–
<b>Net earnings available to common shareholders</b>	<b>\$ 211.8</b>	<b>\$ 0.81</b>	<b>\$ 190.1</b>	<b>\$ 0.73</b>	<b>\$ 191.8</b>	<b>\$ 0.73</b>
<b>EBITDA – Non-IFRS measure</b>	\$ 398.6		\$ 404.2		\$ 375.6	
Commission amortization	(72.5)		(71.5)		(74.7)	
Amortization of property, plant and equipment and intangible assets and other	(8.4)		(8.6)		(8.2)	
Interest expense on long-term debt	(30.4)		(28.7)		(27.4)	
Non-recurring items related to transition to IFRS <sup>(1)</sup>	–		(29.3)		–	
<b>Earnings before income taxes</b>	<b>287.3</b>		<b>266.1</b>		<b>265.3</b>	
Income taxes	(73.3)		(73.8)		(70.0)	
Perpetual preferred share dividends	(2.2)		(2.2)		(3.5)	
<b>Net earnings available to common shareholders</b>	<b>\$ 211.8</b>		<b>\$ 190.1</b>		<b>\$ 191.8</b>	

(1) Non-recurring expenses totalling \$29.3 million (\$21.9 million after-tax) related to certain employee benefits which became fully vested as well as restructuring and transaction costs related to Investment Planning Counsel's acquisition of Partners in Planning Financial Group Ltd. in the fourth quarter of 2010.

TABLE 2: CONSOLIDATED OPERATING RESULTS BY SEGMENT – Q1 2011 VS. Q1 2010

Three months ended (\$ millions)	INVESTORS GROUP		MACKENZIE		CORPORATE & OTHER		TOTAL	
	2011 MAR. 31	2010 MAR. 31	2011 MAR. 31	2010 MAR. 31	2011 MAR. 31	2010 MAR. 31	2011 MAR. 31	2010 MAR. 31
<b>Revenues</b>								
Fee income	\$ 403.3	\$ 367.9	\$ 222.8	\$ 208.5	\$ 48.5	\$ 34.7	\$ 674.6	\$ 611.1
Net investment income and other	21.5	25.1	4.5	3.4	19.8	25.7	45.8	54.2
	424.8	393.0	227.3	211.9	68.3	60.4	720.4	665.3
<b>Expenses</b>								
Commission	124.2	115.8	75.8	74.4	33.6	23.5	233.6	213.7
Non-commission	85.8	81.4	71.7	69.2	11.7	8.4	169.2	159.0
	210.0	197.2	147.5	143.6	45.3	31.9	402.8	372.7
<b>Earnings before interest and taxes</b>	\$ 214.8	\$ 195.8	\$ 79.8	\$ 68.3	\$ 23.0	\$ 28.5	317.6	292.6
Interest expense							(30.3)	(27.3)
Earnings before income taxes							287.3	265.3
Income taxes							73.3	70.0
<b>Net earnings</b>							214.0	195.3
Perpetual preferred share dividends							2.2	3.5
<b>Net earnings available to common shareholders</b>							\$ 211.8	\$ 191.8

Refer to the appropriate reconciliations of these non-IFRS financial measures to reported results in accordance with IFRS in Tables 1 and 3.

## REPORTABLE SEGMENTS

IGM Financial's reportable segments, which reflect the current organizational structure and internal financial reporting, are:

- Investors Group
- Mackenzie
- Corporate and Other.

Management measures and evaluates the performance of these segments based on EBIT as shown in Tables 2 and 3. Segment operations are discussed in each of their respective Review of Segment Operating Results sections of the MD&A.

Certain items reflected in Tables 2 and 3 are not allocated to segments:

- *Interest expense* – Represents interest expense on long-term debt.
- *Income taxes* – Changes in the effective tax rates are shown in Table 4.

Tax planning may result in the Company recording lower levels of income taxes. Management monitors the status of its income tax filings, and regularly assesses the overall adequacy of its provision for income taxes and, as a result, income taxes recorded in prior years may be adjusted in the current year. Any changes in management's best estimates are reflected in Other items, which also includes, but is not limited to, the effect of lower effective income tax rates on foreign operations.

- *Perpetual preferred share dividends* – represents the dividends declared on the Company's 5.90% non-cumulative first preferred shares issued on December 8, 2009. The dividend declared in the first quarter of 2010 represented the initial dividend of \$0.57788 per share or \$3.5 million and related to the period from December 8, 2009 to April 30, 2010.

## SUMMARY OF CHANGES IN TOTAL ASSETS UNDER MANAGEMENT

Total assets under management were \$134.1 billion at March 31, 2011 compared to \$123.4 billion at March 31, 2010. Changes in assets under management are detailed in Table 5.

TABLE 3: CONSOLIDATED OPERATING RESULTS BY SEGMENT – Q1 2011 VS. Q4 2010

Three months ended (\$ millions)	INVESTORS GROUP		MACKENZIE		CORPORATE & OTHER		TOTAL	
	2011 MAR. 31	2010 DEC. 31	2011 MAR. 31	2010 DEC. 31	2011 MAR. 31	2010 DEC. 31	2011 MAR. 31	2010 DEC. 31
<b>Revenues</b>								
Fee income	\$ 403.3	\$ 393.5	\$ 222.8	\$ 218.3	\$ 48.5	\$ 41.7	\$ 674.6	\$ 653.5
Net investment income and other	21.5	25.3	4.5	4.2	19.8	22.9	45.8	52.4
	424.8	418.8	227.3	222.5	68.3	64.6	720.4	705.9
<b>Expenses</b>								
Commission	124.2	120.3	75.8	72.9	33.6	28.2	233.6	221.4
Non-commission	85.8	80.0	71.7	68.0	11.7	12.4	169.2	160.4
	210.0	200.3	147.5	140.9	45.3	40.6	402.8	381.8
<b>Earnings before interest and taxes</b>	\$ 214.8	\$ 218.5	\$ 79.8	\$ 81.6	\$ 23.0	\$ 24.0	317.6	324.1
Interest expense							(30.3)	(28.7)
Non-recurring items related to transition to IFRS							–	(29.3)
Earnings before income taxes							287.3	266.1
Income taxes							73.3	73.8
<b>Net earnings</b>							214.0	192.3
Perpetual preferred share dividends							2.2	2.2
<b>Net earnings available to common shareholders</b>							\$ 211.8	\$ 190.1
<b>Operating earnings available to common shareholders<sup>(1)</sup></b>							\$ 211.8	\$ 212.0

(1) Refer to Table 1 for an explanation of Other items used to calculate the Non-IFRS financial measure.

TABLE 4: EFFECTIVE INCOME TAX RATE

Three months ended	2011 MAR. 31	2010 DEC. 31	2010 MAR. 31
<b>Income taxes at Canadian federal and provincial statutory rates</b>	28.16 %	30.05 %	30.06 %
Effect of:			
Dividend income	(0.01)	(0.02)	(0.17)
Net capital gains and losses	–	–	(0.34)
Proportionate share of affiliate's earnings	(1.67)	(2.10)	(1.96)
Loss consolidation <sup>(1)</sup>	(1.14)	–	–
Other items <sup>(2)</sup>	0.16	(0.22)	(1.18)
<b>Effective income tax rate</b>	25.50 %	27.71 %	26.41 %

(1) See the Transactions with Related Parties section of this MD&A for additional information.

(2) The three months ended December 31, 2010 included the impact of non-recurring items related to transition to IFRS.

TABLE 5: CHANGE IN TOTAL ASSETS UNDER MANAGEMENT

Three months ended (\$ millions)	INVESTORS GROUP		MACKENZIE		INVESTMENT PLANNING COUNSEL		CONSOLIDATED <sup>(1)</sup>	
	2011	2010	2011	2010	2011	2010	2011	2010
	MAR. 31	MAR. 31	MAR. 31	MAR. 31				
<b>Mutual Funds</b>								
Gross sales – money market	\$ 212.6	\$ 186.7	\$ 156.0	\$ 153.3	\$ 19.4	\$ 13.4	\$ 388.0	\$ 353.4
Gross sales – long term	1,833.3	1,693.5	1,805.9	1,433.3	149.4	119.4	3,788.2	3,246.2
Total mutual fund gross sales	\$ 2,045.9	\$ 1,880.2	\$ 1,961.9	\$ 1,586.6	\$ 168.8	\$ 132.8	\$ 4,176.2	\$ 3,599.6
Net sales – money market	\$ 30.7	\$ (5.0)	\$ (35.8)	\$ (165.8)	\$ 15.0	\$ 7.4	\$ 9.9	\$ (163.4)
Net sales – long term	473.3	565.5	(7.4)	(182.0)	58.4	53.8	523.9	437.3
Total mutual fund net sales	\$ 504.0	\$ 560.5	\$ (43.2)	\$ (347.8)	\$ 73.4	\$ 61.2	\$ 533.8	\$ 273.9
<b>Sub-advisory, institutional and other accounts</b>								
Gross sales	\$ –	\$ –	\$ 1,524.3	\$ 1,640.9	\$ –	\$ –	\$ 1,400.0	\$ 1,519.7
Net sales	–	–	163.9	448.7	–	–	85.2	385.6
<b>Combined</b>								
Gross sales	\$ 2,045.9	\$ 1,880.2	\$ 3,486.2	\$ 3,227.5	\$ 168.8	\$ 132.8	\$ 5,576.2	\$ 5,119.3
Net sales	504.0	560.5	120.7	100.9	73.4	61.2	619.0	659.5
<b>Change in total assets under management</b>								
Net sales	\$ 504.0	\$ 560.5	\$ 120.7	\$ 100.9	\$ 73.4	\$ 61.2	\$ 619.0	\$ 659.5
Market and income	1,759.3	1,008.1	2,211.9	1,176.9	72.1	53.4	3,977.6	2,162.9
Net change in assets	2,263.3	1,568.6	2,332.6	1,277.8	145.5	114.6	4,596.6	2,822.4
Beginning assets	61,785.3	57,655.0	68,346.3	63,579.4	2,688.1	2,139.6	129,483.5	120,545.2
<b>Ending assets</b>	<b>\$64,048.6</b>	<b>\$59,223.6</b>	<b>\$70,678.9</b>	<b>\$64,857.2</b>	<b>\$2,833.6</b>	<b>\$2,254.2</b>	<b>\$134,080.1</b>	<b>\$123,367.6</b>

(1) Total Gross Sales and Net Sales excluded \$124 million and \$79 million respectively in accounts sub-advised by Mackenzie on behalf of Investors Group and Investment Planning Counsel (\$121 million and \$63 million in 2010).

Total assets under management excluded \$3.5 billion of assets sub-advised by Mackenzie on behalf of Investors Group and Investment Planning Counsel (\$3.0 billion at March 31, 2010).

Changes in assets under management for Investors Group and Mackenzie are discussed further in each of their respective Review of Business sections in the MD&A.

## SUMMARY OF QUARTERLY RESULTS

The Summary of Quarterly Results in Table 6 includes:

- The five most recent quarters based on IFRS and the reconciliation of non-IFRS financial measures to net earnings in accordance with IFRS.
- The three quarters in 2009 based on previous Canadian GAAP and the reconciliation of non-Canadian GAAP financial measures to net earnings in accordance with previous Canadian GAAP.

Quarterly operating earnings available to common shareholders are primarily dependent on the level of mutual fund assets under management. Improving market conditions beginning in the second quarter of 2009 resulted in increasing levels of average daily mutual fund assets under management in each quarter during 2009. Average daily mutual fund assets under management remained relatively constant in each of the first three quarters of 2010 and increased in both the fourth quarter of 2010 and the first quarter of 2011 consistent with improving market conditions in those periods as shown in Table 6.

TABLE 6: SUMMARY OF QUARTERLY RESULTS

	IFRS					PREVIOUS CANADIAN GAAP		
	2011 Q1	2010 Q4	2010 Q3	2010 Q2	2010 Q1	2009 Q4	2009 Q3	2009 Q2
<b>Consolidated Statements of Earnings</b> (\$ millions)								
Revenues								
Management fees	\$ 492.1	\$ 479.0	\$ 452.5	\$ 455.5	\$ 449.7	\$ 449.7	\$ 432.1	\$ 399.4
Administration fees	92.8	90.8	87.8	89.2	88.5	88.3	88.6	86.9
Distribution fees	89.7	83.7	69.1	71.9	72.9	70.7	62.0	62.3
Net investment income and other	45.8	52.4	41.2	20.1	54.2	28.9	43.8	43.0
	720.4	705.9	650.6	636.7	665.3	637.6	626.5	591.6
Expenses								
Commission	233.6	221.4	207.3	212.0	213.7	213.5	205.3	197.3
Non-commission	169.2	160.4	157.9	159.0	159.0	148.7	148.7	158.3
Interest	30.3	28.7	27.8	27.6	27.3	33.2	33.0	32.4
	433.1	410.5	393.0	398.6	400.0	395.4	387.0	388.0
	287.3	295.4	257.6	238.1	265.3	242.2	239.5	203.6
Non-recurring items related to transition to IFRS	–	(29.3)	–	–	–	–	–	–
Proportionate share of affiliate's provision	–	–	(8.2)	–	–	–	–	–
Non-cash charge on AFS equity securities	–	–	–	–	–	(76.5)	–	–
Premium paid on redemption of preferred shares	–	–	–	–	–	(14.4)	–	–
Earnings before income taxes	287.3	266.1	249.4	238.1	265.3	151.3	239.5	203.6
Income taxes	73.3	73.8	73.0	57.6	70.0	37.6	72.1	59.1
Net earnings	214.0	192.3	176.4	180.5	195.3	113.7	167.4	144.5
Perpetual preferred share dividends	2.2	2.2	2.2	2.2	3.5	–	–	–
Net earnings available to common shareholders	\$ 211.8	\$ 190.1	\$ 174.2	\$ 178.3	\$ 191.8	\$ 113.7	\$ 167.4	\$ 144.5
<b>Reconciliation of Non-IFRS and Non-Canadian GAAP Financial Measures<sup>(1)</sup></b> (\$ millions)								
Operating earnings available to common shareholders – non-IFRS or non-Canadian GAAP measure								
	\$ 211.8	\$ 212.0	\$ 182.4	\$ 178.3	\$ 191.8	\$ 176.5	\$ 167.4	\$ 144.5
Other items:								
Non-recurring items related to transition to IFRS, net of tax	–	(21.9)	–	–	–	–	–	–
Proportionate share of affiliate's provision	–	–	(8.2)	–	–	–	–	–
Non-cash charge on AFS equity securities, net of tax	–	–	–	–	–	(66.2)	–	–
Non-cash income tax benefit	–	–	–	–	–	17.8	–	–
Premium paid on redemption of preferred shares	–	–	–	–	–	(14.4)	–	–
Net earnings available to common shareholders – IFRS or Previous Canadian GAAP	\$ 211.8	\$ 190.1	\$ 174.2	\$ 178.3	\$ 191.8	\$ 113.7	\$ 167.4	\$ 144.5
<b>Earnings per Share</b> (¢)								
Net earnings available to common shareholders								
– Basic	82	73	67	68	73	43	63	55
– Diluted	81	73	66	68	73	43	63	55
Operating earnings available to common shareholders <sup>(1)</sup>								
– Basic	82	81	70	68	73	67	63	55
– Diluted	81	81	69	68	73	67	63	55
<b>Average Daily Mutual Fund Assets</b> (\$ billions)								
	\$ 110.0	\$ 105.0	\$ 99.4	\$ 100.5	\$ 100.4	\$ 98.6	\$ 94.4	\$ 88.2
<b>Total Mutual Fund Assets Under Management</b> (\$ billions)								
	\$ 111.7	\$ 107.9	\$ 102.3	\$ 96.5	\$ 102.8	\$ 100.4	\$ 98.4	\$ 91.6
<b>Total Assets Under Management</b> (\$ billions)								
	\$ 134.1	\$ 129.5	\$ 122.7	\$ 115.7	\$ 123.4	\$ 120.5	\$ 117.9	\$ 109.6

(1) Q4 2010 – refer to Table 1 for an explanation of Other items used to calculate the Non-IFRS financial measure.

Refer to the Summary of Consolidated Operating Results section included in the MD&A of the 2010 IGM Financial Inc. Annual Report for an explanation of Other items used to calculate the Non-IFRS or Non-Canadian GAAP financial measures for other periods.

# Investors Group

## Review of the Business

### INVESTORS GROUP STRATEGY

Investors Group strives to ensure that the interests of shareholders, clients, Consultants and employees are closely aligned. Investors Group's business strategy is focused on:

1. Growing our distribution network by expanding the number of region offices, attracting new Consultants to our industry and supporting existing Consultants in their growth and development.
2. Emphasizing the delivery of financial planning advice, products and services through our exclusive network of Consultants.
3. Communicating actively with our Consultants and primarily through them to our clients during all economic cycles.
4. Extending the diversity and range of products offered by Investors Group as we continue to build and maintain enduring client relationships.
5. Maximizing returns on business investment by focusing resources on initiatives that have direct benefits to clients and Consultants, controlling expenditures, and becoming more efficient.

### CONSULTANT NETWORK

Investors Group distinguishes itself from its competition by offering personal financial planning to its clients within the context of long-term relationships. At the centre of this relationship is a national distribution network of Consultants based in 101 region offices across Canada.

At March 31, 2011, Investors Group had 4,586 Consultants, compared with 4,686 at the end of 2010 and 4,637 one year ago. Terminations of Consultants in the first quarter of 2011 were consistent with prior periods. In early 2011, Investors Group refined its selection and recruitment practices which will be beneficial to the future growth of the Consultant network. However, this change has resulted in a short-term reduction in the number of Consultant appointments.

The number of Consultants with more than four years experience increased to 2,655 compared to 2,641 at the end of 2010 and 2,604 a year earlier.

### COMMUNICATING WITH CONSULTANTS AND CLIENTS

As a result of the significant market volatility experienced in the last few years, communications to Consultants and clients increased substantially. Consultants, in turn, maintain a high degree of contact with our clients, continuing to reinforce the importance of long-term planning and a diversified investment portfolio. Ongoing surveys of our clients indicate a strong appreciation of the value of advice provided by our Consultants through varying economic cycles.

### ASSETS UNDER MANAGEMENT

The level of mutual fund assets under management is influenced by three factors: sales, redemptions and net asset values of our funds. Changes in assets under management for the periods under review are reflected in Table 7.

TABLE 7: CHANGE IN MUTUAL FUND ASSETS UNDER MANAGEMENT – INVESTORS GROUP

Three months ended (\$ millions)	2011 MAR. 31	2010 DEC. 31	2010 MAR. 31	% CHANGE	
				2010 DEC. 31	2010 MAR. 31
Sales	\$ 2,045.9	\$ 1,386.6	\$ 1,880.2	47.5 %	8.8 %
Redemptions	1,541.9	1,424.5	1,319.7	8.2	16.8
<b>Net sales (redemptions)</b>	504.0	(37.9)	560.5	N/M	(10.1)
Market and income	1,759.3	2,985.5	1,008.1	(41.1)	74.5
Net change in assets	2,263.3	2,947.6	1,568.6	(23.2)	44.3
Beginning assets	61,785.3	58,837.7	57,655.0	5.0	7.2
<b>Ending assets</b>	\$ 64,048.6	\$ 61,785.3	\$ 59,223.6	3.7 %	8.1 %
<b>Average daily assets</b>	\$ 63,005.6	\$ 60,236.0	\$ 57,742.9	4.6 %	9.1 %

At March 31, 2011, 64% of Investors Group mutual funds (Investors, partner and portfolio funds) had a rating of three stars or better from the Morningstar<sup>†</sup> fund ranking service and 26% had a rating of four or five stars. This compared to the Morningstar<sup>†</sup> universe of 65% for three stars or better and 30% for four and five star funds at March 31, 2011. Morningstar<sup>†</sup> Ratings are an objective, quantitative measure of a fund's three, five and ten year risk-adjusted performance relative to comparable funds.

Investors Group continues to enhance the performance, scope and diversity of our investment offering with the introduction of new funds that are well-suited to the long-term diverse needs of Canadian investors. On February 7, 2011, Investors Group launched a new fixed income mandate, Investors Fixed Income Flex Portfolio. Investors Group has also announced a new fixed income mandate, Investors Canadian Corporate Bond Fund, which is expected to be available in early May 2011.

#### **Q1 2011 vs. Q1 2010**

Investors Group's mutual fund assets under management were \$64.0 billion at March 31, 2011, an increase of 8.1% from \$59.2 billion at March 31, 2010. Average daily mutual fund assets were \$63.0 billion in the first quarter of 2011, up 9.1% from \$57.7 billion in the first quarter of 2010.

For the first quarter ended March 31, 2011, sales of Investors Group mutual funds through its Consultant network were \$2.0 billion, an increase of 8.8% from 2010. Mutual fund redemptions totalled \$1.5 billion compared to \$1.3 billion in 2010. Investors Group's twelve month trailing redemption rate for long-term funds was 8.4% at March 31, 2011 compared to 7.5% at March 31, 2010, and remains well below the corresponding average redemption rate of approximately 16.4% for all other members of the Investment Funds Institute of Canada (IFIC) at March 31, 2011. Net sales of Investors Group mutual funds for the first quarter of 2011 were \$504 million compared with net sales of \$560 million in 2010. Sales of long-term funds were \$1.8 billion for the first quarter of 2011, compared with \$1.7 billion in 2010, an increase of 8.3%. Net sales of long-term funds for the first quarter of 2011 were \$473 million compared to net sales of \$565 million in 2010. During the first quarter, market and income resulted in an increase of \$1.8 billion in mutual fund assets compared to \$1.0 billion in the first quarter of 2010.

#### **Q1 2011 vs. Q4 2010**

Investors Group's mutual fund assets under management were \$64.0 billion at March 31, 2011, an increase of 3.7% from \$61.8 billion at December 31, 2010. Average daily mutual fund assets were \$63.0 billion in the first quarter of 2011 compared to \$60.2 billion in the fourth quarter of 2010.

For the first quarter ended March 31, 2011, sales of Investors Group mutual funds through its Consultant network were \$2.0 billion, an increase of 47.5% from the fourth quarter of 2010. Mutual fund redemptions, which totalled \$1.5 billion for the same period, increased 8.2% from the previous quarter. Net sales of Investors Group mutual funds for the current quarter were \$504 million compared with net redemptions of \$38 million in the previous quarter. Sales of long-term funds were \$1.8 billion for the current quarter, compared with \$1.2 billion in the previous quarter, an increase of 51.3%. Net sales of long-term funds for the current quarter were \$473 million compared to net redemptions of \$22 million in the previous quarter.

### **OTHER PRODUCTS AND SERVICES**

#### **Segregated Funds**

The Guaranteed Investment Funds (GIFs) offering of Great-West Life segregated funds includes 14 segregated fund-of-fund portfolios and 6 segregated funds. These funds offer an enhanced selection of death benefit and maturity guarantees and also include a new Lifetime Income Benefit (LIB) protection feature on select GIFs. The investment components of these segregated funds are managed by Investors Group. At March 31, 2011, total segregated fund assets were \$958 million compared to \$633 million in 2010.

#### **Insurance**

Investors Group distributes insurance products through I.G. Insurance Services Inc. For the three months ended March 31, 2011, sales of insurance products as measured by new annualized premiums were \$14.9 million, an increase of 14.0% over \$13.1 million in 2010.

#### **Securities Operations**

Investors Group provides securities services to clients through Investors Group Securities Inc. At March 31, 2011, total assets under administration were \$6.4 billion compared to \$5.7 billion in 2010.

### **Mortgage Operations**

Clients who are seeking residential mortgages are referred to Investors Group mortgage planning specialists who originate mortgages in key residential markets. For the three months ended March 31, 2011, mortgage originations were \$330 million compared with \$285 million in 2010. At March 31, 2011, mortgages serviced by Investors Group totalled \$5.8 billion compared to \$5.7 billion at December 31, 2010.

Through its mortgage banking operations, residential mortgages originated by Investors Group mortgage planning specialists are sold to the Investors Mortgage and Short Term Income Fund, securitization programs, and institutional investors. Certain subsidiaries of Investors Group are CMHC-approved issuers of National Housing Act Mortgage-Backed Securities (NHA MBS) and sellers of NHA MBS into the Canada Mortgage Bond Program (CMB Program). Securitization programs that these subsidiaries participate in also include certain bank-sponsored asset-backed commercial paper (ABCP) programs. Residential mortgages are also held by Investors Group's intermediary operations.

### **Solutions Banking<sup>†</sup>**

Investors Group's Solutions Banking<sup>†</sup> continues to experience high rates of utilization by Consultants and clients. The offering consists of a wide range of products and services provided by the National Bank of Canada under a long-term distribution agreement and includes: investment loans, lines of credit, personal loans, creditor insurance, deposit accounts and credit cards. Clients have access to a network of banking machines, as well as a private labeled client website and private labeled client service centre. The Solutions Banking<sup>†</sup> offering supports Investors Group's approach to delivering total financial solutions for our clients through a broad financial planning platform.

### **Additional Products and Services**

Investors Group also provides its clients with guaranteed investment certificates offered by Investors Group Trust Co. Ltd., as well as a number of other financial institutions.

## **Review of Segment Operating Results**

Investors Group's earnings before interest and taxes are presented in Table 8.

### **Q1 2011 VS. Q1 2010**

#### **Fee Income**

Fee income is generated from the management, administration and distribution of Investors Group mutual funds. The distribution of insurance and Solutions Banking<sup>†</sup> products and the provision of securities services provide additional fee income.

Investors Group earns management fees for investment management services provided to its mutual funds, which depend largely on the level and composition of mutual fund assets under management. Management fees were \$297.7 million in the first quarter of 2011, an increase of \$26.0 million or 9.6% from \$271.7 million in 2010 primarily due to the

increase of 9.1% in average daily mutual fund assets as shown in Table 7. Management fees were 192 basis points of average daily mutual fund assets compared to 191 basis points in 2010. Management fee income and average management fee rates for both periods also reflected the effect of Investors Group waiving a portion of the investment management fees on its money market funds to ensure that these funds maintained a positive yield. These waivers totalled \$1.0 million in the first quarter of 2011 compared to \$2.1 million in the prior year.

Administration fees totalled \$57.9 million in the current quarter compared to \$54.4 million a year ago, an increase of 6.4%. The increase resulted primarily from the increase of average daily mutual fund assets under management of 9.1% offset by the impact of reductions in the fixed rate on administration fees charged on certain mutual funds, effective July 1, 2010.

TABLE 8: OPERATING RESULTS – INVESTORS GROUP

Three months ended (\$ millions)	2011 MAR. 31	2010 DEC. 31	2010 MAR. 31	% CHANGE	
				2010 DEC. 31	2010 MAR. 31
<b>Revenues</b>					
Management fees	\$ 297.7	\$ 290.2	\$ 271.7	2.6 %	9.6 %
Administration fees	57.9	56.0	54.4	3.4	6.4
Distribution fees	47.7	47.3	41.8	0.8	14.1
	403.3	393.5	367.9	2.5	9.6
Net investment income and other	21.5	25.3	25.1	(15.0)	(14.3)
	424.8	418.8	393.0	1.4	8.1
<b>Expenses</b>					
Commission	68.0	66.8	64.7	1.8	5.1
Asset retention bonus and premium	56.2	53.5	51.1	5.0	10.0
Non-commission	85.8	80.0	81.4	7.3	5.4
	210.0	200.3	197.2	4.8	6.5
<b>Earnings before interest and taxes</b>	<b>\$ 214.8</b>	<b>\$ 218.5</b>	<b>\$ 195.8</b>	<b>(1.7)%</b>	<b>9.7 %</b>

Distribution fees are earned from:

- Redemption fees on mutual funds sold with a deferred sales charge.
- Distribution of insurance products through I.G. Insurance Services Inc.
- Securities trading services provided through Investors Group Securities Inc.
- Banking services provided through Solutions Banking<sup>†</sup>, an arrangement with the National Bank of Canada.

Distribution fee income of \$47.7 million for the first quarter of 2011 increased by \$5.9 million from \$41.8 million in 2010. Distribution fee income from insurance and banking products and from securities services increased in the first quarter of 2011 compared to 2010. Redemption fee income increased by \$1.8 million to \$13.7 million in the first quarter of 2011 compared to 2010. Redemption fee income may vary depending on the level of deferred sales charge attributable to fee-based redemptions.

#### Net Investment Income and Other

Net investment income and other includes income related to mortgage banking activities as well as interest earned on cash and cash equivalents, securities and mortgage loans related to intermediary operations. Investors Group reports net investment income as the difference between investment income and interest

expense. Interest expense includes interest on deposit liabilities and interest on bank indebtedness, if any.

Net investment income and other was \$21.5 million in the first quarter of 2011, a decrease of \$3.6 million from \$25.1 million in 2010. This decrease in net investment income related primarily to Investors Group's mortgage banking operations. A summary of mortgage banking activities for the three months ended March 31, 2011 compared to the three months ended March 31, 2010 and the three months ended December 31, 2010 is presented in Table 9.

Net investment income related to Investors Group's mortgage banking operations decreased by \$4.3 million in the three months ended March 31, 2011 compared to 2010 primarily due to lower net interest income on securitized loans which decreased by \$4.8 million. Increases in asset-backed commercial paper yields during the period resulted in a lower net interest income margin which accounted for \$2.1 million of the decrease. The remainder of the decrease related to a reduction in the proportion of securitized loans residing in bank-sponsored asset-backed commercial paper programs, as these loans currently have a higher net interest margin than those securitized in the Canada Mortgage Bond Program.

The Company hedges the interest rate risk associated with funding fixed-rate mortgages with asset-backed commercial paper by entering into offsetting interest

TABLE 9: MORTGAGE BANKING ACTIVITIES

(\$ millions)	2011 MAR. 31	2010 DEC. 31	2010 MAR. 31	% CHANGE	
				2010 DEC. 31	2010 MAR. 31
(As at)					
<b>Mortgages serviced</b>	\$ 5,808	\$ 5,741	\$ 5,433	1.2 %	6.9 %
<b>Mortgage warehouse<sup>(1)</sup></b>	\$ 289	\$ 187	\$ 234	54.5 %	23.5 %
(Three months ended)					
<b>Average mortgages serviced</b>					
CMB/MBS Programs	\$ 2,113	\$ 2,008	\$ 1,495	5.2 %	41.3 %
Bank-sponsored ABCP programs	1,281	1,345	1,727	(4.8)	(25.8)
Securitizations	3,394	3,353	3,222	1.2	5.3
Other	2,367	2,354	2,168	0.6	9.2
	\$ 5,761	\$ 5,707	\$ 5,390	0.9 %	6.9 %
<b>Mortgage originations<sup>(2)</sup></b>	\$ 330	\$ 253	\$ 285	30.4 %	15.8 %
<b>Mortgage sales to:<sup>(3)</sup></b>					
Securitizations	\$ 291	\$ 305	\$ 204	(4.6)%	42.6 %
Other <sup>(4)</sup>	198	233	233	(15.0)	(15.0)
	\$ 489	\$ 538	\$ 437	(9.1)%	11.9 %
<b>Total mortgage banking income</b>					
Net interest income on securitized loans					
Interest income	\$ 36.7	\$ 38.3	\$ 36.4	(4.2)%	0.8 %
Interest expense	(20.4)	(20.0)	(15.3)	(2.0)	(33.3)
Net interest income	16.3	18.3	21.1	(10.9)	(22.7)
Gain on sales <sup>(4)</sup>	3.3	6.6	5.5	(50.0)	(40.0)
Mark-to-market and other income	1.5	1.6	(1.1)	(6.3)	236.4
	\$ 21.1	\$ 26.5	\$ 25.5	(20.4)%	(17.3)%

(1) Warehouse activities include mortgage fundings, mortgage renewals and mortgage refinances.

(2) Excludes renewals and refinances.

(3) Represents principal amounts sold.

(4) Represents sales and gains on sales related to institutional investors through private placements and to Investors Mortgage and Short Term Income Fund.

rate swaps to receive floating and pay fixed. These hedges are carried at fair value on the balance sheet and changes in fair value are recorded in the Net investment income and other. The changes in fair value associated with these hedges were not significant during the periods under review.

#### Expenses

Investors Group incurs commission expense in connection with the distribution of its mutual funds and

other financial services and products. Commissions are paid on the sale of these products and fluctuate with the level of sales. Expense recognition for deferred selling commissions classified as intangible assets in accordance with IFRS is impacted by two factors: amortization of the asset over its useful life and the reduction of the unamortized deferred selling commission asset associated with redemptions. Commissions paid on the sale of mutual funds are deferred and amortized over a

maximum period of seven years. Commission expense for the first quarter of 2011 increased by \$3.3 million to \$68.0 million compared with \$64.7 million in 2010 due to increases in the distribution of mutual funds and other financial services and products.

Asset retention bonus and premium expense is comprised of the following:

- Asset retention bonus which is paid monthly is based on the value of assets under management. Asset retention bonus expense increased by \$4.6 million for the three months ended March 31, 2011 to \$47.8 million compared to 2010. The increases were primarily as a result of changes in average assets under management.
- Asset retention premium which is paid annually is a deferred component of compensation designed to promote Consultant retention and is based on assets under management at each year-end. Asset retention premium expense increased by \$0.5 million to \$8.4 million compared to 2010.

Non-commission expenses incurred by Investors Group related primarily to the support of the Consultant network, the administration, marketing and management of its mutual funds and other products, as well as sub-advisory fees related to mutual funds under management. Non-commission expenses were \$85.8 million for the first quarter of 2011 compared to \$81.4 million in 2010, an increase of \$4.4 million or 5.4%.

## Q1 2011 VS. Q4 2010

### Fee Income

Management fee income increased by \$7.5 million or 2.6% to \$297.7 million in the first quarter of 2011 compared with the fourth quarter of 2010. There were two fewer calendar days in the first quarter of 2011 than in the fourth quarter of 2010 which resulted in a \$6.3 million reduction in fee income in the current quarter. Excluding the impact of fewer calendar days in the current quarter, management fee income was consistent with the increase in average daily mutual fund assets of 4.6% as shown in Table 7. Management fee income was 192 basis points of average daily mutual fund assets compared with 191 basis points in the prior quarter. Money market fund waivers totalled \$1.0 million

in the first quarter of 2011 compared to \$1.2 million in the prior quarter.

Administration fees increased to \$57.9 million in the first quarter of 2011 from \$56.0 million in the fourth quarter of 2010 consistent with the change in average daily mutual fund assets.

Distribution fee income of \$47.7 million in the first quarter of 2011 increased by \$0.4 million from \$47.3 million in the fourth quarter. The increase was primarily due to an increase in redemption fee income of \$2.1 million, offset in part by a decrease in distribution fee income from insurance products.

### Net Investment Income and Other

Net investment income and other was \$21.5 million in the first quarter of 2011, a decrease of \$3.8 million from \$25.3 million in the previous quarter. The decrease in net investment income related primarily to Investors Group's mortgage banking operations, which decreased by \$5.4 million during the quarter. Gains on sales to the Investors Mortgage and Short Term Income Fund and institutional investors decreased by \$3.3 million, primarily as a result of lower margins during the period. Net interest income on securitized loans decreased by \$2.0 million primarily due to a reduction in the proportion of securitized loans residing in bank-sponsored asset-backed commercial paper programs, as these loans currently have a higher net interest margin than those securitized in the Canada Mortgage Bond Program.

### Expenses

Commission expense in the current quarter was \$68.0 million compared with \$66.8 million in the previous quarter primarily due to increases in the commissions related to mutual funds and other financial services and products.

The asset retention bonus and premium expense increased by \$2.7 million to \$56.2 million in the first quarter of 2011 related to increases in mutual fund assets.

Non-commission expenses increased \$5.8 million to \$85.8 million in the first quarter of 2011 compared with the fourth quarter due primarily to seasonal patterns of expenses related to the support of the Consultant network and mutual fund operations as well as increases in sub-advisory fees related to the increase in sub-advised mutual funds under management.

# Mackenzie

## Review of the Business

### MACKENZIE STRATEGY

Mackenzie strives to ensure that the interests of shareholders, dealers, advisors, investment clients and employees are closely aligned. Mackenzie's business approach embraces current trends and practices in the global financial services industry and our strategic plan is focused on:

1. The delivery of consistent long-term investment results.
2. Offering a diversified suite of investment solutions for financial advisors and investors.
3. Continuing to build and solidify our distribution relationships.
4. Maximizing returns on business investment by focusing resources on initiatives that have direct benefits to investment management, distribution and client service.

Founded in 1967, Mackenzie continues to build an investment advisory business through proprietary investment research and portfolio management while utilizing strategic partners in a selected sub-advisory capacity. Our sales model focuses on multiple third party distribution channels engaged in the provision of financial advice to investors. This approach is particularly relevant in the current economic environment as investors look for assistance in positioning their financial plans. We are committed to continuing to partner with the advice channel going forward.

Mackenzie distributes its retail investment products through third party financial advisors. Mackenzie's sales teams work with many of the more than 30,000 independent financial advisors across Canada. In addition to its retail distribution team, Mackenzie also has specialty teams focused on strategic alliances, sub-advisory accounts, private asset management and the institutional marketplace. Mackenzie attracts new institutional business through its relationships with pension and management consultants, through direct sales efforts and through additional mandates from its existing client relationships.

Mackenzie faces strong competition from other asset management companies, banks, insurance companies and other financial institutions which distribute their products and services to the same customers that Mackenzie is seeking to attract. Mackenzie continues to be well positioned with its team of experienced investment professionals, broad product shelf, competitively priced products and its focus on customer service to continue to build and enhance its distribution relationships.

### ASSETS UNDER MANAGEMENT

The changes in assets under management are summarized in Table 10.

The change in Mackenzie's assets under management is determined by: (1) the increase or decrease in the market value of the securities held in the portfolios of investments; (2) the level of sales as compared to the level of redemptions; and (3) acquisitions. Assets under management are subject to the risk of asset volatility resulting from changes in the global financial and equity markets.

Long-term investment performance is a key measure of Mackenzie's ongoing success. At March 31, 2011, 42% of Mackenzie's mutual funds were rated in the top two performance quartiles for the one year time frame, 57% for the three year time frame and 65% for the five year time frame. Mackenzie also monitors its fund performance relative to the ratings it receives on its mutual funds from the Morningstar<sup>†</sup> fund ranking service. At March 31, 2011, 81% of Mackenzie's mutual fund assets measured by Morningstar<sup>†</sup> had a rating of three stars or better and 44% had a rating of four or five stars. This compared to the Morningstar<sup>†</sup> universe of 82% for three stars or better and 43% for four and five star funds at March 31, 2011.

Mackenzie's diversified suite of investment products is designed to meet the needs and goals of investors. During the current period, Mackenzie continued to adjust its product shelf by providing enhanced investment solutions for financial advisors to offer their investment clients. A summary of product initiatives undertaken this quarter included the following:

- February 24 – Mackenzie announced that effective March 31, 2011, Mackenzie Focus Fund and Mackenzie Focus Class will be managed by five instead of six portfolio management teams. Each portfolio management team selects approximately 10 securities within their style specialty and geographic focus to build a globally diversified portfolio.
- March 3 – Mackenzie announced that it proposes to transfer investors from its STAR Strategic Asset Allocation Service, Keystone Strategic Allocation service and Keystone Portfolio Funds into its Symmetry program. These initiatives are designed to upgrade Mackenzie's existing asset allocation clients to its Symmetry One Funds and to simplify Mackenzie's asset allocation product and service offering into one product.

TABLE 10: CHANGE IN ASSETS UNDER MANAGEMENT – MACKENZIE

Three months ended (\$ millions)	2011 MAR. 31	2010 DEC. 31	2010 MAR. 31	% CHANGE	
				2010 DEC. 31	2010 MAR. 31
Sales	\$ 3,486.2	\$ 3,132.5	\$ 3,227.5	11.3 %	8.0 %
Redemptions	3,365.5	3,399.6	3,126.6	(1.0)	7.6
<b>Net sales (redemptions)</b>	120.7	(267.1)	100.9	N/M	19.6
Market and income	2,211.9	4,080.4	1,176.9	(45.8)	87.9
Net change in assets	2,332.6	3,813.3	1,277.8	(38.8)	82.5
Beginning assets	68,346.3	64,533.0	63,579.4	5.9	7.5
<b>Ending assets</b>	\$ 70,678.9	\$ 68,346.3	\$ 64,857.2	3.4 %	9.0 %
<b>Consists of:</b>					
Mutual funds	\$ 44,824.2	\$ 43,452.2	\$ 41,331.2	3.2 %	8.5 %
Sub-advisory, institutional and other accounts	25,854.7	24,894.1	23,526.0	3.9	9.9
	\$ 70,678.9	\$ 68,346.3	\$ 64,857.2	3.4 %	9.0 %
<b>Daily average mutual fund assets</b>	\$ 44,219.0	\$ 42,197.7	\$ 40,533.2	4.8 %	9.1 %
<b>Monthly average total assets<sup>(1)</sup></b>	\$ 69,546.5	\$ 66,355.3	\$ 63,600.4	4.8 %	9.3 %

(1) Based on daily average mutual fund assets and month-end average sub-advisory, institutional and other assets.

### Q1 2011 vs. Q1 2010

Mackenzie's total assets under management at March 31, 2011 were \$70.7 billion, an increase of 9.0% from \$64.9 billion at March 31, 2010. Mackenzie's mutual fund assets under management were \$44.8 billion at March 31, 2011, an increase of 8.5% from \$41.3 billion at March 31, 2010. Mackenzie's sub-advisory, institutional and other accounts at March 31, 2011 were \$25.9 billion, an increase of 9.9% from \$23.5 billion last year.

In the three months ended March 31, 2011, Mackenzie's gross sales were \$3.5 billion, an increase of 8.0% from \$3.2 billion in the comparative period last year. Redemptions in the current period were \$3.4 billion, an increase of 7.6% from \$3.1 billion last year. Net sales for the three months ended March 31, 2011 were \$0.1 billion, consistent with last year. During the current quarter, market and income resulted in assets increasing by \$2.2 billion as compared to an increase of \$1.2 billion in 2010.

Redemptions of long-term mutual funds in the current quarter were \$1.8 billion as compared to redemptions of \$1.6 billion in 2010. As at March 31,

2011, Mackenzie's twelve-month trailing redemption rate for long-term funds was 16.5%, as compared to 15.1% last year. The average twelve-month trailing redemption rate for long-term funds for all other members of IFIC increased to approximately 15.5% at March 31, 2011 from 14.4% last year. Mackenzie's twelve-month trailing redemption rate is comprised of the weighted average redemption rate for front-end load assets, deferred sales charge and low load assets with redemption fees, and deferred sales charge assets without redemption fees (matured assets). Generally, redemption rates for front-end load assets and matured assets are higher than the redemption rates for deferred sales charge and low load assets with redemption fees.

### Q1 2011 vs. Q4 2010

Mackenzie's total assets under management at March 31, 2011 were \$70.7 billion, an increase of 3.4% from \$68.3 billion at December 31, 2010 as summarized in Table 10. Mackenzie's mutual fund assets under management increased \$1.4 billion or 3.2% to \$44.8 billion in the quarter and Mackenzie's sub-advisory, institutional and other accounts increased \$1.0 billion or 3.9% to \$25.9 billion at March 31, 2011.

Redemptions of long-term mutual fund assets in the current quarter were \$1.8 billion as compared to \$1.7 billion in the quarter ended December 31, 2010. Mackenzie's annualized quarterly redemption rate for

long-term funds for the quarter ended March 31, 2011 was 17.0%, consistent with the redemption rate in the fourth quarter of 2010.

## Review of Segment Operating Results

Mackenzie's earnings before interest and taxes are presented in Table 11.

### Q1 2011 VS. Q1 2010

#### Revenues

Mackenzie's management fee revenues are earned from services it provides as fund manager to the Mackenzie mutual funds and as investment advisor to sub-advisory and institutional accounts. The majority of Mackenzie's mutual fund assets are purchased on a retail basis. Mackenzie also offers certain series of its mutual funds with management fees that are designed for fee-based programs, institutional investors and third party investment programs offered by banks, insurance companies and investment dealers. Mackenzie does not

pay commissions on these non-retail series of its mutual funds. At March 31, 2011, there were \$10.6 billion of mutual fund assets in these series of funds, as compared to \$8.5 billion at March 31, 2010.

Management fees were \$183.3 million for the three months ended March 31, 2011, an increase of \$14.0 million or 8.3% from \$169.3 million last year. The increase in management fees was due to the change in Mackenzie's monthly average total assets under management combined with the change in the mix of assets under management.

Monthly average total assets under management were \$69.5 billion in the three month period ended March 31, 2011 compared to \$63.6 billion in 2010, an increase of 9.3%.

TABLE 11: OPERATING RESULTS – MACKENZIE

Three months ended (\$ millions)	2011 MAR. 31	2010 DEC. 31	2010 MAR. 31	% CHANGE	
				2010 DEC. 31	2010 MAR. 31
<b>Revenues</b>					
Management fees	\$ 183.3	\$ 178.3	\$ 169.3	2.8 %	8.3 %
Administration fees	33.1	33.3	32.7	(0.6)	1.2
Distribution fees	6.4	6.7	6.5	(4.5)	(1.5)
	222.8	218.3	208.5	2.1	6.9
Net investment income and other	4.5	4.2	3.4	7.1	32.4
	227.3	222.5	211.9	2.2	7.3
<b>Expenses</b>					
Commission	25.7	25.6	29.0	0.4	(11.4)
Trailing commission	50.1	47.3	45.4	5.9	10.4
Non-commission	71.7	68.0	69.2	5.4	3.6
	147.5	140.9	143.6	4.7	2.7
<b>Earnings before interest and taxes</b>	<b>\$ 79.8</b>	<b>\$ 81.6</b>	<b>\$ 68.3</b>	<b>(2.2)%</b>	<b>16.8 %</b>

Mackenzie's average management fee rate was 106.9 basis points in the three month period ended March 31, 2011 compared to 108.0 basis points in 2010. Factors contributing to the net decrease in the average management fee rate as compared to 2010 are as follows:

- The relative change in Mackenzie's institutional accounts and in its non-retail mutual funds relative to the change in its retail mutual funds decreased Mackenzie's average management fee rate. Institutional assets and non-retail mutual funds have lower management fees than retail mutual funds.
- The lower level of waivers of management fees on its money market funds in the current quarter relative to last year increased Mackenzie's average management fee rate. Due to the continuing low interest rate environment in the current period, Mackenzie waived a portion of its management fees on these funds in order to maintain positive net returns for investors. In the three month period ended March 31, 2011, Mackenzie waived management fees of \$0.1 million on its money market funds as compared to \$2.3 million in 2010.

Administration fees include the following main components:

- Administration fees for providing services to the Mackenzie mutual funds.
- Trustee and other administration fees generated from the MRS account administration business.

Administration fees were \$33.1 million for the three months ended March 31, 2011, as compared to \$32.7 million in 2010.

Effective August 1, 2007, Mackenzie assumed responsibility for the applicable operating expenses of the Mackenzie funds, other than GST/HST and certain specified fund costs, in return for a fixed rate administration fee established for each fund based on the following criteria:

- From August 1, 2007 until December 31, 2009, and thereafter as may be applicable, the funds that existed as at August 1, 2007 may be required to pay a monthly operating expense adjustment to Mackenzie if the combined average monthly net assets for all Mackenzie funds and series that were subject to the administration fee proposal that was approved by investors on August 7, 2007 fall to a level that is 95% of the amount of their total net assets. If it becomes payable, Mackenzie will be entitled to receive an operating expense adjustment for that month from

each of those funds and series in such amount that will result in all of those series, collectively, paying an administration fee for the month equal to the administration fee that would have been payable had the monthly net assets equaled 95% of the net assets on August 1, 2007 throughout the month.

- As the applicable mutual fund asset levels as at December 31, 2009 were below 95% of the net asset levels on August 1, 2007, the monthly operating expense adjustment continues until the first month where average asset levels exceed 95% of the net asset levels on August 1, 2007. If, in a subsequent month, the monthly net assets increase to an amount equal to or greater than 95% of the net assets on August 1, 2007, the operating expense adjustment will no longer be payable.

Due to the level of mutual fund assets, Mackenzie continued to receive an operating expense adjustment in the current period. Included in administration fees were operating expense adjustments of \$1.6 million in the three months ended March 31, 2011 compared to \$3.2 million in 2010.

Mackenzie earns distribution fee income on redemptions of mutual fund assets sold on a deferred sales charge purchase option and on a low load purchase option. Distribution fees charged for deferred sales charge assets range from 5.5% in the first year and decrease to zero after seven years. Distribution fees for low load assets range from 3.0% in the first year and decrease to zero after three years. Distribution fee income in the three months ended March 31, 2011 was \$6.4 million, a decrease of \$0.1 million from \$6.5 million last year.

The primary component of net investment income and other is the net interest margin from M.R.S. Trust Company's lending and deposit-taking operations. Net investment income and other in the three months ended March 31, 2011 was \$4.5 million, an increase of \$1.1 million from \$3.4 million in 2010.

### Expenses

Mackenzie's expenses were \$147.5 million for the three months ended March 31, 2011, an increase of \$3.9 million or 2.7% from \$143.6 million last year.

Mackenzie pays selling commissions to the dealers that sell its mutual funds on a deferred sales charge and low load purchase option. Expense recognition for deferred selling commissions is impacted by two factors: amortization of the asset over its useful life and the

reduction of the unamortized deferred selling commission asset associated with redemptions. Commission expense, which represents the amortization of selling commissions, was \$25.7 million in the three months ended March 31, 2011, as compared to \$29.0 million last year. Mackenzie amortizes selling commissions over a maximum period of three years from the date of original purchase of the applicable low load assets and over a maximum period of seven years from the date of original purchase of the applicable deferred sales charge assets.

Trailing commissions paid to dealers are calculated as a percentage of mutual fund assets under management and vary depending on the fund type and the purchase option upon which the fund was sold: front-end, deferred sales charge or low load. Trailing commissions were \$50.1 million in the three months ended March 31, 2011, an increase of \$4.7 million or 10.4% from \$45.4 million last year. The change in trailing commissions in the three month period ended March 31, 2011 is consistent with the period over period increase in average mutual fund assets under management and the change in asset mix within Mackenzie's mutual funds. Trailing commissions as a percentage of average mutual fund assets under management were 45.9 basis points in the three months ended March 31, 2011 as compared to 45.4 basis points last year.

Non-commission expenses are incurred by Mackenzie in the administration, marketing and management of its assets under management, and in its account administration and trust company businesses. Non-commission expenses were \$71.7 million in the three months ended March 31, 2011, an increase of \$2.5 million or 3.6% from \$69.2 million last year. Mackenzie actively manages its non-commission expenses to enhance its future operating capabilities while at the same time investing in revenue generating initiatives to further grow its business.

## Q1 2011 VS. Q4 2010

### Revenues

Management fees were \$183.3 million for the current quarter, an increase of \$5.0 million or 2.8% from \$178.3 million in the fourth quarter of 2010. Factors contributing to this increase are as follows:

- Monthly average total assets under management were \$69.5 billion in the current quarter compared to \$66.4 billion in the quarter ended December 31, 2010, an increase of 4.8%.
- Mackenzie's average management fee rate was 106.9 basis points in the current quarter as compared to 106.6 basis points in the fourth quarter of 2010.
- A decline in calendar days in the current quarter as compared to the fourth quarter of 2010. This difference resulted in a reduction of management fees of approximately \$3.9 million in the current quarter on a comparative basis.

Administration fees were \$33.1 million in the current quarter compared to \$33.3 million in the quarter ended December 31, 2010. Included in administration fees for the current quarter were fund operating expense adjustments of \$1.6 million as compared to \$2.7 million in the fourth quarter of 2010.

### Expenses

Mackenzie's expenses were \$147.5 million for the current quarter, an increase of \$6.6 million or 4.7% from \$140.9 million in the fourth quarter of 2010.

Commission expense, which represents the amortization of selling commissions, was \$25.7 million in the quarter ended March 31, 2011, as compared to \$25.6 million in the fourth quarter of 2010.

Trailing commissions were \$50.1 million in the current quarter, an increase of \$2.8 million or 5.9% from \$47.3 million in the fourth quarter of 2010. The increase in trailing commissions is relatively consistent with the change in average mutual fund assets. Trailing commissions as a percentage of average mutual fund assets under management were 45.9 basis points in the current quarter and 44.5 basis points in the prior quarter.

Non-commission expenses were \$71.7 million in the current quarter, an increase of \$3.7 million or 5.4% from the fourth quarter of 2010. Due to the general increase in sales activities and transaction volumes in the first quarter of the year, Mackenzie's non-commission expenses tend to be higher in this quarter as compared to the other quarters.

## Corporate and Other Review of Segment Operating Results

The Corporate and Other segment includes net investment income not allocated to the Investors Group or Mackenzie segments, the Company's proportionate share of earnings of Lifeco, operating results for Investment Planning Counsel Inc., as well as inter-segment eliminations.

Corporate and other earnings before interest and taxes are presented in Table 12.

### Q1 2011 VS. Q1 2010

Net investment income and other decreased by \$5.9 million in the first quarter of 2011 compared with 2010 resulting from net gains on the sale of equity securities realized in the first quarter of 2010.

Earnings before interest and taxes related to Investment Planning Counsel were \$0.6 million higher in the first quarter of 2011 compared to the same period in 2010.

### Q1 2011 VS. Q4 2010

Net investment income and other decreased by \$3.1 million in the first quarter of 2011 compared with the previous quarter due primarily to a decrease of \$1.6 million in the Company's proportionate share of Lifeco's earnings and a decrease of \$0.7 million in net investment income on unallocated investments.

Earnings before interest and taxes related to Investment Planning Counsel were \$2.3 million higher in the first quarter of 2011 compared with the previous quarter.

TABLE 12: OPERATING RESULTS – CORPORATE AND OTHER

Three months ended (\$ millions)	2011 MAR. 31	2010 DEC. 31	2010 MAR. 31	% CHANGE	
				2010 DEC. 31	2010 MAR. 31
<b>Revenues</b>					
Fee income	\$ 48.5	\$ 41.7	\$ 34.7	16.3 %	39.8 %
Net investment income and other	19.8	22.9	25.7	(13.5)	(23.0)
	68.3	64.6	60.4	5.7	13.1
<b>Expenses</b>					
Commission	33.6	28.2	23.5	19.1	43.0
Non-commission	11.7	12.4	8.4	(5.6)	39.3
	45.3	40.6	31.9	11.6	42.0
<b>Earnings before interest and taxes</b>	<b>\$ 23.0</b>	<b>\$ 24.0</b>	<b>\$ 28.5</b>	<b>(4.2)%</b>	<b>(19.3)%</b>

# IGM Financial Inc.

## Consolidated Financial Position

IGM Financial's total assets were \$12.1 billion at March 31, 2011, compared to \$12.2 billion at December 31, 2010.

### SECURITIES

The composition of the Company's securities holdings is detailed in Table 13.

#### Available for Sale (AFS) Securities

Securities classified as available for sale include equity securities, investments in proprietary investment funds and fixed income securities. Unrealized gains and losses on available for sale securities are recorded in Other comprehensive income until they are realized or until management determines that there is objective evidence of impairment that is significant or prolonged, at which time they are recorded in the Consolidated Statements of Earnings.

The Company holds a diversified portfolio of fixed income securities totalling \$213.9 million at March 31, 2011 which is comprised primarily of bankers' acceptances, Canadian chartered bank senior deposit and floating rate notes, and corporate bonds.

#### Fair Value Through Profit or Loss Securities

Securities classified as fair value through profit or loss include Canada Mortgage Bonds, which are discussed below, and fixed income securities comprised of the restructured notes of the master asset vehicle (MAV) conduits. Unrealized gains and losses are recorded in

Net investment income and other in the Consolidated Statements of Earnings.

Canada Mortgage Bonds were purchased as part of the Company's ongoing interest rate risk management activities related to its participation in the CMB Program. The Canada Mortgage Bonds are financed through repurchase agreements, which represent short-term funding transactions where the Company sells securities that it owns and commits to repurchase these securities at a specified price on a specified date in the future. These securities had a fair value of \$633.3 million at March 31, 2011. The obligation to repurchase the securities is recorded at amortized cost and has a carrying value of \$641.4 million. The interest expense related to these obligations is recorded on an accrual basis in Net investment income and other in the Consolidated Statements of Earnings.

### LOANS

Loans, including mortgages and investment loans, increased by \$75.3 million to \$4.17 billion at March 31, 2011 and represented 34.4% of total assets, compared to 33.7% at December 31, 2010. Loans consisted of:

- Residential mortgage loans and investment loans which relate to the Company's intermediary operations are classified as loans and receivables and totalled \$111.6 million and \$286.3 million, respectively, compared to \$117.3 million and \$283.6 million at December 31, 2010.

TABLE 13: SECURITIES

(\$ thousands)	MARCH 31, 2011		DECEMBER 31, 2010	
	COST	FAIR VALUE	COST	FAIR VALUE
<b>Available for sale</b>				
Common shares	\$ 8,687	\$ 7,720	\$ 8,687	\$ 7,698
Proprietary investment funds	28,088	31,538	33,326	37,794
Fixed income securities	214,362	213,922	243,939	243,748
	251,137	253,180	285,952	289,240
<b>Fair value through profit or loss</b>				
Canada Mortgage Bonds	647,318	633,259	647,318	637,850
Fixed income securities	31,187	28,547	31,301	27,601
	678,505	661,806	678,619	665,451
	\$ 929,642	\$ 914,986	\$ 964,571	\$ 954,691

- Residential mortgage loans which relate to the Company's mortgage banking operations are classified as held for trading and totalled \$321.2 million compared to \$224.4 million at December 31, 2010. These loans are held by the Company pending sale or securitization.
- Residential mortgage loans which were sold to securitization programs are classified as loans and receivables and totalled \$3.46 billion compared to \$3.47 billion at December 31, 2010. In applying the derecognition criteria under IAS 39 Financial Instruments, the Company has recorded these loans on its balance sheet following securitization. An offsetting liability, Obligations to securitization entities, has been recorded and totalled \$3.53 billion at March 31, 2011 compared to \$3.51 billion at December 31, 2010.

The general allowance for credit losses on the entire portfolio was \$4.4 million at March 31, 2011 compared to \$4.3 million at December 31, 2010.

Residential mortgage loans originated by Investors Group are funded primarily through sales to third parties, including CMHC or Canadian bank sponsored securitization programs, on a fully serviced basis. Investors Group services residential mortgage loans of \$7.69 billion, including \$1.89 billion originated by subsidiaries of Great-West Lifeco Inc.

M.R.S. Trust Company sources mortgage loans and investment loans through financial advisors. These loans are funded through M.R.S. Trust Company's deposit operations.

The Company's exposure to and management of credit risk and interest rate risk related to its loan portfolios and its mortgage banking operations is discussed in the Financial Instruments section of the MD&A.

## INVESTMENT IN AFFILIATE

The Company currently has a 4% equity interest in Great-West Lifeco Inc. (Lifeco), an affiliated company. Both IGM Financial and Lifeco are controlled by Power Financial Corporation.

The equity method is used to account for IGM Financial's investment in Lifeco, as it exercises significant influence over Lifeco. The Company's proportionate share of Lifeco's earnings is recorded in Net investment income and other in the Corporate and other reportable segment. Changes in the carrying value for the three month period ended March 31, 2011 compared with the same period in 2010 are shown in Table 14.

## SECURITIZATION ARRANGEMENTS

The Company securitizes residential mortgages through the Canada Mortgage and Housing Corporation (CMHC)-sponsored National Housing Act Mortgage-Backed Securities (NHA MBS) Program and Canada Mortgage Bond (CMB) Program and through Canadian bank-sponsored ABCP programs. These securitizations were classified as off-balance sheet arrangements under previous Canadian GAAP. Under IFRS, these securitization arrangements are now reflected on the Consolidated Balance Sheets as discussed in the Change in Accounting Policies – Derecognition of Financial Assets section of this MD&A.

Through the Company's mortgage banking operations, residential mortgages originated by Investors Group mortgage planning specialists are sold to securitization trusts sponsored by third parties that in turn issue securities to investors. The Company retains servicing responsibilities and certain elements of credit risk associated with the transferred assets. However, the

TABLE 14: INVESTMENT IN AFFILIATE

Three months ended March 31  
(\$ millions)

	2011	2010
<b>Carrying value, beginning of period</b>	\$ 580.5	\$ 574.8
Proportionate share of earnings and other	16.9	17.3
Dividends received	(11.6)	(11.6)
Proportionate share of other comprehensive income (loss) and other adjustments	(16.5)	(5.9)
<b>Carrying value, end of period</b>	\$ 569.3	\$ 574.6

Company's credit risk on its securitization activities is limited to its retained interest, and substantially all securitized mortgages are insured. The Company retains prepayment risk associated with the securitized loans. Accordingly, the Company has recorded these loans on its balance sheets following securitization. During the period, the Company entered into securitization transactions through its mortgage operations with cash proceeds of \$289.4 million compared to \$207.8 million in 2010. The fair value of the Company's retained interest was \$106.2 million at March 31, 2011 compared to \$107.0 million at December 31, 2010. The retained interest includes cash reserve accounts of \$8.7 million, which are reflected on

the balance sheet, and rights to future excess spread of \$106.8 million, which are not reflected on the balance sheet. It also includes the component of a swap entered into under the Canada Mortgage Bond Program whereby the Company pays coupons on Canada Mortgage Bonds and receives investment returns on the reinvestment of repaid mortgage principal. This component of the swap is recorded on the balance sheet and had a negative fair value of \$9.3 million at March 31, 2011. Additional information related to the Company's securitization activities can be found in the Financial Instruments section of this MD&A and in Notes 1 and 4 of the Interim Financial Statements.

## Consolidated Liquidity and Capital Resources

### LIQUIDITY

Cash and cash equivalents totalled \$1.48 billion at March 31, 2011 compared with \$1.57 billion and \$1.18 billion at December 31, 2010 and March 31, 2010, respectively. Cash and cash equivalents related to the Company's deposit operations were \$342.5 million at March 31, 2011 compared with \$326.2 million and \$325.1 million at December 31, 2010 and March 31, 2010, respectively, as shown in Table 15.

Net working capital, totalled \$674.4 million at March 31, 2011 compared with \$617.7 million at December 31, 2010, both of which reflect a reduction of \$450.0 million related to the 2001 Series, 6.75% debentures which are due on May 9, 2011. Net working capital totalled \$908.3 million at March 31, 2010. Net working capital excludes the Company's cash and cash equivalents related to its deposit operations as shown in Table 15.

TABLE 15: ASSETS RELATED TO DEPOSIT OPERATIONS

<i>(\$ millions)</i>	2011 MAR. 31	2010 DEC. 31	2010 MAR. 31
<b>Assets</b>			
Cash and cash equivalents	\$ 342.5	\$ 326.2	\$ 325.1
Securities	213.9	243.7	282.9
Loans	416.1	422.5	441.5
<b>Total assets</b>	<b>\$ 972.5</b>	<b>\$ 992.4</b>	<b>\$ 1,049.5</b>
<b>Liabilities and shareholders' equity</b>			
Deposit liabilities	\$ 818.2	\$ 834.8	\$ 901.5
Other liabilities – net	36.1	39.6	30.8
Subordinated debt	20.0	20.0	20.0
Shareholders' equity	98.2	98.0	97.2
<b>Total liabilities and shareholders' equity</b>	<b>\$ 972.5</b>	<b>\$ 992.4</b>	<b>\$ 1,049.5</b>

Net working capital may be utilized to:

- Finance ongoing operations, including the funding of selling commissions.
- Temporarily finance mortgages in its mortgage banking operations.
- Meet regular interest and dividend obligations related to long-term debt and preferred shares.
- Maintain liquidity requirements for regulated entities.
- Pay quarterly dividends on its outstanding common shares.
- Finance common share purchases related to the Company's normal course issuer bid.

IGM Financial continues to generate significant cash flows from its operations. Earnings before interest, taxes, depreciation and amortization (EBITDA) totalled \$398.6 million in the first quarter of 2011 compared to \$375.6 million in the first quarter of 2010 and \$404.2 million in the fourth quarter of 2010. EBITDA for each period under review also excludes the impact of amortization of deferred selling commissions which totalled \$72.5 million in the first quarter of 2011 compared to \$74.7 million in the first quarter of 2010 and \$71.5 million in the fourth quarter of 2010. As well as being an important alternative measure of performance, EBITDA as reported by the Company is one of the primary metrics utilized by investment analysts and credit rating agencies in reviewing asset management companies.

Refer to the Financial Instruments section of this MD&A for information related to other sources of liquidity and to the Company's exposure to and management of liquidity risk.

## Cash Flows

Table 16 – Cash Flows is a summary of the Consolidated Statements of Cash Flows which forms part of the Interim Financial Statements for the quarter ended March 31, 2011. Cash and cash equivalents decreased by \$91.9 million in the quarter compared with an increase of \$232.0 million in the first quarter of 2010.

Operating activities, before payment of commissions, generated \$229.1 million during the quarter ended March 31, 2011, as compared to \$221.9 million in 2010. Cash commissions paid were \$88.2 million in 2011 compared to \$80.9 million in 2010. Net cash flows from operating activities, net of commissions paid, was \$140.9 million in 2011 as compared to \$141.0 million in 2010.

Financing activities during the first quarter of 2011 compared to the same period in 2010 related primarily to:

- A net decrease of \$16.6 million in deposits and certificates in 2011 compared to a net decrease of \$5.8 million in 2010. The net decrease in 2011 related to decreases in term deposit levels.
- Net proceeds of \$6.0 million in 2011 arising from obligations related to assets sold under repurchase agreements compared to nil in 2010.
- Net increase of \$21.5 million in 2011 arising from obligations to securitization entities compared to \$14.0 million in 2010.
- Proceeds received on the issuance of common shares of \$20.7 million in 2011 compared with \$13.8 million in 2010.
- The purchase of 2,000,000 common shares in 2011 under IGM Financial's normal course issuer bid at a cost of \$86.2 million compared with the purchase

TABLE 16: CASH FLOWS

Three months ended March 31  
(\$ millions)

	2011	2010	% CHANGE
Operating activities			
Before payment of commissions	\$ 229.1	\$ 221.9	3.2 %
Commissions paid	(88.2)	(80.9)	(9.0)
Net of commissions paid	140.9	141.0	(0.1)
Financing activities	(189.9)	(134.6)	(41.1)
Investing activities	(42.9)	225.6	(119.0)
<b>(Decrease) increase in cash and cash equivalents</b>	<b>(91.9)</b>	<b>232.0</b>	<b>(139.6)</b>
Cash and cash equivalents, beginning of period	1,573.6	945.1	66.5
<b>Cash and cash equivalents, end of period</b>	<b>\$ 1,481.7</b>	<b>\$ 1,177.1</b>	<b>25.9 %</b>

of 540,000 common shares at a cost of \$21.9 million in 2010.

- The payment of perpetual preferred share dividends which totalled \$2.2 million in 2011.
- The payment of regular common share dividends which totalled \$133.1 million in 2011 compared to \$134.6 million in 2010.

Investing activities during the first quarter of 2011 compared to the same period in 2010 related primarily to:

- Purchases of securities totalling \$74.0 million and sales of securities with proceeds of \$109.7 million in 2011 compared to \$75.1 million and \$304.6 million, respectively, in 2010.
- Net increases in loans of \$72.8 million compared to net decreases of \$4.4 million in 2010 related primarily to residential mortgages in the Company's mortgage banking operations.

## CAPITAL RESOURCES

The Company's capital management objective is to maximize shareholder returns while ensuring that the Company is capitalized in a manner which appropriately supports regulatory requirements, working capital needs and business expansion. The Company's capital management practices are focused on preserving the quality of its financial position by maintaining a solid capital base and a strong balance sheet. Capital of the Company consisted of long-term debt, perpetual preferred shares and common shareholders' equity which totalled \$6.1 billion at March 31, 2011, unchanged from December 31, 2010. The Company regularly assesses its capital management practices in response to changing economic conditions.

The Company's capital is primarily utilized in its ongoing business operations to support working capital requirements, long-term investments made by the Company, business expansion and other strategic objectives. Subsidiaries subject to regulatory capital requirements include trust companies, securities advisors, securities dealers and mutual fund dealers. In addition, during the third quarter of 2010, certain subsidiaries of the Company applied to be registered as Investment Fund Managers with the applicable securities commissions as required under National Instrument 31-103 (NI 31-103). These subsidiaries are required to maintain minimum levels of capital based on either working capital, liquidity or shareholders' equity.

These subsidiaries have complied with all regulatory capital requirements.

The total outstanding long-term debt was \$1,775.0 million at March 31, 2011, unchanged from December 31, 2010. Long-term debt is comprised of debentures which are senior unsecured debt obligations of the Company subject to standard covenants, including negative pledges, but which do not include any specified financial or operational covenants.

Perpetual preferred shares of \$150 million remain unchanged.

The Company purchased 2,000,000 common shares in the first quarter of 2011 at a cost of \$86.2 million under the normal course issuer bid (Note 6 to the Interim Financial Statements). The Company commenced a normal course issuer bid on April 12, 2011 to purchase up to 5% of its common shares in order to provide flexibility to purchase common shares as conditions warrant. Other capital management activities in 2011 included the declaration of perpetual preferred share dividends of \$2.2 million and common share dividends of \$132.4 million. Changes in common share capital are reflected in the Consolidated Statements of Changes in Shareholders' Equity.

On May 5, 2011, Standard & Poor's (S&P) reaffirmed its "A+" rating with a stable outlook on IGM Financial's senior debt and liabilities.

On January 13, 2010, Dominion Bond Rating Service (DBRS) reaffirmed its rating at "A (high)" with a stable outlook.

Credit ratings are intended to provide investors with an independent measure of the credit quality of the securities of a company and are indicators of the likelihood of payment and the capacity of a company to meet its obligations in accordance with the terms of each obligation. Descriptions of the rating categories for each of the agencies set forth below have been obtained from the respective rating agencies' websites.

These ratings are not a recommendation to buy, sell or hold the securities of the Company and do not address market price, nor other factors that might determine suitability of a specific security for a particular investor. The ratings also may not reflect the potential impact of all risks on the value of securities and are subject to revision or withdrawal at any time by the rating organization.

The "A+" rating assigned to the Company's senior unsecured debentures by S&P is the third highest of the

ten major rating categories for long-term debt and indicates S&P's view that the Company's capacity to meet its financial commitment on the obligation is strong, but the Company is somewhat more susceptible to the adverse effects of changes in circumstances and economic conditions than companies in higher rated categories. S&P uses "+" or "-" designations to indicate the relative standing within the major rating categories.

According to S&P, the "Stable" rating outlook means that S&P considers that the rating is unlikely to change over the intermediate term. A stable outlook is not necessarily a precursor to an upgrade.

The A (High) rating assigned to IGM Financial's senior unsecured debentures by DBRS is the third highest of the ten rating categories for long-term debt. Under the DBRS system, debt securities rated A (High) are of satisfactory credit quality and protection of interest and principal is considered substantial. While this is a favourable rating, entities in the A (High) category are considered to be more susceptible to adverse economic conditions and have greater cyclical tendencies than higher-rated companies. A reference to "high" or "low" reflects the relative strength within the rating category, while the absence of either a "high" or "low" designation indicates the rating is placed in the middle of the category.

According to DBRS, the "Stable" rating trend helps give investors an understanding of DBRS's opinion regarding the outlook for the rating.

## FINANCIAL INSTRUMENTS

Table 17 presents the carrying value and the fair value of financial instruments.

Fair value is determined using the following methods and assumptions:

- The fair value of short-term financial instruments approximate carrying value. These include cash and cash equivalents, repurchase agreements, certain other financial assets, and other financial liabilities.
- Securities are valued using quoted prices from active markets, when available. When a quoted market price is not readily available, valuation techniques are used that require assumptions related to discount rates and the timing and amount of future cash flows. Wherever possible, observable market inputs are used in the valuation techniques.
- Loans are valued by discounting the expected future cash flows at market interest rates for loans with similar credit risk and maturity.
- Obligations to securitization entities are valued by discounting the expected future cash flows by prevailing market yields for securities issued by these

TABLE 17: FINANCIAL INSTRUMENTS

(\$ millions)	MARCH 31, 2011		DECEMBER 31, 2010	
	CARRYING VALUE	FAIR VALUE	CARRYING VALUE	FAIR VALUE
<b>Assets</b>				
Cash and cash equivalents	\$ 1,481.7	\$ 1,481.7	\$ 1,573.6	\$ 1,573.6
Securities	915.0	915.0	954.7	954.7
Loans	4,169.9	4,171.0	4,094.7	4,096.0
Other financial assets	196.9	196.9	203.4	203.4
Derivative assets	44.5	44.5	40.9	40.9
Total financial assets	\$ 6,808.0	\$ 6,809.1	\$ 6,867.3	\$ 6,868.6
<b>Liabilities</b>				
Deposits and certificates	\$ 818.2	\$ 822.7	\$ 834.8	\$ 840.1
Repurchase agreements	641.4	641.4	635.3	635.3
Other financial liabilities	575.7	575.7	665.8	665.8
Derivative liabilities	65.1	65.1	78.7	78.7
Obligations to securitization entities	3,527.7	3,578.6	3,505.5	3,564.4
Long-term debt	1,775.0	1,943.6	1,775.0	1,966.5
Total financial liabilities	\$ 7,403.1	\$ 7,627.1	\$ 7,495.1	\$ 7,750.8

securitization entities having like maturities and characteristics.

- Deposits and certificates are valued by discounting the contractual cash flows using market interest rates currently offered for deposits with similar terms and credit risks.
- Long-term debt is valued by reference to current market prices for debentures and notes payable with similar terms and risks.
- Derivative financial instruments fair values are based on quoted market prices, where available, prevailing market rates for instruments with similar characteristics and maturities, or discounted cash flow analysis.

See Note 18 to the Annual Consolidated Financial Statements included in the 2010 IGM Financial Inc. Annual Report (Annual Financial Statements) which provides additional discussion on the determination of fair value of financial instruments.

Although there were changes to both the carrying values and fair values of financial instruments, these changes did not have a material impact on the financial condition of the Company for the three months ended March 31, 2011. The Company actively manages risks that arise as a result of holding financial instruments which include liquidity, credit and market risk.

#### Liquidity Risk

Liquidity risk is the risk that the Company cannot meet a demand for cash or fund its obligations as they come due. The Company's liquidity management practices include:

- Controls over liquidity management processes.
- Stress testing of various operating scenarios.
- Oversight over liquidity management by Committees of the Board of Directors.

As part of these ongoing liquidity management practices during 2011 and 2010, the Company:

- Completed a public offering of \$200 million debentures on December 9, 2010 maturing in December 2040.
- Filed a short form base shelf prospectus in December 2010 to give the Company more timely access to the capital markets.
- Continued to assess additional funding sources for the Company's mortgage banking operations.
- Reduced the equity component of the Company's securities portfolio.

A key liquidity requirement for the Company is the funding of commissions paid on the sale of mutual funds. Commissions on the sale of mutual funds continue to be paid from operating cash flows.

The Company also maintains sufficient liquidity to fund and temporarily hold mortgages. Through its mortgage banking operations, residential mortgages are sold or securitized to:

- Investors Mortgage and Short Term Income Fund;
- Third parties, including CMHC or Canadian bank-sponsored securitization trusts; or
- Institutional investors through private placements.

Investors Group is an approved issuer of NHA MBS and an approved seller into the CMB Program. This issuer and seller status provides Investors Group with additional funding sources for residential mortgages (Note 4 to the Interim Financial Statements). The Company's continued ability to fund residential mortgages through Canadian bank-sponsored securitization trusts and NHA MBS is dependent on securitization market conditions that are subject to change.

Liquidity requirements for trust subsidiaries which engage in financial intermediary activities are based

TABLE 18: CONTRACTUAL OBLIGATIONS

As at March 31, 2011 (\$ millions)	DEMAND	LESS THAN 1 YEAR	1 - 5 YEARS	AFTER 5 YEARS	TOTAL
Deposits and certificates	\$ 605.3	\$ 85.6	\$ 122.3	\$ 5.0	\$ 818.2
Other liabilities	—	32.6	28.0	4.5	65.1
Obligations to securitization entities	—	395.4	3,121.5	10.8	3,527.7
Long-term debt	—	450.0	—	1,325.0	1,775.0
Operating leases <sup>(1)</sup>	—	46.9	137.9	92.0	276.8
<b>Total contractual obligations</b>	<b>\$ 605.3</b>	<b>\$ 1,010.5</b>	<b>\$ 3,409.7</b>	<b>\$ 1,437.3</b>	<b>\$ 6,462.8</b>

(1) Includes office space and equipment used in the normal course of business. Lease payments are charged to earnings in the period of use.

on policies approved by Committees of their respective Boards of Directors. As at March 31, 2011, the trust subsidiaries' liquidity was in compliance with these policies.

The Company's contractual maturities are reflected in Table 18.

In addition to IGM Financial's current balance of cash and cash equivalents, other potential sources of liquidity include the Company's lines of credit and portfolio of securities. The Company's operating lines of credit with various Schedule I Canadian chartered banks totalled \$325 million as at March 31, 2011, unchanged from December 31, 2010. The operating lines of credit as at March 31, 2011 consisted of committed lines of \$150 million and uncommitted lines of \$175 million. As at March 31, 2011 and December 31, 2010, the Company was not utilizing its committed lines of credit or its uncommitted operating lines of credit.

Although the Company has recently accessed the capital markets, its ability to access capital markets to raise funds is dependent on market conditions.

Management believes cash flows from operations, available cash balances and other sources of liquidity described above will be sufficient to fund the Company's liquidity needs. The Company continues to have the ability to meet its operational cash flow requirements, its contractual obligations, and its declared dividends. The current practice of the Company is to declare and pay dividends to common shareholders on a quarterly basis at the discretion of the Board of Directors. The declaration of dividends by the Board of Directors is dependent on a variety of factors, including earnings which are significantly influenced by the performance of debt and equity markets. The Company's liquidity position and its management of liquidity risk have not changed materially since December 31, 2010.

### **Credit Risk**

Credit risk is the potential for financial loss to the Company if a counterparty in a transaction fails to meet its obligations. The Company's cash and cash equivalents, securities holdings, mortgage and investment loan portfolios, and derivatives are subject to credit risk. The Company monitors its credit risk management practices continuously to evaluate their effectiveness.

At March 31, 2011, cash and cash equivalents of \$1,481.7 million consisted of cash balances of \$88.3 million on deposit with Canadian chartered banks and cash equivalents of \$1,393.4 million. Cash

equivalents are comprised primarily of Government of Canada treasury bills totalling \$453.3 million, provincial government and government guaranteed commercial paper of \$307.0 million and bankers' acceptances issued by Canadian chartered banks of \$595.4 million. The Company regularly reviews the credit ratings of its counterparties. The maximum exposure to credit risk on these financial instruments is their carrying value.

Available for sale fixed income securities at March 31, 2011 are comprised of bankers' acceptances of \$14.9 million, Canadian chartered bank senior deposit notes and floating rate notes of \$77.9 million and \$35.0 million, respectively, and corporate bonds and other of \$86.1 million. The maximum exposure to credit risk on these financial instruments is their carrying value.

The Company manages credit risk related to cash and cash equivalents and available for sale fixed income securities by adhering to its Investment Policy that outlines credit risk parameters and concentration limits.

Fair value through profit or loss securities include Canada Mortgage Bonds with a fair value of \$633.3 million and fixed income securities which are comprised of the restructured notes of the MAV conduits with a fair value of \$28.5 million. These fair values represent the maximum exposure to credit risk at March 31, 2011. Refer to Note 2 to the Interim Financial Statements for information related to the valuation of MAV conduits.

The Company regularly reviews the credit quality of the mortgage and investment loan portfolios, related to the Company's intermediary and mortgage banking operations, and the adequacy of the general allowance. As at March 31, 2011, loans totalled \$4.17 billion compared with \$4.09 billion as at December 31, 2010 and consisted of:

- Residential mortgage loans and investment loans which relate to the Company's intermediary operations are classified as loans and receivables and totalled \$111.6 million and \$286.3 million, respectively, compared to \$117.3 million and \$283.6 million at December 31, 2010.
- Residential mortgage loans which relate to the Company's mortgage banking operations are classified as held for trading and totalled \$321.2 million compared to \$224.4 million at December 31, 2010. These loans are held by the Company pending sale or securitization.

- Residential mortgage loans which were sold to securitization programs are classified as loans and receivables and totalled \$3.46 billion compared to \$3.47 billion at December 31, 2010. In applying the derecognition criteria under IAS 39 Financial Instruments, the Company has recorded these loans on its balance sheet following securitization. An offsetting liability, Obligations to securitization entities, has been recorded and totalled \$3.53 billion at March 31, 2011 compared to \$3.51 billion at December 31, 2010.

As at March 31, 2011, the mortgage portfolios related to the Company's intermediary operations were geographically diverse, 100% residential (2010 – 100%) and 94.2% insured (2010 – 94.1%). The credit risk on the investment loan portfolio is mitigated through the use of collateral, primarily in the form of mutual fund investments. As at March 31, 2011, impaired mortgages and investment loans were \$0.1 million, unchanged from December 31, 2010. Uninsured non-performing loans over 90 days in the mortgage and investment loan portfolios were \$0.1 million at March 31, 2011, compared to nil at December 31, 2010. The characteristics of the mortgage and investment loan portfolios have not changed significantly during 2011.

Since 2008, the Company has purchased portfolio insurance from CMHC on newly funded qualifying conventional mortgage loans. Under the NHA MBS and CMB programs, it is a requirement that securitized mortgages be insured against default by an approved insurer, and the Company has also insured substantially all loans securitized through ABCP programs. At March 31, 2011, 95.2% of the securitized portfolio and the residential mortgage loans classified as held for trading were insured compared to 94.1% at December 31, 2010. As at March 31, 2011, impaired loans on these portfolios were \$0.7 million, compared to \$1.0 million at December 31, 2010. Uninsured non-performing loans over 90 days on these portfolios were \$0.2 million at March 31, 2011, compared to \$0.3 million at December 31, 2010.

The allowance for credit losses on the entire portfolio was \$4.4 million at March 31, 2011 compared to \$4.3 million at December 31, 2010 and is considered adequate by management to absorb all credit related losses in the mortgage and investment loan portfolios.

The Company's credit risk on its securitization activities is limited to its retained interest. The fair

value of the Company's retained interests in securitized loans was \$106.2 million at March 31, 2011 compared to \$107.0 million at December 31, 2010. Retained interests include:

- *Cash reserve accounts and rights to future net interest income* – which were \$8.7 million and \$106.8 million, respectively, at March 31, 2011. Cash reserve accounts are reflected on the balance sheet, whereas rights to future net interest income are not reflected on the balance sheet and will be recorded over the life of the loans.

The portion of this amount pertaining to Canadian bank-sponsored securitization trusts of \$49.1 million is subordinated to the interests of the trust and represents the maximum exposure to credit risk for any failure of the borrowers to pay when due. Credit risk on these mortgages is mitigated by any insurance on these mortgages, as previously discussed, and the Company's credit risk on insured loans is to the insurer. At March 31, 2011, 94% of the \$1.20 billion in outstanding mortgages securitized under these programs were insured.

Rights to future net interest income under the NHA MBS and CMB Program totalled \$66.4 million. Under the NHA MBS and CMB Program, the Company has an obligation to make timely payments to security holders regardless of whether amounts are received by mortgagors. All mortgages securitized under the NHA MBS and CMB Programs are insured by CMHC or another approved insurer under the program. Outstanding mortgages securitized under these programs are \$2.26 billion.

- *Fair value of principal reinvestment account swaps* – had a negative fair value of \$9.3 million at March 31, 2011. These swaps represent the component of a swap entered into under the CMB Program whereby the Company pays coupons on Canada Mortgage Bonds and receives investment returns on the reinvestment of repaid mortgage principal. The fair value of these swaps is reflected on the Company's balance sheet. The notional amount of these swaps was \$496.7 million at March 31, 2011.

The Company's exposure to and management of credit risk related to cash and cash equivalents, fixed income securities and mortgage and investment loan portfolios have not changed materially since December 31, 2010.

The Company utilizes derivatives to hedge interest rate risk and reinvestment risk associated with its mortgage banking and securitization activities, as well as market risk related to certain stock-based compensation arrangements.

The Company participates in the CMB Program by entering into back-to-back swaps whereby Canadian Schedule 1 chartered banks designated by the Company are between the Company and the Canadian Housing Trust. The Company receives coupons on NHA MBS and eligible principal reinvestments and pays coupons on the Canada Mortgage Bonds. The Company also enters into interest rate swaps to hedge interest rate and reinvestment risk associated with the program. The negative fair value of these swaps totalled \$26.6 million at March 31, 2011 and the outstanding notional amount was \$3.7 billion. Certain of these swaps relate to securitized loans that have not been derecognized and therefore the mortgage loans and an associated obligation have been recorded on the balance sheet. Accordingly, these swaps, with an outstanding notional amount of \$2.2 billion and having a negative fair value of \$20.2 million, are not reflected on the balance sheet. Principal reinvestment account swaps and hedges of reinvestment and interest rate risk, with an outstanding notional amount of \$1.5 billion and having a negative fair value of \$6.4 million, are reflected on the balance sheet. The exposure to credit risk, which is limited to the fair value of swaps in a gain position, totalled \$14.7 million at March 31, 2011 compared to \$21.7 million at December 31, 2010.

The Company utilizes interest rate swaps to hedge interest rate risk associated with loans securitized through Canadian bank-sponsored ABCP programs. The negative fair value of these interest rate swaps totalled \$37.9 million on an outstanding notional amount of \$1.6 billion at March 31, 2011. The exposure to credit risk, which is limited to the fair value of swaps in a gain position, totalled \$1.4 million at March 31, 2011 compared to \$1.3 million at December 31, 2010.

The Company also utilizes interest rate swaps to hedge interest rate risk associated with its investments in Canada Mortgage Bonds. The fair value of these interest rate swaps totalled \$19.4 million on an outstanding notional amount of \$0.5 billion at March 31, 2011, unchanged from December 31, 2010. The exposure to credit risk, which is limited to the fair value of the interest rate swaps which are in a gain position, totalled \$19.4 million at March 31, 2011 compared to \$15.1 million at December 31, 2010.

The Company enters into other derivative contracts which consist primarily of interest rate swaps utilized to hedge interest rate risk related to mortgages held pending sale, or committed to, by the Company and total return swaps on IGM Financial common shares utilized to hedge deferred compensation arrangements. The fair value of interest rate swaps and total return swaps totalled \$4.3 million on an outstanding notional amount of \$195.0 million at March 31, 2011 compared to a fair value of \$0.8 million on an outstanding notional amount of \$118.1 million at December 31, 2010. The exposure to credit risk, which is limited to the fair value of those instruments which are in a gain position, was \$4.4 million at March 31, 2011, compared to \$0.8 million at December 31, 2010.

The aggregate credit risk exposure related to derivatives that are in a gain position of \$39.9 million does not give effect to any netting agreements or collateral arrangements. The exposure to credit risk, considering netting agreements and collateral arrangements, was \$0.3 million at March 31, 2011. Counterparties are all Canadian Schedule I chartered banks and, as a result, management has determined that the Company's overall credit risk related to derivatives was not significant at March 31, 2011. Management of credit risk has not changed materially since December 31, 2010.

Additional information related to the Company's securitization activities and utilization of derivative contracts can be found in Notes 1, 4 and 17 to the Annual Financial Statements.

#### **Market Risk**

Market risk is the potential for loss to the Company from changes in the values of its financial instruments due to changes in foreign exchange rates, interest rates or equity prices. The Company's financial instruments are generally denominated in Canadian dollars, and do not have significant exposure to changes in foreign exchange rates.

#### ***Interest Rate Risk***

The Company is exposed to interest rate risk on its loan portfolio, fixed income securities, Canada Mortgage Bonds and on certain of the derivative financial instruments used in the Company's mortgage banking and intermediary operations.

The objective of the Company's asset and liability management is to control interest rate risk related to its

intermediary operations by actively managing its interest rate exposure. As at March 31, 2011, the total gap between one-year deposit assets and liabilities was within the Company's trust subsidiaries' stated guidelines.

The Company utilizes interest rate swaps with Canadian Schedule I chartered bank counterparties in order to reduce the impact of fluctuating interest rates on its mortgage banking operations, as follows:

- As part of the securitization transactions with bank-sponsored securitization trusts the Company has funded fixed rate mortgages with ABCP. The Company enters into interest rate swaps with Canadian Schedule I chartered banks to hedge the risk that ABCP rates rise. However, the Company remains exposed to the basis risk that ABCP rates are greater than the bankers' acceptances rates that it receives on its hedges.
- As part of the securitization transactions under the CMB Program, the Company has in certain instances funded floating rate mortgages with fixed rate Canada Mortgage Bonds. The Company enters into interest rate swaps with Canadian Schedule I chartered banks to hedge the risk that the interest rates paid on floating rate mortgages declines. As previously discussed, as part of the CMB Program, the Company also is entitled to investment returns on reinvestment of principal repayments of securitized mortgages and is obligated to pay Canada Mortgage Bond coupons that are often fixed rate. The Company hedges the risk that reinvestment returns decline by entering into interest rate swaps with Canadian Schedule I chartered bank counterparties.
- The Company is exposed to the impact that changes in interest rates may have on the value of its investments in Canada Mortgage Bonds. The Company enters into interest rate swaps with Canadian Schedule I chartered bank counterparties to hedge interest rate risk on these bonds.
- The Company is also exposed to the impact that changes in interest rates may have on the value of mortgages held, or committed to, by the Company. The Company may enter into interest rate swaps to hedge this risk.

As at March 31, 2011, the impact to net earnings of a 100 basis point change in interest rates would have been approximately \$1.3 million. The Company's exposure to and management of interest rate risk has not changed materially since December 31, 2010.

### *Equity Price Risk*

The Company is exposed to equity price risk on its investments in common shares and proprietary investment funds which are classified as available for sale securities as shown in Table 13. Unrealized gains and losses on these securities are recorded in Other comprehensive income until they are realized or until management determines there is objective evidence of impairment in value that is significant or prolonged, at which time they are recorded in the Consolidated Statements of Earnings.

### **MARKET RISK RELATED TO ASSETS UNDER MANAGEMENT**

At March 31, 2011, IGM Financial's total assets under management were \$134.1 billion, an increase of 3.6% relative to December 31, 2010.

The Company is subject to the risk of asset volatility from changes in the Canadian and global financial and equity markets. Changes in these markets have caused in the past, and will cause in the future, changes in the Company's assets under management, revenues and earnings. Global economic conditions, exacerbated by financial crises, changes in the equity marketplace, currency exchange rates, interest rates, inflation rates, the yield curve, defaults by derivative counterparties and other factors including political and government instability that are difficult to predict affect the mix, market values and levels of assets under management.

The funds managed by the Company may be subject to unanticipated redemptions as a result of such events. Changing market conditions may also cause a shift in asset mix between equity and fixed income assets, potentially resulting in a decline in the Company's revenue and earnings depending upon the nature of the assets under management and the level of management fees earned by the Company.

Interest rates at unprecedented low levels have significantly decreased the yields of the Company's money market and managed yield unit trust and Corporate Class mutual funds. Since 2009, Investors Group and Mackenzie have waived a portion of investment management fees or absorbed some expenses to ensure that these funds maintained positive yields. The Company will review its practices in this regard in response to changing market conditions.

IGM Financial provides Consultants and independent financial advisors with a high level of service and support

and a broad range of investment products based on asset classes, countries or regions, and investment management styles which, in turn, should result in maintaining strong client relationships and lower rates of redemptions.

The mutual fund industry and financial advisors continue to take steps to educate Canadian investors on the merits of financial planning, diversification and long-term investing. In periods of volatility our Consultants and independent financial advisors play a key role in assisting investors to maintain perspective and focus on their long-term objectives.

Redemption rates for long-term funds are summarized in Table 19 and are discussed in the Investors Group and Mackenzie Segment Operating Results sections of this MD&A.

## OTHER RISK FACTORS

### Distribution Risk

*Investors Group Consultant Network* – Investors Group derives all of its mutual fund sales through its Consultant network. Investors Group Consultants have regular direct contact with clients which can lead to a strong and personal client relationship based on the client’s confidence in that individual Consultant. The market for financial advisors is extremely competitive. The loss of a significant number of key Consultants could lead to the loss of client accounts which could have an adverse effect on Investors Group’s results of operations and business prospects. Investors Group is focused on growing its distribution network of Consultants as discussed in the Investors Group Review of the Business section of this MD&A.

*Mackenzie* – Mackenzie derives substantially all of its mutual fund sales through independent financial advisors. Mackenzie’s ability to market its products is highly dependent on access to various distribution channels.

These independent financial advisors generally offer their clients investment products in addition to, and in competition with Mackenzie. The inability to have such access could have a material adverse effect on Mackenzie’s operating results and business prospects. However, Mackenzie’s diverse portfolio of financial products and its long-term investment performance record, marketing, educational and service support has made Mackenzie one of Canada’s leading companies serving independent financial advisors. These factors are discussed further in the Mackenzie Review of the Business section of this MD&A.

### The Regulatory Environment

IGM Financial is subject to complex and changing legal, taxation and regulatory requirements, including the requirements of agencies of the federal, provincial and territorial governments in Canada which regulate the Company and its activities. The Company and its subsidiaries are also subject to the requirements of self-regulatory organizations to which they belong. The principal regulators of the Company and its subsidiaries are the Canadian Securities Administrators, the Mutual Fund Dealers Association of Canada, the Investment Industry Regulatory Organization of Canada and the Office of the Superintendent of Financial Institutions. These and other regulatory bodies regularly adopt new laws, rules, regulations and policies that apply to the Company and its subsidiaries. Regulatory standards affecting the Company and the financial services industry are increasing. The Company and its subsidiaries are subject to regular regulatory reviews as part of the normal ongoing process of oversight by the various regulators.

Failure to comply with laws, rules or regulations could lead to regulatory sanctions and civil liability, and may have an adverse reputational or financial effect on the Company. The Company manages regulatory risk through

TABLE 19: TWELVE MONTH TRAILING REDEMPTION RATE FOR LONG-TERM FUNDS

As at March 31	2011	2010
<b>IGM Financial Inc.</b>		
Investors Group	8.4 %	7.5 %
Mackenzie	16.5 %	15.1 %
Counsel	12.2 %	11.6 %

its efforts to promote a strong culture of compliance. It monitors regulatory developments and their impact on the Company. It also continues to develop and maintain compliance policies, processes and oversight, including specific communications on compliance and legal matters, training, testing, monitoring and reporting. The Audit Committee of the Company receives regular reporting on compliance initiatives and issues.

Particular regulatory initiatives may have the effect of making the products of the Company's subsidiaries appear to be less competitive than the products of other financial service providers, to third party distribution channels and to clients. Regulatory differences that may impact the competitiveness of the Company's products include regulatory costs, tax treatment, disclosure requirements, transaction processes or other differences that may be as a result of differing regulation or application of regulation. While the Company and its subsidiaries actively monitor such initiatives, and where feasible comment upon or discuss them with regulators, the ability of the Company and its subsidiaries to mitigate the imposition of differential regulatory treatment of financial products or services is limited.

#### **Contingencies**

The Company is subject to legal actions arising in the normal course of its business. Although it is difficult to predict the outcome of any such legal actions, based on

current knowledge and consultation with legal counsel, management does not expect the outcome of any of these matters, individually or in aggregate, to have a material adverse effect on the Company's consolidated financial position.

#### **Acquisition Risk**

The Company undertakes thorough due diligence prior to completing an acquisition, but there is no assurance that the Company will achieve the expected strategic objectives or cost and revenue synergies subsequent to an acquisition. Subsequent changes in the economic environment and other unanticipated factors may affect the Company's ability to achieve expected earnings growth or expense reductions. The success of an acquisition is dependent on retaining assets under management, clients, and key employees of an acquired company.

#### **Model Risk**

The Company uses a variety of models to assist in: the valuation of financial instruments; operational scenario testing; management of cash flows; capital management; and assessment of potential acquisitions. These models incorporate internal assumptions, observable market inputs and available market prices. Effective controls exist over the development, implementation and application of these models.

## Outlook

### THE FINANCIAL SERVICES ENVIRONMENT

At March 31, 2011, mutual fund industry assets in Canada as reported by the Investment Funds Institute of Canada (IFIC) were approximately \$661.8 billion, an increase of 4.0% relative to December 31, 2010 on a comparative basis.

Mutual fund dealers and other financial planning firms represent a significant distribution channel for mutual funds in Canada and accounted for 52.2% of long-term mutual fund sales in 2010.

Canadian banks distribute financial products and services through their traditional bank branches, as well as through their full service and discount brokerage subsidiaries. In recent years, bank branches have increased their emphasis on both financial planning and mutual funds. In addition, each of the big six banks has one or more mutual fund management subsidiaries. Collectively, mutual fund assets of the big six bank-owned mutual fund managers and affiliated firms represented 39% of total industry long-term mutual fund assets at the end of 2010.

As a result of consolidation activity in the last several years, the Canadian mutual fund management industry is characterized by large, often vertically-integrated, firms. The industry continues to be very concentrated, with the ten largest firms and their subsidiaries representing almost 80% of both industry long-term mutual fund assets and total mutual fund assets under management at the end of 2010. Management anticipates continuing consolidation in this segment of the industry as smaller participants are acquired by larger organizations.

Deregulation, competition and technology have fostered a trend towards financial service providers offering a comprehensive range of products and services in-house. Traditional distinctions between bank branches, full service brokerages, financial planning firms and insurance agent forces are obscured as many of these financial service providers strive to offer comprehensive financial advice implemented through access to a broad product shelf.

Investment funds, which include mutual funds, remain the most popular financial asset class relied upon by Canadians for their retirement savings, and they represent over one-third of Canadian long-term discretionary financial assets. Management believes that investment funds are likely to remain the preferred savings vehicle of Canadians. Investment funds provide

investors with the benefits of diversification, professional management, flexibility and convenience, and are available in a broad range of mandates and structures to meet most investor requirements and preferences.

The financial services industry continues to be influenced by:

- Shifting demographics as the number of Canadians in their prime savings years continue to increase.
- Changes in investor attitudes and strong preferences to deal through an advisor.
- Public policy related to retirement savings.
- Changes in the regulatory environment.
- An evolving competitive landscape.
- Advancing and changing technology.

### THE COMPETITIVE LANDSCAPE

IGM Financial and its subsidiaries operate in a highly competitive environment. Investors Group and Investment Planning Counsel compete directly with other retail financial service providers, including other financial planning firms, as well as full service brokerages, banks and insurance companies. Investors Group, Mackenzie and Counsel compete directly with other investment managers for assets under management, and their products compete with other asset classes, including stocks, bonds and other passive investment vehicles, for a share of the investment assets of Canadians.

Strong evidence is emerging that Canadians value advice in their financial planning and investment activities. Multiple sources of research show significantly better financial outcomes for Canadians who use financial advisors compared to those who do not. We believe the provision of comprehensive financial planning is and will continue to be a competitive advantage.

In this context, the importance of a strong relationship with an advisor to keep focused on short-term and long-term financial planning needs is paramount. A primary theme in the Company's business model is to support financial advisors as they work with clients to plan for and achieve their financial goals.

Investors Group continues to respond to the complex financial needs of its clients by delivering a diverse range of products and services in the context of personalized financial advice and its Consultants work with clients to help them understand the impact of financial market volatility on their long-term financial planning.

Mackenzie is maintaining its focus working with the independent advice channels delivering a varied product suite with multiple investment styles to meet evolving investor needs.

IGM Financial continues to focus on its commitment to provide quality investment advice and financial products, service innovations, effective management of the Company and long-term value for its clients and shareholders.

Management believes that IGM Financial is well-positioned to meet competitive challenges and capitalize on future opportunities. The Company enjoys several competitive strengths, including:

- Broad and diversified distribution with an emphasis on financial advisors.
- Broad product capabilities, leading brands and quality sub-advisory relationships.
- Enduring client relationships and the long-standing heritages and cultures of its subsidiaries.
- Significant economies of scale.
- Being part of the Power Financial group of companies, which includes Great-West Life, London Life and Canada Life.

These strengths are discussed in detail in the Outlook section of the MD&A in the 2010 IGM Financial Inc. Annual Report.

## Critical Accounting Estimates and Policies

### SUMMARY OF CRITICAL ACCOUNTING ESTIMATES

The preparation of financial statements in conformity with IFRS requires management to adopt accounting policies and to make estimates and assumptions that affect amounts reported in the Consolidated Financial Statements. In applying these policies, management makes subjective and complex judgments that frequently require estimates about matters that are inherently uncertain. Many of these policies are common in the financial services industry; others are specific to IGM Financial's businesses and operations. IGM Financial's significant accounting policies are described in detail in Note 1 of the Interim Financial Statements.

Critical accounting estimates relating to the fair value of financial instruments, goodwill and intangibles, income taxes and provisions relate to both the Investors Group and Mackenzie reportable segments while critical accounting estimates relating to employee benefits relate only to the Investors Group reportable segment.

The major critical accounting estimates are summarized below.

- *Fair value of financial instruments* – The Company's financial instruments are carried at fair value, except for loans and receivables, deposits and certificates, and long-term debt which are all carried at amortized cost. The fair value of publicly traded financial instruments is determined using published market prices. The Company also holds financial instruments, including derivatives related to the Company's

securitized loans, where published market prices are not available. In these instances the values are determined using various valuation models which maximize the use of observable market inputs where available. Valuation methodologies and assumptions used in valuation models are reviewed on an ongoing basis. Changes in these assumptions or valuation methodologies could result in significant changes in net earnings.

The Company's investment securities which are classified as available for sale are comprised of equity securities held for long-term investment, debt securities and investments in proprietary mutual funds. Unrealized gains and losses on securities that are not part of a designated hedging relationship are recorded in Other comprehensive income until realized or until there is objective evidence of impairment that is significant or prolonged, at which time they are recorded in the Consolidated Statements of Earnings. Management regularly reviews the investment securities classified as available for sale to assess whether there is objective evidence of impairment that is significant or prolonged. The Company considers such factors as the nature of the investment and the length of time and the extent to which the fair value has been below cost. A significant change in this assessment may result in unrealized losses being recognized in net earnings. Refer to the Consolidated Financial Position and Financial Instruments sections of this MD&A,

Note 2 to the Interim Financial Statements and Note 18 to the Annual Financial Statements for additional information.

- *Goodwill and intangible assets* – Goodwill, indefinite life intangible assets, and definite life intangible assets are reflected in Note 7 of the Annual Financial Statements. The Company tests the fair value of goodwill and indefinite life intangible assets for impairment at least once a year and more frequently if an event or circumstance indicates the asset may be impaired. An impairment loss is recognized if the amount of the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less selling expenses and its value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows (cash generating units). Finite life intangible assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amounts may not be recoverable.

These tests involve the use of estimates and assumptions appropriate in the circumstances. In assessing recoverable amount, valuation models are used that include discounted cash flows, comparable acquisitions and industry trading multiples. The models use assumptions that include levels of growth in assets under management from net sales and market, pricing and margin changes, synergies achieved on acquisition, discount rates, and observable data for comparable transactions.

The Company tested goodwill and indefinite life intangible assets for impairment at January 1, 2010, the date of transition to IFRS, and March 31, 2010 and determined that there was no impairment in the value of those assets.

- *Income taxes* – The provision for income taxes is determined on the basis of the anticipated tax treatment of transactions recorded in the Consolidated Statements of Earnings. The determination of the provision for income taxes requires interpretation of tax legislation in a number of jurisdictions. Tax planning may allow the Company to record lower income taxes in the current year and, as well, income taxes recorded in prior years may be adjusted in the current year to reflect management's best estimates of the overall adequacy of its provisions. Any related tax benefits or changes in management's best estimates are reflected in the provision for income

taxes. The recognition of deferred tax assets depends on management's assumption that future earnings will be sufficient to realize the future benefit. The amount of the deferred tax asset or liability recorded is based on management's best estimate of the timing of the realization of the assets or liabilities. If our interpretation of tax legislation differs from that of the tax authorities or if timing of reversals is not as anticipated, the provision for income taxes could increase or decrease in future periods. Additional information related to income taxes is included in the Summary of Consolidated Operating Results in this MD&A and in Note 11 to the Annual Financial Statements.

- *Employee benefits* – The Company maintains a number of employee benefit plans. These plans include a funded registered defined benefit pension plan for all eligible employees, unfunded supplementary executive retirement plans for certain executive officers (SERP) and an unfunded post-retirement health care and life insurance plan for eligible retirees. The funded registered defined benefit pension plan provides pensions based on length of service and final average earnings. The measurement date for the Company's defined benefit pension plan assets and for the accrued benefit obligations on all defined benefit plans is December 31.

Due to the long-term nature of these plans, the calculation of benefit expenses and obligations depends on various assumptions including discount rates, expected rates of return on assets, the level and types of benefits provided, healthcare cost trend rates, projected salary increases, retirement age, and mortality and termination rates. The discount rate assumption is determined using a yield curve of AA corporate debt securities. All other assumptions are determined by management and reviewed by independent actuaries who calculate the pension and other future benefits expenses and benefit obligations. Actual experience that differs from the actuarial assumptions will result in actuarial gains or losses as well as changes in benefits expense. The Company elected to record actuarial gains and losses on all of its defined benefit plans in Other comprehensive income on transition to IFRS.

During 2010, the performance of the defined benefit pension plan assets continued to be positively impacted by improving economic conditions. Pension plan assets grew to \$226.6 million at

December 31, 2010 from \$206.9 million at December 31, 2009. The actual total rate of return on pension plan assets accounted for \$23.4 million of this increase compared to an estimated rate of return of \$14.3 million based on the Company's expected long-term rate of return assumption. The resulting actuarial gain of \$9.1 million was recorded in Other comprehensive income in 2010. Bond yields decreased in 2010 thereby impacting the discount rate used to measure the Company's various defined benefit plan obligations. The discount rates utilized to value the defined benefit plan obligations at December 31, 2010 decreased significantly in 2010 compared with 2009 and resulted in actuarial losses of \$42.5 million which were recorded in Other comprehensive income in 2010. The defined benefit pension plan had a funding excess of \$12.8 million at December 31, 2010 compared to an excess of \$43.4 million at the end of 2009. The unfunded SERP and other post-retirement benefits plans had accrued benefit obligations of \$36.2 million and \$32.8 million, respectively, at December 31, 2010 compared to \$16.8 million and \$26.8 million in 2009.

In the first quarter of 2011, the increase in the fair value of the defined benefit pension plan assets due to the total rate of return on assets was \$10.5 million compared to an estimated rate of return of \$3.9 million. The actuarial gain of \$6.6 million in the first quarter of 2011 was recorded in Other comprehensive income. Discount rates used to value the various defined benefit plan obligations were unchanged at March 31, 2011 compared to December 31, 2010.

- *Provisions* – A provision is recognized when there is a present obligation as a result of a past transaction or event, it is “probable” that an outflow of resources will be required to settle the obligation and a reliable estimate can be made of the obligation. In determining the best estimate for a provision, a single estimate, a weighted average of all possible outcomes, or the midpoint where there is a range of equally possible outcomes are all considered.

## CHANGES IN ACCOUNTING POLICIES

### International Financial Reporting Standards (IFRS)

The Canadian Accounting Standards Board has announced that Canadian GAAP is being replaced by IFRS, as published by the International Accounting Standards Board (IASB). Publicly accountable enterprises

are required to adopt IFRS for fiscal periods beginning on or after January 1, 2011. The Company has adopted IFRS effective January 1, 2011 and has prepared its Interim Financial Statements for the three months ended March 31, 2011 using IFRS accounting policies. The Company's financial statements for the year ended December 31, 2011 will be the first annual financial statements that comply with IFRS.

Note 14 of the Interim Financial Statements for the three months ended March 31, 2011 provides a description of the Company's accounting policies under IFRS and contains an explanation of the differences and reconciliations from previous Canadian GAAP to IFRS.

The Company has developed an IFRS changeover plan which addresses key elements of the conversion to IFRS and includes a formal project governance structure. In addition to the project teams assigned to analyze specific accounting topics, there are oversight committees, including: a technical review committee comprised of financial managers from each of the Company's operating subsidiaries, an executive steering committee, and the Company's Audit Committee. The Company has developed appropriate levels of IFRS financial reporting expertise throughout the Company and its subsidiaries, and has engaged an external consultant to support this effort. The changeover plan consists of three primary phases.

### *Phases of Changeover Plan*

- As indicated in the MD&A in the 2010 IGM Financial Inc. Annual Report, the Company has completed the scoping and diagnostic (Phase 1) and the impact analysis and design (Phase 2) of its changeover plan.
- Implementation (Phase 3) consists of:
  - Finalizing the Company's IFRS accounting policies;
  - Making final selections of the conversion elections available under IFRS 1;
  - Completing 2011 financial statement disclosures; and
  - Ensuring all elements of the communication plan are completed.

The implementation phase is substantially complete and will be considered finalized on issuance of the Company's 2011 annual financial statements.

### *Activities in the Quarter*

The Company has substantially completed Phase 3 – implementation activities:

- Finalized and validated the Company's IFRS accounting policies;
- Finalized and validated the Company's IFRS 1 elections as follows:
  - Business Combinations – The Company has elected not to restate business combinations prior to January 1, 2010;
  - Derecognition – The Company has elected to recognize assets that were originated subsequent to January 1, 2004, which do not meet the criteria for derecognition under IFRS;
  - Property Plant and Equipment – The Company has elected to restate certain assets to fair value as at January 1, 2010; and,
  - Employee Benefits – The Company has elected to recognize all unamortized actuarial gains and losses as at January 1, 2010 related to its defined benefit plans in retained earnings rather than applying the IFRS requirements retrospectively.
- Finalized and validated the effect on opening retained earnings;
- Finalized and validated the reconciliations required between Canadian GAAP and IFRS as at January 1, 2010 and for the quarters ending in 2010.

#### ***Changes in Accounting Policies***

The following outlines the accounting policies that were selected under IFRS that differ from those previously utilized by the Company.

#### ***Derecognition of Financial Assets***

The IFRS determination of whether a financial asset should be derecognized is based on the transfer of risks and rewards of ownership. As a result, the Company's securitization transactions through the CMB and ABCP programs are accounted for as secured borrowings rather than sales. Gains will no longer be recognized on these programs when the transactions occur. The Company records the transactions under these programs as follows: (i) the mortgages and related obligation are carried at amortized cost, and (ii) interest income and interest expense, utilizing the effective interest rate method, are recorded over the term of the mortgages.

#### ***Deferred Selling Commissions***

Commissions paid on the sale of certain mutual fund units are considered finite life intangible assets and are amortized over their useful life. The IFRS standard for intangible assets specifically addresses the disposal of

intangible assets. When a mutual fund client redeems units in certain mutual funds, a redemption fee is paid by the client that is recorded as revenue by the Company. IFRS indicates that the unamortized deferred selling commission asset associated with the units being redeemed be recorded as a disposal.

#### ***Share-Based Payments***

Under IFRS, the graded vesting method is used to recognize compensation expense related to awards that vest in installments over the vesting period as opposed to a straight line amortization method which is currently used by the Company. This results in compensation expense being recognized on an accelerated basis; therefore, higher compensation expense will be recorded earlier in the amortization period of the share-based payment award.

#### ***Employee Benefits***

The Company has elected to recognize actuarial gains and losses related to its defined benefit plans in other comprehensive income rather than amortize them through net earnings. Vested past service costs or past service credits are recognized immediately in benefits expense.

#### ***Deferred Income Taxes***

IFRS requires that the cost of assets acquired outside of a business combination is not adjusted for the tax effect of differences between the accounting cost and tax cost at the time of acquisition.

#### ***Provisions***

IFRS requires a provision to be recognized when there is a present obligation as a result of a past transaction or event, it is "probable" that an outflow of resources will be required to settle the obligation and a reliable estimate can be made of the obligation. In determining the best estimate for a provision, IFRS provides for the use of the weighted average of all possible outcomes or the midpoint where there is a range of equally possible outcomes.

#### ***Internal Controls***

The Company has developed and implemented changes to its financial reporting systems and processes to prepare the Company to effectively transition to IFRS. In addition, the Company's internal controls and accounting procedures were modified, as appropriate, based on the adoption of IFRS accounting policies. The

impact of these changes on the Company's internal control over financial reporting was not significant.

## FUTURE ACCOUNTING CHANGES

### IFRS 9 Financial Instruments

Prior to the adoption of IFRS by the Company, the IASB issued IFRS 9 that amends the classification and measurement criteria for financial instruments included within the scope of IAS 39. Financial assets will be measured at fair value or amortized cost and the available for sale category will be eliminated. If an equity investment is not required to be classified as held for trading, an irrevocable election can be made upon initial recognition to measure at fair value through Other comprehensive income. Financial liabilities will be classified at amortized cost except for financial liabilities at fair value through profit and loss, financial guarantee contracts and commitments to provide a loan at a below market interest rate. A fair value option is available for both financial assets and liabilities as an alternative to amortized cost if certain conditions are

met. The standard is effective for annual periods beginning on or after January 1, 2013. The Company is analyzing the impact the new standard will have on its financial assets and liabilities.

### Other

The IASB is currently undertaking several projects which will result in changes to existing IFRS standards that may affect the Company:

IFRS Standard	Expected date of issuance
Consolidations	Q2 2011 – Final Standard
Statement of Comprehensive Income	Q2 2011 – Final Standard
Fair Value Measurement	Q2 2011 – Final Standard
Post Employment Benefits	Q2 2011 – Final Standard
Consolidations – Investment Companies	Q2 2011 – Exposure Draft
Revenue Recognition	Q2 2011 – Final Standard
Hedge Accounting	Q2 2011 – Final Standard
Impairment	Q2 2011 – Final Standard
Leases	Q2 2011 – Final Standard
Derecognition	2012

Source: IASB website at [www.iasb.org](http://www.iasb.org)

## Internal Controls Over Financial Reporting

During the first quarter of 2011, there have been no changes in the Company's internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## Other Information

### TRANSACTIONS WITH RELATED PARTIES

There were no changes to the types of related party transactions from those reported at December 31, 2010 except as follows:

- In February 2011, after obtaining advance tax rulings, the Company agreed to a tax loss consolidation strategy with its parent company, Power Financial Corporation.

On February 23, 2011, the Company acquired \$1.0 billion of 6.01% preferred shares of a wholly-owned subsidiary of Power Financial Corporation. As sole consideration for the preferred shares, the Company issued \$1.0 billion of 6.00% secured debentures to Power Financial Corporation. The Company has legally enforceable rights to settle these financial instruments on a net basis and the Company intends to exercise these rights. Accordingly, the preferred shares and debentures and related dividend income and interest expense are offset in the Interim Financial Statements of the Company. Tax savings arise due to the tax deductibility of the interest expense.

The Company also agreed to acquire the shares of a wholly-owned subsidiary of Power Financial Corporation which has tax losses resulting from a transaction similar to that described above. The Company has recognized the benefit of the tax losses realized to March 31, 2011.

For further information on transactions involving related parties, see Note 12 to the Interim Financial Statements and Notes 5 and 21 to the Annual Financial Statements.

### OUTSTANDING SHARE DATA

Outstanding common shares of IGM Financial as at March 31, 2011 totalled 258,392,616. As at May 4, 2011, outstanding common shares totalled 258,409,610.

### SEDAR

Additional information relating to IGM Financial, including the Company's most recent financial statements and Annual Information Form, is available at [www.sedar.com](http://www.sedar.com).

# Interim Condensed Consolidated Financial Statements

## Consolidated Statements of Earnings

<i>(unaudited)</i>	THREE MONTHS ENDED MARCH 31	
<i>(in thousands of Canadian dollars, except shares and per share amounts)</i>	2011	2010
<b>Revenues</b>		
Management fees	\$ 492,062	\$ 449,734
Administration fees	92,793	88,514
Distribution fees	89,691	72,849
Net investment income and other	45,860	54,212
	<b>720,406</b>	665,309
<b>Expenses</b>		
Commission	233,629	213,696
Non-commission	169,183	159,027
Interest	30,271	27,302
	<b>433,083</b>	400,025
Earnings before income taxes	287,323	265,284
Income taxes	73,280	70,051
<b>Net earnings</b>	<b>214,043</b>	195,233
Perpetual preferred share dividends	2,213	3,467
<b>Net earnings available to common shareholders</b>	<b>\$ 211,830</b>	\$ 191,766
Average number of common shares <i>(in thousands) (Note 11)</i>		
– Basic	259,289	262,632
– Diluted	260,332	264,069
Earnings per share <i>(in dollars) (Note 11)</i>		
– Basic	\$ 0.82	\$ 0.73
– Diluted	\$ 0.81	\$ 0.73

*(See accompanying notes to interim condensed consolidated financial statements.)*

# Consolidated Statements of Comprehensive Income

(unaudited)  
(in thousands of Canadian dollars)

THREE MONTHS ENDED MARCH 31  
2011 2010

<b>Net earnings</b>	<b>\$ 214,043</b>	<b>\$ 195,233</b>
<b>Other comprehensive income (loss), net of tax</b>		
<b>Available for sale securities</b>		
Net unrealized gains (losses), <i>net of tax of \$20 and \$(1,353)</i>	(491)	7,453
Reclassification adjustment for (gains) losses included in net earnings, <i>net of tax of \$328 and \$972</i>	(890)	(5,550)
	<b>(1,381)</b>	<b>1,903</b>
<b>Employee benefits</b>		
Net actuarial gains (losses), <i>net of tax of \$(1,781) and \$2,252</i>	4,813	(6,090)
<b>Investment in affiliate and other</b>		
Other comprehensive income (loss), <i>net of tax of \$(100) and \$14</i>	(15,703)	(6,100)
	<b>(12,271)</b>	<b>(10,287)</b>
<b>Comprehensive income</b>	<b>\$ 201,772</b>	<b>\$ 184,946</b>

(See accompanying notes to interim condensed consolidated financial statements.)

# Consolidated Balance Sheets

<i>(unaudited)</i> <i>(in thousands of Canadian dollars)</i>	MARCH 31 2011	DECEMBER 31 2010	JANUARY 1 2010
<b>Assets</b>			
Cash and cash equivalents	\$ 1,481,688	\$ 1,573,626	\$ 945,081
Securities <i>(Note 2)</i>	914,986	954,691	1,246,259
Loans <i>(Note 3)</i>	4,169,942	4,094,652	3,928,361
Investment in affiliate	569,296	580,478	574,754
Deferred selling commissions	810,327	794,581	847,427
Other assets	402,519	405,579	470,153
Intangible assets	1,121,586	1,123,006	1,121,269
Goodwill	2,639,519	2,639,465	2,613,532
	<b>\$ 12,109,863</b>	<b>\$ 12,166,078</b>	<b>\$ 11,746,836</b>
<b>Liabilities</b>			
Deposits and certificates	\$ 818,193	\$ 834,801	\$ 907,343
Repurchase agreements <i>(Note 2)</i>	641,350	635,302	629,817
Other liabilities	720,535	823,913	742,200
Deferred income taxes	298,555	264,255	288,456
Obligations to securitization entities <i>(Note 4)</i>	3,527,689	3,505,451	3,310,084
Long-term debt <i>(Note 5)</i>	1,775,000	1,775,000	1,575,000
	<b>7,781,322</b>	<b>7,838,722</b>	<b>7,452,900</b>
<b>Shareholders' Equity</b>			
Share capital			
Perpetual preferred shares	150,000	150,000	150,000
Common shares	1,577,686	1,567,725	1,562,925
Contributed surplus	36,454	37,785	37,845
Retained earnings	2,601,735	2,596,909	2,534,216
Accumulated other comprehensive income (loss)	(37,334)	(25,063)	8,950
	<b>4,328,541</b>	<b>4,327,356</b>	<b>4,293,936</b>
	<b>\$ 12,109,863</b>	<b>\$ 12,166,078</b>	<b>\$ 11,746,836</b>

The financial statements were approved by the Board of Directors and authorized for issue on May 6, 2011.

*(See accompanying notes to interim condensed consolidated financial statements.)*

# Consolidated Statements of Changes in Shareholders' Equity

(unaudited)  
(in thousands of Canadian dollars)

THREE MONTHS ENDED MARCH 31  
2011 2010

## Share capital – Perpetual preferred shares (Note 6)

Balance, end of period	\$ 150,000	\$ 150,000
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## Share capital – Common shares (Note 6)

Balance, beginning of period	1,567,725	1,562,925
Issued under stock option plan	22,106	10,949
Purchased for cancellation	(12,145)	(3,229)
Balance, end of period	1,577,686	1,570,645

## Contributed surplus

Balance, beginning of period	37,785	37,845
Stock options		
Current period expense	1,272	(1,001)
Exercised	(2,603)	(1,431)
Balance, end of period	36,454	35,413

## Retained earnings

Balance, beginning of period	2,596,909	2,534,216
Net earnings	214,043	195,233
Perpetual preferred share dividends	(2,213)	(3,467)
Common share dividends	(132,426)	(134,491)
Common share cancellation excess and other (Note 6)	(74,578)	(18,585)
Balance, end of period	2,601,735	2,572,906

## Accumulated other comprehensive income (loss) on:

### Available for sale securities

Balance, beginning of period	2,357	1,321
Change in unrealized gains (losses), net of tax	(1,381)	1,903
Balance, end of period	976	3,224

### Employee benefits

Balance, beginning of period	(24,359)	–
Change in actuarial gains (losses), net of tax	4,813	(6,090)
Balance, end of period	(19,546)	(6,090)

### Investment in affiliate and other

Balance, beginning of period	(3,061)	7,629
Other comprehensive income (loss), net of tax	(15,703)	(6,100)
Balance, end of period	(18,764)	1,529

<b>Total accumulated other comprehensive income (loss), end of period</b>	<b>(37,334)</b>	<b>(1,337)</b>
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<b>Total Shareholders' Equity</b>	<b>\$ 4,328,541</b>	<b>\$ 4,327,627</b>
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(See accompanying notes to interim condensed consolidated financial statements.)

# Consolidated Statements of Cash Flows

(unaudited)  
(in thousands of Canadian dollars)

THREE MONTHS ENDED MARCH 31  
2011 2010

## Operating activities

Net earnings	\$ 214,043	\$ 195,233
Adjustments to determine net cash from operating activities		
Deferred income taxes	32,688	14,817
Commission amortization	72,469	74,656
Amortization of property, plant and equipment and intangible assets	8,143	8,130
Changes in operating assets and liabilities and other	(98,191)	(70,906)
	<b>229,152</b>	<b>221,930</b>
Commissions paid	(88,215)	(80,942)
	<b>140,937</b>	<b>140,988</b>

## Financing activities

Net decrease in deposits and certificates	(16,608)	(5,792)
Net increase in obligations related to assets sold under repurchase agreements	6,048	–
Net increase in obligations to securitization entities	21,491	13,993
Issue of common shares	20,704	13,782
Common shares purchased for cancellation	(86,244)	(21,934)
Perpetual preferred share dividends paid	(2,213)	–
Common share dividends paid	(133,105)	(134,609)
	<b>(189,927)</b>	<b>(134,560)</b>

## Investing activities

Purchase of securities	(73,983)	(75,122)
Proceeds from the sale of securities	109,682	304,622
Net (increase) decrease in loans	(72,826)	4,404
Net additions to property, plant and equipment	(3,851)	(1,755)
Net additions to intangible assets	(1,970)	(6,550)
	<b>(42,948)</b>	<b>225,599</b>
(Decrease) increase in cash and cash equivalents	(91,938)	232,027
Cash and cash equivalents, beginning of period	1,573,626	945,081
<b>Cash and cash equivalents, end of period</b>	<b>\$ 1,481,688</b>	<b>\$ 1,177,108</b>

Cash	\$ 88,248	\$ 75,348
Cash equivalents	1,393,440	1,101,760
	<b>\$ 1,481,688</b>	<b>\$ 1,177,108</b>

## Supplemental disclosure of cash flow information

Amount of interest and dividends received	\$ 57,902	\$ 55,464
Amount of interest paid during the period	\$ 34,072	\$ 28,380
Amount of income taxes paid during the period	\$ 92,538	\$ 76,659

(See accompanying notes to interim condensed consolidated financial statements.)

# Notes to the Interim Condensed Consolidated Financial Statements

MARCH 31, 2011 (unaudited) (In thousands of Canadian dollars, except shares and per share amounts)

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The unaudited interim Condensed Consolidated Financial Statements (Interim Financial Statements) of IGM Financial Inc. (the Company) have been prepared in accordance with Canadian generally accepted accounting principles applicable to publicly accountable enterprises which is International Financial Reporting Standards (IFRS). As these Interim Financial Statements represent the Company's initial presentation of its results and financial position under IFRS, they were prepared in accordance with IAS 34, *Interim Financial Reporting*, and IFRS 1, *First-time Adoption of IFRS* (IFRS 1). These Interim Financial Statements have been prepared in accordance with accounting policies the Company expects to adopt in its December 31, 2011 Consolidated Financial Statements and are based on the IFRS standards and International Financial Reporting Interpretations Committee (IFRIC) interpretations that the Company expects to be applicable at that time. The policies set out below were consistently applied to all the periods presented unless otherwise noted.

The Company's Consolidated Financial Statements were previously prepared in accordance with Canadian generally accepted accounting principles (previous Canadian GAAP). Previous Canadian GAAP differs in some areas from IFRS. In preparing these interim financial statements, management has amended certain accounting policies and valuation methods applied in the previous Canadian GAAP financial statements to comply with IFRS. The comparative figures for 2010 were restated to reflect these differences. Certain information and note disclosures which are considered material to the understanding of the Company's interim financial statements and which are normally included in annual financial statements prepared in accordance with IFRS are included along with reconciliations and descriptions of the effect of the transition from previous Canadian GAAP to IFRS (Note 14).

### Use of judgment, estimates and assumptions

The preparation of financial statements in conformity with IFRS requires management to exercise judgment in the process of applying accounting policies. It also requires management to make estimates and assumptions that affect the amounts reported in the Interim Financial Statements and accompanying notes. The key areas where judgment has been applied include: the determination of which financial assets should be derecognized; assessment of the appropriate classification of financial instruments, including those classified as fair value through profit or loss; and the determination that significant influence exists for its investment in affiliate. Key components of the financial statements requiring management to make estimates include the fair value of financial instruments, goodwill, intangible assets, income taxes, deferred selling commissions, provisions and employee benefits. Actual results may differ from such estimates.

### Basis of consolidation

The Consolidated Financial Statements include the accounts of the Company and all subsidiaries on a consolidated basis after elimination of intercompany transactions and balances. The Company is controlled by Power Financial Corporation.

Investments in affiliates are investments over which the Company has significant influence but not control and are accounted for using the equity method, where the investments in affiliates are initially recorded at cost and the carrying amounts are increased or decreased to recognize the Company's share of the profit or loss of the investees after the date of acquisition. The equity method is used for the Company's investment in Great-West Lifeco Inc. (Lifeco).

### Revenue recognition

Management fees are based on the net asset value of mutual fund assets under management and are recognized on an accrual basis as the service is performed. Administration fees are also recognized on an accrual basis as the service is performed. Distribution fees derived from mutual fund and securities transactions are recognized on a trade date basis. Distribution fees derived from insurance and other financial services transactions are recognized on an accrual basis.

### Financial instruments

All financial assets are classified in one of the following categories: available for sale, at fair value through profit or loss, or loans and receivables. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition. Financial assets at fair value through profit or loss are financial assets classified as held for trading or upon initial recognition are designated by the Company as fair value through profit or loss. Financial assets are classified as held for trading if acquired principally for the purpose of selling in the short-term. Derivatives are also categorized as held for trading unless they are designated as hedges. Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Available-for-sale financial assets are non-derivative financial instruments that are either designated in this category or not classified in any of the other categories.

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Financial instruments (continued)

All financial assets are carried at fair value in the Consolidated Balance Sheets, except loans and receivables which are carried at amortized cost using the effective interest method. Financial liabilities are classified as either financial liabilities measured at amortized cost, which are carried at amortized cost using the effective interest method, or fair value through profit or loss, which are carried at fair value.

Unrealized gains and losses on financial assets classified as available for sale as well as other comprehensive income amounts, including unrealized foreign currency translation gains and losses related to the Company's investment in its affiliate, are recorded in the Consolidated Statements of Comprehensive Income on a net of tax basis. Accumulated other comprehensive income forms part of Shareholders' equity.

### Cash and cash equivalents

Cash and cash equivalents comprise cash and temporary investments consisting of highly liquid investments with short-term maturities. Interest income is recorded on an accrual basis in Net investment income and other in the Consolidated Statements of Earnings.

### Securities

Investment securities, which are recorded on a trade date basis, are classified as either available for sale or fair value through profit or loss.

Available for sale securities comprise equity securities held for long-term investment, investments in proprietary investment funds and fixed income securities. Realized gains and losses on disposal of available for sale securities, dividends declared, interest income, as well as the amortization of discounts or premiums using the effective interest method, are recorded in Net investment income and other in the Consolidated Statements of Earnings. Unrealized gains and losses on securities designated as part of a fair value hedging relationship are recorded in Net investment income and other in the Consolidated Statements of Earnings. Unrealized gains and losses on available for sale securities not designated as part of a hedging relationship are recorded in Other comprehensive income until they are realized or until management determines that there is objective evidence of impairment in value that is significant or prolonged, at which time they are recorded in the Consolidated Statements of Earnings.

Fair value through profit or loss securities are held for trading and are comprised of Canada Mortgage Bonds and fixed income securities. Unrealized and realized gains and losses as well as interest income on these securities are recorded in Net investment income and other in the Consolidated Statements of Earnings.

### Loans

Loans are classified as either held for trading or loans and receivables, based on the Company's intent to sell the loans in the near term.

Loans classified as held for trading are recorded at fair value, with changes in fair value recorded in Net investment income and other. Loans classified as loans and receivables are carried at amortized cost less an allowance for credit losses. Interest income is accounted for on the accrual basis using the effective interest method for all loans other than impaired loans and is recorded in Net investment income and other in the Consolidated Statements of Earnings.

A loan is classified as impaired when, in the opinion of management, there no longer is reasonable assurance of the timely collection of the full amount of principal and interest. A loan is also classified as impaired when interest or principal is contractually past due 90 days, except in circumstances where management has determined that the collectibility of principal and interest is not in doubt.

The Company maintains an allowance for credit losses which is considered adequate by management to absorb all credit related losses in its portfolio. Specific allowances are established as a result of reviews of individual loans. There is a second category of allowance, the designated general allowance, which is allocated against sectors rather than specifically against individual loans. This allowance is established where a prudent assessment by management suggests that losses have occurred but where such losses cannot yet be identified on an individual loan basis.

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Derecognition**

The Company enters into transactions where it transfers financial assets recognized on its balance sheet. The determination of whether the financial assets are derecognized is based on the extent to which the risks and rewards of ownership are transferred. The gains or losses and the servicing fee revenue for financial assets that are derecognized are reported in Net investment income and other in the Consolidated Statements of Earnings. The transactions for financial assets that are not derecognized are accounted for as secured financing transactions.

### **Deferred selling commissions**

Commissions paid on the sale of certain mutual funds are deferred and amortized over their estimated useful lives, not exceeding a period of seven years. Commissions paid on the sale of deposits are deferred and amortized over their estimated useful lives, not exceeding a period of five years. When a mutual fund client redeems certain units in mutual funds, a redemption fee is paid by the client and is recorded as revenue by the Company. The remaining unamortized deferred selling commission asset attributable to the initial sale of these mutual fund units is recorded as a disposal. The Company regularly reviews the carrying value of deferred selling commissions with respect to any events or circumstances that indicate impairment. Among the tests performed by the Company to assess recoverability is the comparison of the future economic benefits derived from the deferred selling commission asset in relation to its carrying value.

### **Property, plant and equipment**

Property, plant and equipment, which are included in Other assets, are recorded at deemed cost of \$271.2 million at March 31, 2011 (December 31, 2010 - \$267.5 million; January 1, 2010 - \$260.7 million), less accumulated amortization of \$166.1 million (December 31, 2010 - \$162.8 million; January 1, 2010 - \$159.0 million). Buildings, furnishings and equipment are amortized on a straight-line basis over their estimated useful lives, which range from 3 to 10 years for equipment and furnishings and 10 to 50 years for the building and its components. Property, plant and equipment are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

### **Goodwill and intangible assets**

The Company tests the fair value of goodwill and indefinite life intangible assets for impairment at least once a year and more frequently if an event or circumstance indicates the asset may be impaired. An impairment loss is recognized if the amount of the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less selling expenses or its value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows (cash generating units). Intangible assets with finite lives are amortized on a straight-line basis over their estimated useful lives, not exceeding a period of 20 years. Finite life intangible assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amounts may not be recoverable.

Mutual fund management contracts have been assessed to have an indefinite useful life as the contractual right to manage the assets has no fixed term.

Trade names have been assessed to have an indefinite useful life as they contribute to the revenues of the Company's integrated asset management business as a whole and the Company intends to utilize them for the foreseeable future.

### **Employee benefits**

The Company maintains a number of employee benefit plans. These plans include a funded defined benefit pension plan for all eligible employees, unfunded supplementary executive retirement plans (SERP) for certain executive officers, and an unfunded post-retirement health care and life insurance plan for eligible retirees.

The defined benefit pension plan provides pensions based on length of service and final average earnings. An actuarial valuation is performed for funding purposes every three years. The most recent actuarial valuation was completed as at December 31, 2009 and the next required valuation is as at December 31, 2012.

The cost of pension and other post-retirement benefits earned by employees is actuarially determined using the projected unit credit method prorated on service based upon management's assumptions about the expected long-term rate of return on plan assets, discount rates, compensation increases, retirement ages of employees, mortality and expected health care costs. Any changes in these assumptions will impact the carrying amount of pension obligations. The discount rate used to value liabilities is determined using a yield curve of AA corporate debt securities. The defined benefit pension plan assets are invested in proprietary equity, balanced and fixed income mutual funds and are valued at fair value for purposes of calculating the expected long-term rate of return.

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Employee benefits (continued)

Benefit expense or income, which is included in Non-commission expense, includes the cost of pension or other post-retirement benefits provided in respect of the current year's service, interest cost on the accrued benefit liability, and the expected return on plan assets. Benefits expense or income also includes past service costs or past service credits related to the pension plan, SERPs and other post retirement benefits. Unvested past service costs or credits are amortized over the expected average remaining service life of the affected employee group for the pension plan and SERPs and over the period to full eligibility for the post-retirement benefit plan. Vested past service costs or credits are recognized immediately in benefits expense or income.

The Company recognizes actuarial gains and losses in the period incurred through other comprehensive income.

The accrued benefit asset or liability represents the cumulative difference between the expense and funding contributions and is included in Other assets or Other liabilities.

### Share-based payments

The Company uses the fair value based method to account for stock options granted to employees. The fair value of stock options is determined on each grant date. Compensation expense is recognized over the period that the stock options vest, with a corresponding increase in Contributed surplus. When stock options are exercised, the proceeds together with the amount recorded in Contributed surplus are added to Share capital.

### Income taxes

The Company uses the liability method in accounting for income taxes whereby deferred income tax assets and liabilities reflect the expected future tax consequences of temporary differences between the carrying amounts of assets and liabilities and their tax bases and tax loss carryforwards. Deferred income tax assets and liabilities are measured based on the enacted or substantively enacted tax rates which are anticipated to be in effect when the temporary differences are expected to reverse.

### Earnings per share

Basic earnings per share is determined by dividing Net Earnings by the average number of common shares outstanding for the year. Diluted earnings per share is determined using the same method as basic earnings per share except that the average number of common shares outstanding includes the potential dilutive effect of outstanding stock options granted by the Company as determined by the treasury stock method.

### Derivative financial instruments

Derivative financial instruments are utilized by the Company in the management of equity market and interest rate risks. The Company does not utilize derivative financial instruments for speculative purposes.

The Company formally documents all relationships between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking various hedge transactions. This process includes linking all derivatives to specific assets and liabilities on the Consolidated Balance Sheets or to anticipated future transactions. The Company also formally assesses, both at the hedge's inception and on an ongoing basis, whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values or cash flows of hedged items.

Derivative instruments specifically designated as a hedge and meeting the criteria for hedge effectiveness offset the changes in fair values or cash flows of hedged items. A hedge is designated either as a cash flow hedge or a fair value hedge. A fair value hedge requires the change in fair value of the hedging derivative and the change in fair value of the hedged item relating to the hedged risk to both be recorded in the Consolidated Statements of Earnings. A cash flow hedge requires the change in fair value of the derivative, to the extent effective, to be recorded in Other comprehensive income, which is reclassified to the Consolidated Statements of Earnings when the hedged item affects earnings. The change in fair value of the ineffective portion of the derivative in a cash flow hedge is recorded in the Consolidated Statements of Earnings.

Derivative financial instruments are recorded at fair value in the Consolidated Balance Sheets and the changes in fair value are recorded in the Consolidated Statements of Earnings.

The Company enters into interest rate swaps as part of its mortgage banking and intermediary operations. These swap agreements require the periodic exchange of net interest payments without the exchange of the notional principal amount on which the payments are based. These instruments are not designated as hedges. Changes in fair value are recorded in Net investment income and other in the Consolidated Statements of Earnings.

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Derivative financial instruments (continued)

The Company also enters into total return swaps and forward agreements to manage its exposure to fluctuations in the total return of its common shares related to deferred compensation arrangements. Total return swap and forward agreements require the exchange of net contractual payments periodically or at maturity without the exchange of the notional principal amounts on which the payments are based. Certain of these instruments are not designated as hedges. Changes in fair value are recorded in Non-commission expense in the Consolidated Statements of Earnings for those instruments not designated as hedges.

Non-qualifying derivatives or derivatives not designated as hedges continue to be utilized on a basis consistent with the risk management policies of the Company and are monitored by the Company for effectiveness as economic hedges even if specific hedge accounting requirements are not met.

### Future accounting changes

The Company continues to monitor the potential changes proposed by the International Accounting Standards Board (IASB) and considers the impact changes in the standards would have on the Company's operations.

### IFRS 9 Financial Instruments

Prior to the adoption of IFRS by the Company, the IASB issued IFRS 9 that amends the classification and measurement criteria for financial instruments included within the scope of IAS 39. Financial assets will be measured at fair value or amortized cost and the available for sale category will be eliminated. If an equity investment is not required to be classified as held for trading, an irrevocable election can be made upon initial recognition to measure at fair value through other comprehensive income. Financial liabilities will be classified at amortized cost except for financial liabilities at fair value through profit and loss, financial guarantee contracts and commitments to provide a loan at a below market interest rate. A fair value option is available for both financial assets and liabilities as an alternative to amortized cost if certain conditions are met. The standard is effective for annual periods beginning on or after January 1, 2013. The Company is analyzing the impact the new standard will have on its financial assets and liabilities.

## 2. SECURITIES

	MARCH 31, 2011		DECEMBER 31, 2010		JANUARY 1, 2010	
	COST	FAIR VALUE	COST	FAIR VALUE	COST	FAIR VALUE
Available for sale:						
Common shares	\$ 8,687	\$ 7,720	\$ 8,687	\$ 7,698	\$ 236,383	\$ 237,085
Proprietary investment funds	28,088	31,538	33,326	37,794	41,259	41,341
Fixed income securities	214,362	213,922	243,939	243,748	314,260	315,387
	<b>251,137</b>	<b>253,180</b>	285,952	289,240	591,902	593,813
Fair value through profit or loss:						
Canada Mortgage Bonds	647,318	633,259	647,318	637,850	647,318	624,703
Fixed income securities	31,187	28,547	31,301	27,601	31,443	27,743
	<b>678,505</b>	<b>661,806</b>	678,619	665,451	678,761	652,446
	<b>\$ 929,642</b>	<b>\$ 914,986</b>	\$ 964,571	\$ 954,691	\$ 1,270,663	\$ 1,246,259

### Available for sale

#### Fixed income securities

The Company held a diversified portfolio of fixed income securities totalling \$213.9 million at March 31, 2011 which was comprised of bankers' acceptances of \$14.9 million, Canadian chartered bank senior deposit notes and floating rate notes of \$77.9 million and \$35.0 million respectively, and corporate bonds and other of \$86.1 million.

## 2. SECURITIES *(continued)*

### Fair value through profit or loss

#### *Canada Mortgage Bonds*

As part of the Company's interest rate risk management activities relating to its mortgage banking operations, Canada Mortgage Bonds were purchased and subsequently sold under repurchase agreements, which represent short-term funding transactions where the Company sells securities that it owns and commits to repurchase these securities at a specified price on a specified date in the future. These securities had a fair value of \$633.3 million at March 31, 2011. The obligation to repurchase the securities is recorded at amortized cost and had a carrying value of \$641.4 million. The interest expense related to these obligations is recorded on an accrual basis in Net investment income and other in the Consolidated Statements of Earnings.

#### *Fixed income securities*

Fixed income securities of \$28.5 million at March 31, 2011 were comprised of the restructured notes of the master asset vehicle (MAV) conduits. During 2011, the fair value of the underlying notes increased by \$1.1 million offset by \$0.1 million of principal and interest payments received from the restructured notes of the MAV conduits.

The Company's valuation of the restructured notes of the MAV conduits was based on its assessment of the prevailing conditions at March 31, 2011. The estimated fair value reflects the allocation of the floating rate notes the Company received which are expected to mature in January 2017. The Company estimated the fair value of the senior and subordinated notes by discounting the expected cash flows at yields comparable to prevailing market yields and credit spreads available for securities with similar characteristics to the restructured notes and other market inputs reflecting the Company's best available information. The fair value of the Ineligible Asset Tracking long-term floating rate notes was estimated using observable market inputs from independent pricing sources or by using discounted expected cash flows reflecting the Company's best available information, including reference to prevailing market yields on debt instruments in the Canadian market.

## 3. LOANS

	CONTRACTUAL MATURITY			MARCH 31 2011 TOTAL	DECEMBER 31 2010 TOTAL	JANUARY 1 2010 TOTAL
	1 YEAR OR LESS	1 - 5 YEARS	OVER 5 YEARS			
<b>Loans and receivables</b>						
Residential mortgages	\$ 443,591	\$ 3,117,476	\$ 5,413	\$ 3,566,480	\$ 3,590,629	\$ 3,389,155
Commercial mortgages	-	386	-	386	393	423
	443,591	3,117,862	5,413	3,566,866	3,591,022	3,389,578
Investment loans	257,892	16,831	11,554	286,277	283,570	305,335
	\$ 701,483	\$ 3,134,693	\$ 16,967	3,853,143	3,874,592	3,694,913
Less: General allowance				4,374	4,338	6,943
				3,848,769	3,870,254	3,687,970
<b>Held for trading</b>				321,173	224,398	240,391
				\$ 4,169,942	\$ 4,094,652	\$ 3,928,361

The change in the allowance for credit losses is as follows:

Balance, beginning of period	\$ 4,338	\$ 6,943
Write-offs	(42)	(121)
Recoveries	40	20
Provision for credit losses	38	(2,504)
Balance, end of period	\$ 4,374	\$ 4,338

### 3. LOANS *(continued)*

Total impaired loans as at March 31, 2011 were \$874 (December 31, 2010 – \$1,106; January 1, 2010 – \$1,495).

Total interest income on loans classified as loans and receivables was \$40.8 million (2010 – \$40.3 million). Total interest expense on obligations to securitization entities, related to securitized loans, was \$20.4 million (2010 – \$15.3 million). These amounts were included in Net investment income and other.

### 4. SECURITIZATIONS

The Company enters into transactions that result in the transfer of financial assets to third parties.

The Company securitizes residential mortgages through the Canada Mortgage and Housing Corporation (CMHC)-sponsored National Housing Act Mortgage-Backed Securities (NHA MBS) Program and Canada Mortgage Bond (CMB) Program and through Canadian bank-sponsored asset-backed commercial paper programs. The Company has retained certain elements of credit risk associated with the transferred assets. However, the Company's credit risk on its securitization activities is limited to its retained interest, and substantially all securitized mortgages are insured. Additional information related to the management of credit risk is contained in the Financial Instruments section of the Company's Management Discussion and Analysis (MD&A), contained in the First Quarter 2011 Report To Shareholders. The Company retains prepayment risk associated with the securitized loans. Accordingly, the Company has recorded these loans on its balance sheets at a carrying value of \$3.46 billion at March 31, 2011 (December 31, 2010 – \$3.47 billion; January 1, 2010 – \$3.26 billion), and has recorded an offsetting liability, Obligations to securitization entities, of \$3.53 billion (December 31, 2010 – \$3.51 billion; January 1, 2010 – \$3.31 billion) which is carried at amortized cost.

The Company's retained interest in securitized loans includes cash reserve accounts and rights to future excess spread. It also includes the component of a swap entered into under the CMB Program whereby the Company pays coupons on Canada Mortgage Bonds and receives investment returns on reinvestment of repaid mortgage principal (Principal Reinvestment Account Swap) which is reflected on the Company's financial statements as a derivative at a fair value of \$(9.3) million at March 31, 2011 (December 31, 2010 – \$(26.1) million; January 1, 2010 – \$10.2 million). The retained interest is subordinated to the interests of investors in the securitization vehicles (the Purchasers). The Purchasers do not have recourse to the Company's other assets for any failure of mortgage borrowers to pay when due. At March 31, 2011, the fair value of the total retained interests, including the Principal Reinvestment Account Swap, was \$106.2 million (December 31, 2010 – \$107.0 million; January 1, 2010 – \$173.6 million).

The NHA MBS and CMB programs require securitized mortgages be insured by an approved insurer. At March 31, 2011, 98.0% of the Company's securitized loans were insured.

### 5. LONG-TERM DEBT

	RATE	MATURITY	MARCH 31 2011	DECEMBER 31 2010
Debentures in Series, unsecured				
1997	6.65%	December 13, 2027	\$ 125,000	\$ 125,000
2001	6.75%	May 9, 2011	450,000	450,000
2001	7.45%	May 9, 2031	150,000	150,000
2002	7.00%	December 31, 2032	175,000	175,000
2003	6.58%	March 7, 2018	150,000	150,000
2003	7.11%	March 7, 2033	150,000	150,000
2009	7.35%	April 8, 2019	375,000	375,000
2010	6.00%	December 10, 2040	200,000	200,000
			<b>\$1,775,000</b>	<b>\$ 1,775,000</b>

The debentures are redeemable by the Company, in whole or in part, at any time, at the greater of par and a formula price based upon yields at the time of redemption.

Long-term debt is classified as other than held for trading and is carried at amortized cost.

The \$450.0 million 2001 Series 6.75% debentures mature May 9, 2011.

## 6. SHARE CAPITAL

### Issued and outstanding

	MARCH 31, 2011		MARCH 31, 2010	
	SHARES	STATED VALUE	SHARES	STATED VALUE
Perpetual preferred shares – classified as equity:				
First preferred shares, Series B	6,000,000	\$ 150,000	6,000,000	\$ 150,000
Common shares:				
Balance, beginning of period	259,717,507	\$ 1,567,725	262,633,255	\$ 1,562,925
Issued under Stock Option Plan	675,109	22,106	334,344	10,949
Purchased for cancellation	(2,000,000)	(12,145)	(540,000)	(3,229)
Balance, end of period	258,392,616	\$ 1,577,686	262,427,599	\$ 1,570,645

### Normal course issuer bid

In the first quarter of 2011, 2,000,000 (2010 – 540,000) shares were purchased at a cost of \$86.2 million (2010 – \$21.9 million). The premium paid to purchase the shares in excess of the stated value was charged to Retained earnings.

The Company commenced a normal course issuer bid, effective for one year, on April 12, 2011. Pursuant to this bid, the Company may purchase up to 12.9 million or 5% of its common shares outstanding as at March 31, 2011. On April 12, 2010, the Company had commenced a normal course issuer bid, effective for one year, authorizing it to purchase up to 13.1 million or 5% of its common shares outstanding as at March 31, 2010.

## 7. CAPITAL MANAGEMENT

The capital management policies, procedures and activities of the Company are discussed in the Company's Management's Discussion and Analysis (MD&A), contained in the First Quarter 2011 Report to Shareholders and have not changed significantly since December 31, 2010.

## 8. SHARE-BASED PAYMENTS

	MARCH 31 2011	DECEMBER 31 2010	JANUARY 1 2010
Common share options			
– Outstanding	9,064,647	8,958,494	9,415,005
– Exercisable	4,136,263	4,234,649	4,541,430

In the first quarter of 2011, the Company granted 872,085 options to employees (2010 – 847,125). The fair value of options granted during the three months ended March 31, 2011 has been estimated at \$6.59 per option (2010 – \$5.68) using the Black-Scholes option pricing model. The assumptions used to determine the fair value of the options on the grant date include:

	2011	2010
Exercise price	\$ 46.72	\$ 42.82
Risk-free interest rate	3.02%	3.10%
Expected option life	6 years	6 years
Expected volatility	22.00%	22.00%
Expected dividend yield	4.39%	4.79%

Expected volatility has been calculated based on the historic volatility of the Company's share price over six years which is reflective of the expected option life. Options vest over a period of up to 7.5 years from the grant date and are exercisable no later than 10 years after the grant date. A portion of the outstanding options can only be exercised once certain performance targets are met.

## 9. RISK MANAGEMENT

The risk management policies and procedures of the Company are discussed in the Company's MD&A contained in the First Quarter 2011 Report to Shareholders and have not changed significantly since December 31, 2010.

## 10. EMPLOYEE BENEFITS

The Company recorded pension and other post-retirement benefits expense as follows:

	MARCH 31	
	2011	2010
Defined benefit pension plan and the supplementary executive retirement plans	\$ 1,960	\$ 996
Other post-retirement benefits expense	393	281
Total	\$ 2,353	\$ 1,277

## 11. EARNINGS PER COMMON SHARE

	MARCH 31	
	2011	2010
<b>Earnings</b>		
Net earnings available to common shareholders	\$ 211,830	\$ 191,766
<b>Number of common shares</b> <i>(in thousands)</i>		
Average number of common shares outstanding	259,289	262,632
Add: Potential exercise of outstanding stock options	1,043	1,437
Average number of common shares outstanding – Diluted basis	260,332	264,069
<b>Earnings per common share</b> <i>(in dollars)</i>		
– Basic	\$ 0.82	\$ 0.73
– Diluted	\$ 0.81	\$ 0.73

## 12. RELATED PARTY TRANSACTIONS

In February 2011, after obtaining advance tax rulings, the Company agreed to a tax loss consolidation strategy with its parent company, Power Financial Corporation.

On February 23, 2011, the Company acquired \$1.0 billion of 6.01% preferred shares of a wholly-owned subsidiary of Power Financial Corporation. As sole consideration for the preferred shares, the Company issued \$1.0 billion of 6.00% secured debentures to Power Financial Corporation. The Company has legally enforceable rights to settle these financial instruments on a net basis and the Company intends to exercise these rights. Accordingly, the preferred shares and debentures and related dividend income and interest expense are offset in the Interim Financial Statements of the Company. Tax savings arise due to the tax deductibility of the interest expense.

The Company also agreed to acquire the shares of a wholly-owned subsidiary of Power Financial Corporation which has tax losses resulting from a transaction similar to that described above. The Company has recognized the benefit of the tax losses realized to March 31, 2011.

### 13. SEGMENTED INFORMATION

IGM Financial's reportable segments are:

- Investors Group
- Mackenzie
- Corporate and Other

These segments reflect the current organizational structure and internal financial reporting. Management measures and evaluates the performance of these segments based on earnings before interest and taxes.

	2011			
Three months ended March 31	INVESTORS GROUP	MACKENZIE	CORPORATE AND OTHER	TOTAL
<b>Revenues</b>				
Management fees	\$ 297,679	\$ 183,250	\$ 11,133	\$ 492,062
Administration fees	57,890	33,124	1,779	92,793
Distribution fees	47,685	6,369	35,637	89,691
Net investment income and other	21,500	4,534	19,826	45,860
	424,754	227,277	68,375	720,406
<b>Expenses</b>				
Commission	124,261	75,778	33,590	233,629
Non-commission	85,757	71,673	11,753	169,183
	210,018	147,451	45,343	402,812
Earnings before undernoted	\$ 214,736	\$ 79,826	\$ 23,032	317,594
Interest expense				30,271
Earnings before income taxes				287,323
Income taxes				73,280
Net earnings				214,043
Perpetual preferred share dividends				2,213
Net earnings available to common shareholders				\$ 211,830
Identifiable assets	\$ 5,261,098	\$ 2,300,548	\$ 1,908,698	\$ 9,470,344
Goodwill	1,347,781	1,169,040	122,698	2,639,519
Total assets	\$ 6,608,879	\$ 3,469,588	\$ 2,031,396	\$12,109,863

### 13. SEGMENTED INFORMATION *(continued)*

2010

Three months ended March 31	INVESTORS GROUP	MACKENZIE	CORPORATE AND OTHER	TOTAL
Revenues				
Management fees	\$ 271,683	\$ 169,328	\$ 8,723	\$ 449,734
Administration fees	54,469	32,677	1,368	88,514
Distribution fees	41,796	6,531	24,522	72,849
Net investment income and other	25,119	3,390	25,703	54,212
	393,067	211,926	60,316	665,309
Expenses				
Commission	115,825	74,461	23,410	213,696
Non-commission	81,430	69,178	8,419	159,027
	197,255	143,639	31,829	372,723
Earnings before undernoted	\$ 195,812	\$ 68,287	\$ 28,487	292,586
Interest expense				27,302
Earnings before income taxes				265,284
Income taxes				70,051
Net earnings				195,233
Perpetual preferred share dividends				3,467
Net earnings available to common shareholders				\$ 191,766
Identifiable assets	\$ 5,007,366	\$ 2,414,599	\$ 1,716,555	\$ 9,138,520
Goodwill	1,347,781	1,172,750	98,909	2,619,440
Total assets	\$ 6,355,147	\$ 3,587,349	\$ 1,815,464	\$ 11,757,960

### 14. TRANSITION TO IFRS

The Company's financial statements for the year ending December 31, 2011 will be the first annual consolidated financial statements that comply with IFRS and the Interim Financial Statements were prepared as described in Note 1, including the application of IFRS 1. IFRS 1 requires an entity to adopt IFRS in its first annual consolidated financial statements prepared under IFRS by making an explicit and unreserved statement in those financial statements of compliance with IFRS. The Company will make this statement when it issues its 2011 annual consolidated financial statements.

IFRS 1 also requires that comparative financial information be provided. As a result, the first date at which the Company has applied IFRS was January 1, 2010 (the "Transition Date"). IFRS 1 requires first-time adopters to retrospectively apply all effective IFRS standards as of the reporting date, which for the Company will be December 31, 2011. However, it also provides for certain optional exemptions and certain mandatory exceptions for first time IFRS adopters.

## 14. TRANSITION TO IFRS *(continued)*

### Initial elections upon adoption

IFRS 1 elected exemptions from full retroactive application that the Company applied in the conversion from previous Canadian GAAP to IFRS are detailed as follows:

*a) Business combinations:*

IFRS 1 provides the option to apply IFRS 3, *Business Combinations*, retrospectively or prospectively from the Transition Date. The retrospective basis would require restatement of all business combinations that occurred prior to the Transition Date. The Company elected not to retrospectively apply IFRS 3 to business combinations that occurred prior to its Transition Date and such business combinations have not been restated. Any goodwill arising on such business combinations before the Transition Date has not been adjusted from the carrying value determined under previous Canadian GAAP as a result of applying these exemptions.

*b) Employee benefits:*

IFRS 1 provides the option to retrospectively apply IAS 19, *Employee Benefits*, for the recognition of actuarial gains and losses, or to recognize all cumulative actuarial gains and losses deferred under previous Canadian GAAP in opening retained earnings at the Transition Date. The Company elected to recognize all cumulative actuarial gains and losses that existed at its Transition Date in opening retained earnings for all of its employee defined benefit plans.

*c) Fair value as deemed cost:*

IFRS 1 provides the option to measure an item of property, plant and equipment at the Transition Date at its fair value and use that fair value as its deemed cost at that date. The Company has elected to utilize this option for certain items of property plant and equipment.

### Reconciliations of previous Canadian GAAP to IFRS

The reconciliations from previous Canadian GAAP to IFRS for net earnings, comprehensive income, shareholders' equity, cash flows and the balance sheet are as follows:

#### *Reconciliation of Net Earnings*

		2010
		THREE MONTHS ENDED MARCH 31
		TWELVE MONTHS ENDED DECEMBER 31
	REFERENCE	
Net earnings under previous Canadian GAAP		\$ 182,179
Differences increasing (decreasing) reported net earnings (net of tax):		
Derecognition	i	12,480
Deferred selling commissions	ii	535
Share-based compensation	iii	229
Property, plant and equipment	iv	53
Employee benefits	v	(216)
Investment in affiliate	vi	(312)
Deferred income taxes	vii	138
Provisions	viii	14
Business combinations	ix	-
Other		133
		13,054
Net earnings under IFRS		\$ 195,233
		\$ 744,515

## 14. TRANSITION TO IFRS *(continued)*

### *Reconciliation of Comprehensive Income*

	REFERENCE	2010	
		THREE MONTHS ENDED MARCH 31	TWELVE MONTHS ENDED DECEMBER 31
Comprehensive income under previous Canadian GAAP		\$ 176,754	\$ 725,098
Differences increasing (decreasing) reported comprehensive income (net of tax):			
Increase in net earnings as a result of IFRS		13,054	8,930
Actuarial losses on employee benefit plans	v	(6,090)	(24,359)
Investment in affiliate	vi	1,228	833
		8,192	(14,596)
Comprehensive income under IFRS		\$ 184,946	\$ 710,502

### *Reconciliation of Shareholders' Equity*

	REFERENCE	2010		
		JANUARY 1	MARCH 31	DECEMBER 31
Shareholders' equity under previous Canadian GAAP		\$ 4,424,813	\$ 4,450,342	\$ 4,475,529
Differences increasing (decreasing) reported shareholders' equity (net of tax):				
Derecognition	i	(90,752)	(78,272)	(65,133)
Deferred selling commissions	ii	(1,127)	(592)	7,786
Property, plant and equipment	iv	8,299	8,352	8,330
Employee benefits	v	1,537	(4,769)	(36,522)
Investment in affiliate	vi	(23,467)	(22,352)	(23,519)
Deferred income taxes	vii	(2,786)	(2,648)	(2,467)
Provisions	viii	(22,820)	(22,806)	(25,744)
Business combinations	ix	—	—	(9,330)
Other		239	372	(1,574)
		(130,877)	(122,715)	(148,173)
Shareholders' equity under IFRS		\$ 4,293,936	\$ 4,327,627	\$ 4,327,356

## 14. TRANSITION TO IFRS *(continued)*

### *Reconciliation of Cash Flows*

	THREE MONTHS ENDED MARCH 31, 2010
	REFERENCE
<b>Operating activities:</b>	
Operating cash flows under previous Canadian GAAP	\$ 163,845
Differences increasing (decreasing) reported operating cash flows:	
Increase in net earnings as a result of IFRS	13,054
Derecognition	i (40,402)
Deferred income taxes	5,267
Other	(776)
Operating cash flows under IFRS	\$ 140,988
<b>Financial activities:</b>	
Financing cash flows under previous Canadian GAAP	\$ (148,553)
Differences increasing reported financing cash flows:	
Derecognition	i 13,993
Financing cash flows under IFRS	\$ (134,560)
<b>Investing activities:</b>	
Investing cash flows under previous Canadian GAAP	\$ 216,735
Differences increasing reported investing cash flows:	
Derecognition	i 8,864
Investing cash flows under IFRS	\$ 225,599

## 14. TRANSITION TO IFRS *(continued)*

### *Reconciliation of Balance Sheet*

JANUARY 1, 2010

	REFERENCE	PREVIOUS CANADIAN GAAP	DIFFERENCES	IFRS
<b>Assets</b>				
Cash and cash equivalents		\$ 945,081	\$ –	\$ 945,081
Securities		1,246,259	–	1,246,259
Loans	i	671,556	3,256,805	3,928,361
Investment in affiliate	vi	598,221	(23,467)	574,754
Deferred selling commissions	ii	850,082	(2,655)	847,427
Other assets	i, iv, v	592,908	(122,755)	470,153
Intangible assets	vii	1,128,280	(7,011)	1,121,269
Goodwill		2,613,532	–	2,613,532
		\$ 8,645,919	\$ 3,100,917	\$ 11,746,836
<b>Liabilities</b>				
Deposits and certificates		\$ 907,343	\$ –	\$ 907,343
Repurchase agreements		629,817	–	629,817
Other liabilities	i, v, viii	780,329	(38,129)	742,200
Deferred income taxes		328,617	(40,161)	288,456
Obligations to securitization entities	i	–	3,310,084	3,310,084
Long-term debt		1,575,000	–	1,575,000
		4,221,106	3,231,794	7,452,900
<b>Shareholders' equity</b>				
Share capital				
Perpetual preferred shares		150,000	–	150,000
Common shares		1,562,925	–	1,562,925
Contributed surplus	iii	32,702	5,143	37,845
Retained earnings		2,737,785	(203,569)	2,534,216
Accumulated other comprehensive income		(58,599)	67,549	8,950
		4,424,813	(130,877)	4,293,936
		\$ 8,645,919	\$ 3,100,917	\$ 11,746,836

## 14. TRANSITION TO IFRS *(continued)*

### Changes in accounting policies

In addition to the exemptions and exceptions previously discussed, there are a number of differences between the Company's previous Canadian GAAP accounting policies and its current IFRS accounting policies. An explanation of these differences follows:

#### *i. Derecognition*

*Previous Canadian GAAP* – Derecognition focused on surrendering control over the transferred assets in order to derecognize the assets and recognize a sale.

*IFRS* – Derecognition focuses to a greater extent on the transfer of risks and rewards of ownership in order to derecognize the asset and recognize sale under IFRS. As a result, the Company's securitization transactions are accounted for as secured borrowings in accordance with IFRS rather than sales, which results in an increase in total assets and liabilities recorded on the Consolidated Balance Sheets. The increase in the mortgage balances was \$3.5 billion at December 31, 2010 (March 31, 2010 – \$3.3 billion; January 1, 2010 – \$3.3 billion) with a corresponding increase in liabilities. Certain other mortgage related assets and liabilities, which were recorded under previous Canadian GAAP, including retained interests, certain derivative instruments and servicing liabilities, were adjusted accordingly. At December 31, 2010, the decrease in other assets was \$91 million (March 31, 2010 – \$115 million; January 1, 2010 – \$129 million) and other liabilities was \$85 million (March 31, 2010 – \$82 million; January 1, 2010 – \$55 million).

In addition, as these transactions are treated as financing transactions rather than sale transactions, a transitional adjustment to opening retained earnings is required to reflect this change in accounting treatment. Opening retained earnings, revenue and expenses have been adjusted to reflect this change.

#### *ii. Deferred selling commissions*

*Previous Canadian GAAP* – Deferred selling commissions were finite life intangible assets under previous Canadian GAAP. Previous Canadian GAAP does not specifically address the accounting for disposals of finite life intangible assets and as a result, the Company utilized a shorter amortization period in order to account for disposals.

*IFRS* – Deferred selling commissions are finite life intangible assets under IFRS. IFRS more specifically addresses the approach to record amortization and disposals of intangible assets. Opening retained earnings and expenses have been adjusted to reflect the change.

#### *iii. Share-based payments*

*Previous Canadian GAAP* – For grants of share-based awards, the total fair value of the award was recognized on a straight-line basis over the employment period necessary to vest the award.

*IFRS* – Each tranche in an award with graded vesting is considered a separate grant with a different vesting date. Each grant is accounted for on that basis. Opening retained earnings, opening contributed surplus and expenses for share-based awards have been adjusted to reflect the change.

#### *iv. Property, plant and equipment*

*IFRS* – The Company has elected under IFRS 1 to record certain property, plant and equipment at fair value as at the Transition Date and utilize this value as the deemed cost under IFRS. The aggregate fair value of the assets where this election was utilized was \$34.3 million. As a result of the increase in fair value, opening retained earnings increased by \$8.6 million. The effect of this adjustment on the depreciation expense is not significant.

#### *v. Employee benefits*

*IFRS* – In accordance with IFRS 1, the Company has elected to record all unamortized actuarial gains or losses through opening retained earnings. In addition, IFRS requires that vested past service costs or past service credits be recognized immediately in benefits expense or income. As a result, opening retained earnings and expenses have been adjusted. The Company has elected to recognize actuarial gains and losses related to its defined benefit plans in other comprehensive income rather than amortize them through earnings.

## 14. TRANSITION TO IFRS *(continued)*

### Changes in accounting policies (continued)

#### *vi. Investment in affiliate*

The Company's investment in its affiliate is recorded using the equity method of accounting. Opening retained earnings, accumulated other comprehensive income, and equity earnings reflect the changes made by the investee company upon its conversion to IFRS.

#### *vii. Deferred income taxes*

*Previous Canadian GAAP* – The cost of assets acquired outside of a business combination was adjusted for the tax effect on differences between the accounting cost and the tax cost at the time of the acquisition.

*IFRS* – The cost of assets acquired outside of a business combination are not adjusted for the tax effect on any differences between the accounting cost and the tax cost at the time of the acquisition. Opening retained earnings and expenses have been adjusted to reflect the difference in amortization expense related to certain intangible assets where deferred taxes increased the cost of the asset acquired.

#### *viii. Provisions*

*Previous Canadian GAAP* – A contingent liability was recognized as a result of a past transaction or event if it was likely that it would result in a loss and the amount of the loss could be reasonably estimated.

*IFRS* – A provision is recognized where: there is a present obligation as a result of a past transaction or event; it is “probable” that an outflow of resources will be required to settle the obligation; and a reliable estimate can be made of the obligation. The previous Canadian GAAP recognition criterion of “likely” was a higher threshold than “probable” which results in additional provisions being recognized under IFRS. In determining the best estimate for a provision, IFRS provides for the use of the weighted average of all possible outcomes or the midpoint where there is a range of equally possible outcomes.

#### *ix. Business combinations*

*Previous Canadian GAAP* – If certain conditions were met, the costs of a plan to exit an activity of an acquired company, to involuntarily terminate employees of an acquired company, or to relocate employees of an acquired company were liabilities assumed in the purchase and were included in the allocation of the acquisition cost.

*IFRS* – Restructuring provisions are only included as part of the acquired liabilities when the acquiree has recognized an existing liability for restructuring in accordance with applicable IFRS standards. As a result, restructuring provisions recorded as part of the purchase price allocation under previous Canadian GAAP are charged to earnings under IFRS.

# Shareholder Information

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## Stock Exchange Listing

### Toronto Stock Exchange

Shares of IGM Financial Inc. are listed on the Toronto Stock Exchange under the following listings:

Common Shares: IGM  
First Preferred Shares, Series B:  
IGM.PR.B

## Shareholder Information

For additional financial information about the Company, please contact:

### Gregory D. Tretiak

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For copies of the annual or quarterly reports, please contact the Corporate Secretary's office at 204 956 8383 or visit our website at [www.igmfinancial.com](http://www.igmfinancial.com)

Si vous préférez recevoir ce rapport en français, veuillez vous adresser au Secrétaire de Société financière IGM Inc., 447 Portage Avenue, Winnipeg (Manitoba) R3C 3B6

## Normal Course Issuer Bid

The Company has renewed its Normal Course Issuer Bid through the facilities of the Toronto Stock Exchange from April 12, 2011 to April 11, 2012. During the course of the Bid, the Company intends to purchase for cancellation up to but not more than 12,919,631 common shares, being approximately 5% of its outstanding capital. Shareholders may obtain a copy of the Bid, without charge, by contacting the Corporate Secretary's Department at the Company's Head Office.

## Websites

Visit our websites at  
[www.igmfinancial.com](http://www.igmfinancial.com)  
[www.investorsgroup.com](http://www.investorsgroup.com)  
[www.mackenziefinancial.com](http://www.mackenziefinancial.com)  
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